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# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,681

Monday July 22 1985

D 8523 B

Attitudes on EEC integration explored, Page 12

## World news

## Business summary

### Justice demand for dam victims

Italian President Francesco Cossiga demanded justice for victims of the Tevere dam disaster after leading mourners at a mass for the dead, now officially numbering 197. "There are responsibilities for this terrible tragedy," he said.

Cossiga's remarks came under way into the collapse of the dam at Sava, 3km from Tevere. Formal legal warnings have already been issued, including to one of the two brothers who owned the dam and a nearby mine.

**Spanish gas blast**  
Nine people died when an explosion believed to have been caused by a gas leak wrecked a crowded supermarket in the Andorra village of Pas de la Casa, close to the Spanish border with France.

**Soviet-Israeli setback**  
Israeli Cabinet postponed a debate on relations with the Soviet Union because of fears that any renewal of ties had been jeopardised by disclosure of secret contacts between the two countries. Page 3

**Austerity protest**  
Israel's 60,000 civil servants plan a two-hour strike today against the government's inflexibility over compensation for wage erosion and dismissals which form part of its austerity programme. Page 2

**Israeli attack**  
Lebanese security sources said several people were killed and injured when Israeli helicopters and troops attacked the south Lebanese village of Gubayna - the first such action for three months.

**Textile talks**  
Western industrial nations and their Far East rivals in textile production begin talks tomorrow in Geneva aimed at renewing the controversial Multi-Fibre Arrangement.

**Indian agitation**  
Rioting continued in the Indian state of Gujarat, leaving at least another 40 dead, despite a truce between authorities and groups protesting against reservation of jobs for underprivileged classes. Page 2

**French N-fuel plan**  
France is seeking British support for the establishment of a joint nuclear fuel reprocessing plant in the Rhone Valley as an alternative to UK plans to build a reprocessing complex in Scotland. Page 2

**Soviet ambassador**  
Soviet Communist Party propaganda chief Boris Stukalin was appointed ambassador to Hungary, a move seen by Western diplomats as a demotion.

**Abortion hotline**  
Spanish health authorities will open a telephone service to give women information on new abortion laws that they fear conservative doctors will withhold. El Pais newspaper reported.

**Monsoon toll**  
Floods in the northern Punjab have killed at least 27 people, bringing the death toll in India's current monsoon season to 50.

**Portuguese trial**  
More than 30 alleged members of the Portuguese urban guerrilla group FP-25 go on trial amid tight security precautions in Lisbon today after the shooting of a key witness. Page 2

**Big winners**  
Bernard Hinault of France won the Tour de France cycle race for the fifth time - a feat equalled only by his countryman Jacques Anquetin and Belgian Eddy Merckx. Frenchman Alain Prost won the British motor racing grand prix in a McLaren, and Briton Sandy Lyle won the British Open Golf Championship.

### U.S. steel group hit by all-out strike

**WHEELING-PITTSBURGH**, seventh highest U.S. steel company, was hit by a walk-out of all 8,200 workers at its nine plants who were protesting at the company's plans to cut their wages and benefits by up to 30 per cent.

Wheeling, which lost \$80m last year and \$12m in the first quarter of 1985, was last week given permission by a bankruptcy court to void its contract with the steelworkers' union. Page 2

**CHINESE** Government has approved proposals by engineers of Britain's National Coal Board for a large coal mining scheme, which might involve equipment orders estimated at \$20m (\$112m). Page 5

**CHINA'S** surging industrial growth is likely to be slowed in the rest of the year by curbs on credit and capital construction, according to the Economic Planning Commission. Industry grew three times faster than planned in the first half at 23.1 per cent.

**FINLAND'S** trade surplus in the first half of 1985 fell to FM 2.6bn (\$435m) compared with FM 3.8bn a year earlier.

**PAKISTAN'S** current-account deficit for the year to June was \$1.85bn, an increase of \$800m on 1983-84.

**SINGAPORE'S** economy is hogged down and faces difficulties, said first deputy premier Goh Chok Tong. Page 2

**NIKKO-DOW** market average in Tokyo shed 9.12 to 12,797.86 after trading on Saturday.

**FRANCE** has finally announced terms under which it is to renegotiate the \$4bn credit raised in 1983 at the height of pressure on the franc. Page 15

**COMPANIES**  
**ELECTRA** Investment Trust and Canover Investments of the UK have launched a plan to assemble up to £300m (\$420m) as a standby facility for use in large UK management buyouts. Page 3

**UK OFFICE** of Telecommunications is expected to call on British Telecom to place a temporary limit on its orders for AXE digital public telephone exchanges made by Thorn-Emmerson, a joint subsidiary of Thorn EMI and L. M. Ericsson of Sweden. Page 5

**NATIONAL INTERGROUP**, U.S. steel and financial services concern, reduced its losses in the second quarter to \$12.3m from \$17.9m in the first three months. Strong financial services profits helped to offset losses of \$6.8m and \$10.8m from aluminum operations and its half share in National Steel. Page 15

**U.S. CABLE** system operators won a key victory when an appeal court ruled out a federal requirement that they carry all local broadcasts watched by a significant number of people free of charge. Page 2

**SOUTHERN LIFE** Association, South Africa's fourth largest life insurer, will today offer 23 per cent of its shares to the public for R182m (\$85.5m) in the biggest initial public offering in the history of the Johannesburg Stock Exchange. Page 15

**UPI**, the struggling U.S. news agency, has filed an application in bankruptcy court to terminate its union contract, saying it must get wage and benefit cuts to help it find a buyer. Page 15

**MULTIMEDIA**, the U.S. TV station, cable television and newspaper group, agreed to pay \$113.88m for the 1.83m shares at 8.75 per cent stake that Mr Jack Kent Cooke has acquired as part of his bid to win control of the group. Page 17

**COMINCO**, diversified Canadian zinc and fertilizer producer, suffered a \$28.8m (U.S.\$4.9m) loss in the first half, compared with a \$20.1m profit in the corresponding period a year earlier. Page 17

**LOCKHEED**, U.S. engineering and defence group, increased its second-quarter earnings by 11.5 per cent to \$87m, representing a slowdown in growth stemming from pressure on margins. Page 15

## Police arrest 119 under S. African emergency law

THE PROCLAMATION of a state of emergency over large areas of the Transvaal and the Eastern Cape by President P. W. Botha of South Africa on Saturday night was swiftly followed yesterday by the arrest of 119 people under the extensive powers granted to the police and other law enforcement agencies, writes Anthony Robinson in Johannesburg.

At least 23 of those arrested were in a bus which was returning to Johannesburg from the funeral of four black community leaders in Cradock in the Eastern Cape. The bus was stopped by police en route and taken to the John Vorster Square security police headquarters in Johannesburg. Police also seized up road blocks while troops moved into the East Rand township

of Kwatama yesterday morning. One of the consequences of the emergency is expected to be further limitations on press reporting on unrest in the townships, and Gen Johann Coetzee, chief of police, is due to meet local newspaper editors and foreign correspondents today to explain the new rules.

The state of emergency, which applies to 36 magisterial districts, mainly in the Transvaal and the Eastern Cape, covers the main gold mining areas of the East and West Rand and also Sasolburg, site of the country's first oil-from-coal plant, as well as the main focus of unrest in 11 months of violent protest which has cost more than 450 lives.

In his announcement, on radio and television by any member of the President Botha said the Government was no longer prepared to tolerate "acts of violence and thuggery mainly directed at the property and person of law-abiding black people which take the form of incitement, intimidation, arson, inhuman forms of assault and even murder."

The proclamation, made in terms of the Public Security Act of 1953, came into effect at midnight on Saturday and increases the already extensive powers of arrest and detention available under existing security and other legislation. It empowers any member of the security forces - the police, the army, the railway police and those in the prison service - to arrest any person without a warrant and to detain them for 14 days where they may be interrogated by any member of the force. Detention may be extended if

decreed by the Minister of Law and Order who may also impose any condition on those released from detention.

Access to detainees will only be possible on permission from the Minister of Justice or the Commissioner of Police, and no person will be entitled to any information about or received from detainees. Furthermore, any member of the security forces may search any person, premises or vehicle in the designated areas and may seize any article. It also becomes an offence to disclose without authorisation the identity of arrested people.

The maximum penalty for offences under the emergency regulations is imprisonment for 10 years or a fine of up to R20,000 (\$11,000).

Although only 36 magisterial districts are covered directly by the emergency regulations the law enforcement agencies have also been granted wide powers to extend the areas if necessary; to control the movement of people and traffic; to close any public or private place business or industry; to control essential services; impose curfews and control the gathering and distribution of news or any other action deemed necessary by the Commissioner of Police.

The granting of such wide powers of detention and arbitrary arrest and search has been widely condemned by anti-apartheid, church, and opposition groups inside South Africa.

Botha tightens the screw, Page 12

## Record trade deficit a key factor in devaluation of lira

BY ALAN FRIEDMAN IN MILAN AND MAX WILKINSON IN LONDON

THE ITALIAN lira has been effectively devalued by 8 per cent against the seven other currencies in the European Monetary System (EMS) after its spectacular collapse on Friday.

The decision was taken on Saturday night at the end of an eight-hour meeting in Basel of top European monetary officials. Having seen the lira touch its lowest point against the D-Mark on Friday and tumble by 20 per cent against the dollar, the European Monetary Committee, composed of senior EEC central bankers and monetary officials, agreed to a 6 per cent devaluation of the Italian currency and a 2 per cent revaluation of the other seven EMS currencies.

Dr Hans Tietmeyer, State Secretary at the West German Ministry of Finance, who chaired the Basel meeting, said that the lira devaluation reflected not just its fall on Friday but concern among all EMS members about Italy's record trade deficit.

That has been fuelled by faster growth in Italy than in other European countries which has sucked in imports. The trade deficit reached L14,544m (\$60m) in the first five months of the year - 75 per cent of last year's entire deficit of L19,000m.

The Italian currency crisis comes just as the five-party ruling coalition of Sig Bettino Craxi is negotiating a programme designed to renew the Government's mandate for the next 12 months. Among key issues under discussion this past week have been the economy and the sharing of power in Italy's state

television network. The latest crisis and devaluation might have an impact on the important five party talks which resume today.

Since agreement on the devaluation within the EMS could only be secured by accompanying emergency measures, the Italian Government announced on Saturday a package of measures to reduce the 1985 public sector budget deficit by L1,200m.

The 1985 total public-sector deficit is forecast to be around L100,000m. Among the revenue-generating and spending reduction measures, which will still need to be approved by Italy's parliament, is a proposal to shift the *scala mobile* wage indexation system from a quarterly to a twice-yearly review.

European officials have indicated that the Italian Treasury's suspension of dealings in the lira on Friday came as a bolt from the blue. Any discussion about devaluation in Rome appears not to have percolated far in the rest of Europe.

Saturday's talks in Basel centred on the manner in which the devaluation should be announced. Italian officials would have preferred a slightly more general realignment to disguise the plight of the lira.

There appears to have been some discussion whether the D-Mark might move up against all other currencies, but that was rejected quite quickly. The disguising of part of the lira's devaluation as a revaluation of all other EMS currencies is regarded by officials as purely cosmetic.

Ministers had been standing by for a meeting yesterday if agreement could not be reached by their officials. But it is now clear that ministers had no wish to spend a weekend wrangling over a problem that is regarded as peripheral to the central parties of the EMS.

Italy's three leading trade unions - CGIL, CISL and UIL - signalled on Saturday their willingness to a six-month review of wage indexation. That in itself is striking as it follows last spring's bitter battle between Communist unions and the employers over controversial cuts in the *scala mobile* decreed by Prime Minister Craxi. His cuts were confirmed in a nationwide referendum last month.

Sig Craxi said at the weekend that "the Italian economy has an absolute need of a general consensus agreement. An autumn without agreement would represent a serious halt to our current cycle of growth."

Sig Giovanni Goria, the Treasury Minister, said yesterday that the background to the revaluation, Page 3

FRANCE and West Germany are expected to take steps towards relaxing their security collaboration at an important summit meeting between President Francois Mitterrand and Chancellor Helmut Kohl at the end of August.

The fresh initiative is seen as giving further impetus to the project for European political union that the two countries tabled at the EEC summit in Milan last month and coincides with a virtual all-party shift in French defence thinking towards a more European defence policy.

At the same time, the French hope that closer Franco-German military co-operation will be accompanied by the West Germans rallying to the French position in the dispute over the European fighter aircraft - a dispute in which France currently finds itself isolated.

Reflecting the emphasis to be given to security questions at the summit, Chancellor Kohl has already said in public that he intends to question President Mitterrand at the meeting on recent declarations by the French Socialist party that France's nuclear deterrent should be used to defend West Germany.

Such German interest comes within the context of increasing talks within the West German administration of a Franco-German "security community" and of a "European defence initiative."

Senior French officials say the strengthening of defence ties might be marked by the French defining more clearly the role they intend for the newly created, 47,000-strong Rapid Deployment Force - thus spelling out more clearly their readiness to come to West Germany's

## Paris and Bonn seek to tighten defence policy

BY DAVID HOUSEGO IN PARIS

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Senior French officials say the strengthening of defence ties might be marked by the French defining more clearly the role they intend for the newly created, 47,000-strong Rapid Deployment Force - thus spelling out more clearly their readiness to come to West Germany's

assistance early in a European conflict.

French officials say that France and West Germany might also agree to strengthen consultation procedures in the event of a European crisis.

Since coming to power, both President Mitterrand and Chancellor Kohl have already taken steps to strengthen mutual security co-operation between the two countries by reviving the defunct clauses of the 1963 Elysée treaty, which provided for regular talks on security issues between the two countries.

French officials now say that they would expect President Mitterrand and Chancellor Kohl to conclude together on the use of French tactical nuclear weapons in the event of a European conflict - a consultation that would have by no means been agreed practice with several of their predecessors.

While formally distancing themselves from the Socialist Party's declaration on the use of the French deterrent, the officials concede that there has been an evolution in French defence thinking towards using the deterrent to defend France's "vital interests" in the full sense of that term.

They find nothing to quarrel with in the recent statement by former President Valéry Giscard d'Estaing - in itself an advance on the position he took while President - that "the invasion of West Germany would gravely put at risk the ultimate security of France." M Giscard d'Estaing said that it might thus precipitate the use of French nuclear weapons.

Continued on Page 14

## Split decision from Opec likely on change in price differentials

BY RICHARD JOHNS IN GENEVA

A MEETING of oil ministers from the Organisation of Petroleum Exporting Countries today promises to be a stormy one with the issue of price differentials likely to dominate early discussions.

Last night it looked unlikely that the ministers would be able to reassess the world oil market about Opec's ability to prevent further erosion of crude oil prices.

Venezuela is likely to go its own way in matching Mexico's price cuts announced 10 days ago - Mexico is not an Opec member. But Algeria, Libya and Iran still adamantly oppose any reductions. They were the members that dissociated themselves with the majority agreement adjusting price differentials six months ago.

Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, confirmed yesterday evening that his Government was seeking another change and any adjustment would involve lower price for heavier crudes.

But if there is no revision agreed on decreasing the prices, instead of raising rates as happened in January, Saudi Arabia is understood to be reluctant to take any unilateral action in the near future aimed at boosting its flagging output. It is

currently running at little more than 2m barrels a day (b/d) of which 800,000 b/d is absorbed by domestic consumption.

Riyadh appears now to be prepared not to press to extreme its demand for a guaranteed minimum quota for a couple of months at least. That would give other members a chance to fulfil their renewed commitments to price and production discipline made a fortnight ago, as well as to obtain agreement on a readjustment of differentials.

Saudi Arabia is involved in close consultations with four U.S. majors which are its bulk purchasers and traditionally its main customers as well as partners in its main producing operations.

Last Wednesday, two senior officials are understood to have met near Lausanne senior representatives of the companies that are partners in the operations of the Arabian American Oil Company. Their lifelines have recently dropped to 500,000 b/d as a result of strict Saudi adherence to official selling rates at a time when most other Opec oil is being sold at a discount.

Mr John Kelherer, chairman of Aramco, is believed to be staying in Geneva awaiting the outcome of the meeting.

Saudi threat, Page 2

Iraq's claim for a higher output quota looked as though it would destroy any serious chance of the proposal, debated in Vienna earlier this month, for a 7 per cent cut in the present collective ceiling of 16m b/d and pro rata reductions in individual members' shares. Worse, it might prove a totally disruptive issue at the meeting.

The demand was reaffirmed by Mr Qasim Taki, Iraqi Minister of Oil, before his departure for Baghdad.

Iraq wants Opec to concede it a quota of 1.6m b/d compared with 1.2m b/d now agreed, but has said that it will try to increase exports by the extra amount anyway, when it obtains extra export capacity through the spur line, scheduled to come on stream in September, linked to the Saudi transpennsular pipeline to Yanbu.

Dr Mohammed Gharazi, Iran's Oil Minister, commented: "Any country that calls for an increase in its production quota is stabbing Opec from inside the organisation."

He said his country was in favour of a 7 per cent cut in the ceiling and quotas. So, too, did Dr Mana al Otaibi, chief delegate for the United Arab Emirates.

Saudi threat, Page 2

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## OVERSEAS NEWS

A squabbling Opec meets today in yet another attempt to co-ordinate policy on oil prices and production, writes Richard Johns in Geneva

## Saudi Arabia threatens to turn the oil price slide into a cascade

IN THE midst of its bleakest ever summer of discontent, the Organisation of Petroleum Exporting Countries (Opec) meets again today in Geneva, badly co-ordinated and squabbling as it struggles to resist the seemingly remorseless weight of market pressures rolling prices further downwards. Opec members now face the prospect of Saudi Arabia, whose strength has been mainly responsible for preventing a far more rapid descent, losing its grip.

Saudi Arabia has given notice that its patience is running out and it is not prepared to let its output fall further. Saudi Arabia, almost alone among Opec members, has been charging what it should for its oil under the pact on production and price. It accounts for most of the 70 to 75 per cent of collective output being sold at official prices, while the rest is being supplied at \$1 to \$3 below them.

Saudi output has sunk to little more than 2m barrels a day (b/d). That is less than half the 4.35m b/d it considers its quota under the present

Opec accord, compared with the 3.8m b/d it could expect if collective production of 14m b/d—which has now probably fallen to below that level—were divided pro rata in line with agreed quotas. About 800,000 b/d is consumed on the domestic market at no profit to the state. Another 175,000 b/d is being sold on behalf of Iraq as a form of long-term financial aid, while some developing countries are receiving some free supplies.

Revenue-earning export sales are probably now little more than 1m b/d, barely enough to earn \$10bn in a full year. All the other members are well aware that if Saudi Arabia fulfils its threat—as yet only heavily implied—to raise its output by lowering its selling rates, then the slide in prices temporarily arrested by uncertainty, could become a cascade. At the last, inconclusive Opec meeting in Vienna a fortnight ago, the Saudis, led by Zaki Yamani, the Oil Minister, said the kingdom was no longer prepared to be the "swing producer" absorbing any slack

in demand for Opec oil.

The turnaround in Saudi Arabia's fortunes and policy has been remarkable. From 1979 to 1981, it consistently produced at more than 6m b/d as it sought to moderate price rises by charging less than other members, consequently raising its share of the Opec total from about 30 per cent to 45 per cent and building up its foreign assets to \$160bn (\$220bn). Even then, when per barrel revenues were much higher and collective output half as much again as it is now, there was resentment about Saudi Arabia's disproportionate share.

At the Vienna meeting, there was renewed commitment to discipline on prices and output, but overwhelming opposition to the lower rates for heavy crudes which might have helped Saudi Arabia to increase its sales. A Kuwaiti proposal for a 7 per cent cut in the Opec ceiling for the third quarter of 1985, with a rise in the ceiling for heavy oil in the fourth, seemed acceptable to a bare majority of seven, but insistent demands by Iraq

and, to a lesser extent, Ecuador, were largely responsible for blocking it. Another was Algeria's rejection, for which no explanation was apparently given.

Algeria could have been expressing its opposition to the privileged position which Saudi Arabia has achieved in Opec. That is a matter of history, as well as muscle deriving from its oil reserves, but on grounds of fairness it would be difficult to justify. For most Opec members, it is difficult to acquiesce in an arrangement whereby the average Saudi, already with a far higher per capita income, is conceded at least 55 times as much oil as an Indonesian, 30 times as much as a Nigerian and 15 times as much as an Algerian. The majority feel that the kingdom, having prospered highly from the fat years and having piled up enormous cash reserves, can and should tighten its belt for the sake of other members, not least those most heavily subsidised. In reality, it is not that easy to contract a stomach distended by years of over-consumption.

As it is, the Saudi Government did succeed in cutting its budgetary spending from the equivalent of \$84.22bn in 1981-1982 to \$60.48bn in the fiscal year 1984-85 (ending March 21).

Over those years, revenues fell by more than half, from \$108.85bn to \$27.41bn. In the process, the Saudi Government withdrew \$22bn from its foreign assets. That apart, the cost of retrenchment has been negligible. Despite the growth of the private sector, state spending in Saudi Arabia remains the prime generator of economic activity, with the public sector still accounting for half of gross fixed capital investment and the oil sector about another 15 per cent. Gross domestic product probably fell in 1984-85 to the lowest level in real terms since 1978-79, as a result of lower oil production and prices. Government payment delays have been endemic and fluctuations in the value of the riyal have not helped. They were not responsible for any of the well-publicised troubles of some of the higher

contractors at the end of last year, but overall it is estimated that as many as 1,500 enterprises may have stopped trading in the past two years. In Saudi Arabia, where the religious courts regard past payments of interest as repayment of principal, bankruptcy is very much a relative term, a fact which strikes horror into the hearts of bankers. The 1985-86 budget projects an 8 per cent reduction in spending, together with what now looks a hopelessly optimistic 16 per cent increase in revenue. According to Mr Hisham Nazer, the Minister of Planning, the estimate was based on oil production of 3.85m b/d, although some analysts believe a larger output would be required. The budget was balanced at \$55.4bn, indicating a determination not to draw on reserves this year. In March, Mr Abdel-Asiz Zamil, the Minister of Industry and Electricity, put the value of the kingdom's foreign assets at \$120bn. According to one senior Gulf official, the Government was drawing them down

earlier this summer at about \$1bn a month, a rate which presumably will have increased. Most analysts put the total now at about \$100bn, although perhaps no more than \$90bn, of which 60 to 70 per cent would be liquid or in instruments which could be realised relatively quickly.

Whatever the money available, the Saudi Government is clearly intent on drawing as little as possible from its reserves. Apart from the state's needs to pay its bills and ensure minimal revenues, King Fahd cannot afford to let the recession deepen to the point where there is a danger of it arousing dangerous discontent.

The indications are that Saudi Arabia will take no drastic action immediately but will delay any decision until autumn. Then, demand for Opec oil should be somewhat revived, giving other members a last chance to assert discipline and agree to any change in price differentials required to give the kingdom what it regards as its fair share of the cake.



Sheikh Yamani: Kingdom no longer prepared to be the "swing producer" absorbing any slack in demand for Opec oil.

## Peres moves to stem Cabinet leaks on closer Soviet ties

BY DAVID LENNON IN TEL AVIV

MR SHIMON PERES, the Israeli Prime Minister, blocked any discussion by the Cabinet about moves to improve relations with the Soviet Union.

One minister asked about a meeting in Paris last week between the Israeli and Soviet ambassadors to France, but the Premier decided to prevent any discussion in order to lessen the risk of leaks on a politically sensitive issue.

Officials in Jerusalem are concerned that the publicity surrounding the report of the meeting by Mr Avraham Sofer, the Israeli ambassador in Paris, may harm prospects for rebuilding relations that were broken off by Moscow at the time of the Israeli-Arab war of 1967.

Discussion at the private meeting between Mr Sofer and Mr Yuli Vorontsov, the Soviet ambassador, centred on three topics: the resumption of diplomatic ties, Soviet Union participation in an international conference on the Middle East, and emigration of Jews from the Soviet Union.

According to a leaked version of the ambassador's report to Jerusalem, the Soviet Union expressed willingness to allow more Jewish emigration in return for Israel giving up most of the Golan Heights captured from Syria in the 1967 war.

While Israel has consistently opposed an international peace conference on the Arab-Israeli dispute, Mr Peres did say recently: "Once the Soviet Union re-establishes diplomatic ties, there is no reason why the USSR should not have a place in the Middle East peace process."

Mr Yitzhak Shamir, the Foreign Minister, hopes to meet the new Soviet Foreign Minister,

Mr Eduard Shevardnadze when they both attend the UN General Assembly in New York in the autumn.

Such a meeting would be viewed as a signal that the new Moscow leadership intends to continue the dialogue carried out during the last two years as a result of talks at the UN by the former Foreign Minister Mr Andrei Gromyko, and Mr Shamir.

Various diplomats and other Israeli experts on Soviet affairs have expressed doubt about the accuracy of Mr Sofer's report. They said it was unlikely that a highly disciplined Soviet diplomat would have criticised his own country's decision to break ties with Israel as having been "mistaken" and "emotional".

They found it even more unlikely that Mr Vorontsov would have stated openly that he was leaving the Paris post or speculating about his being transferred to Washington to replace veteran Soviet Ambassador Anatoli Dobrinin.

Israel's 60,000 civil servants are planning a two-hour strike before noon today to protest at what they see as the Government's inflexibility in talks about compensation for wage erosion and dismissals, which are part of the Government's new austerity programme.

The Histadrut trade unions' federation has warned that there will be severe labour unrest if the Government fails to agree to give public sector workers the same compensation as worked out last week with the private sector.

Mr Peres was expected to meet last night with Mr Israel Kassar, the Histadrut secretary-general, to try to break the deadlock.

## West Bank town planned to sack Arabs

MR SHIMON PERES, Israel's Prime Minister, yesterday ordered his attorney-general to investigate plans by a Jewish town in the occupied West Bank to dismiss its Arab workers, Reuters reports from Jerusalem.

The Kiryat Arba Town Council agreed to dismiss the Arabs in a coalition agreement with Meir Kahane's Arab-Bach Party after it significantly gained strength in recent town elections.

The Prime Minister asked Mr Yitzhak Zamir, Attorney-General, to report on the agreement's legality.

Mr Amnon Rubinstein, Communications Minister, urged the Cabinet to consider disbanding the town Council for discrimination. Kiryat Arba is a stronghold of extreme Jewish nationalism overlooking Hebron, which is inhabited mostly by Palestinians.

Mr Shimon Weiz, leader of the town council, said Kiryat Arba employed about nine Arabs. He told reporters that government anxiety was forcing the town to cut back on staff, and council members had agreed that Jewish employees would be preferred to Arabs.

Israel has no law specifically outlawing racism, although parliament is considering enacting one. Reuters

## Arms, money 'pouring into Sidon camps'

BEIRUT — A Lebanese parliamentarian says money and large quantities of arms are pouring into Palestinian camps near Sidon amid fears of an attempt by Mr Yasser Arafat, the PLO leader, to provoke a conflict there.

Mr Nazih Bazzi, Sidon deputy in the Lebanese parliament, indicated in an interview to be published today in the Beirut weekly *Al-Nasr* that he believed Mr Arafat was trying to secure control of Ain al-Hilwa and Mieh Mieh camps as power bases in southern Lebanon.

He said Sidon's Syrian-backed Moslem leaders regarded pro-Arafat forces as "hostile elements and factors of tension and maybe confrontation."

"We have warned these people — we have asked them to leave the scene — but the danger remains very strong in the coming two months, and we hope Arafat will not act in his usual manner," Mr Bazzi said.

He added: "We are confident that no hostilities will erupt. But should any incident happen, we will be prompt in cutting its roots to prevent it from spreading."

"If Arafat's men want a battle, we have numerous means to confront them... they will find no one in Sidon to co-operate with them," Mr Bazzi said.

Many of the 22,000 Palestinians in the camps back Mr Arafat, but Sidon's Lebanese Moslem leaders, who are allied to Syria, support efforts by the pro-Syrian Front National Salvation Front (FNSF) to take control.

Asked to comment on reports that weapons and money were pouring into the camps, Mr Bazzi said: "We do know that money is being spent on certain factions and personalities in order to... disintegrate the unified ranks (in Sidon) and provoke a conflict."

"There are also huge amounts of weapons," Mr Bazzi said. However, city leaders were trying to persuade the Palestinians to maintain peace.

Mr Bazzi said Moslem militias were manning checkpoints in Sidon and Palestinian fighters had been asked to stay inside the camps to avert friction.

## Wheeling-Pittsburgh steel workers strike

BY WILLIAM HALL IN NEW YORK

THE FIRST big strike in the U.S. steel industry in 27 years began early yesterday when 8,200 workers at the nine plants of Wheeling-Pittsburgh Steel Corporation, the country's seventh biggest producer, walked out.

The strike, over the company's plans to cut workers' wages and benefits by up to 30 per cent, comes at a critical time for the company which filed for protection under Chapter XI of the U.S. bankruptcy code last April.

It has warned that a strike would mean "the quick and certain death" of Wheeling-Pittsburgh. The company has

invested heavily in new equipment and is said to have some of the most efficient steel plants in the industry.

However, it faces high operating costs and has been hit by the strength of the U.S. dollar, which led to heavy imports from foreign steel producers. In common with the rest of the industry, the Wheeling-Pittsburgh is heavily unionised and argues that its future survival depends on clawing back some of the generous wage concessions and benefits to which it agreed in the heyday of the U.S. steel industry.

The strike comes at a critical time for the whole industry and

is being watched closely by the management and unions of other steel producers since it will have an important bearing on future wage negotiations.

Wheeling-Pittsburgh's nine plants stretch across Ohio, West Virginia and Pennsylvania and if the company is forced to close its facilities permanently because of the strike, it could affect the strength of the union in future bargaining sessions. The union has a \$200m (£143.8m) strike fund and appears prepared for a long strike.

Many of the U.S. steel majors face serious financial problems and are pressing for more wage concessions from the United

Steel Workers of America, which used to be one of the most powerful unions and whose members are amongst the best paid of the country's blue-collar workforce.

Last week the Pittsburgh-based Wheeling-Pittsburgh won court permission to abrogate its wage contract with the steel workers and impose a new wage and benefit package worth \$17.50 per hour. The average hourly wage would be \$9.30 under the proposed deal, and the company is also insisting on changes in work rules which would eliminate many of the benefits which have become standard in the industry.

But soon after Mr Chaudhury's announcement, violence flared again when leaders of the agitation disagreed among themselves on the agreement with the Government. At least one powerful organisation has announced that the agitation will continue.

The agitation is being fuelled also by Government employees who have been on strike and whose call for a general strike today is expected to lead to more violence.

The disturbances are being dealt with by the state police. The army was withdrawn from Gujarat last week to a futile bid to bring peace to the state. The continuing violence in Gujarat is proving a serious embarrassment to Prime Minister Rajiv Gandhi even though constitutional law and order is a state matter in India's federal structure.

Pressure is growing on Mr Gandhi to intervene directly. Gujarat is one of the many states ruled by Mr Gandhi's party, and the disturbances could be used by the opposition against him.

## Gujarat death toll rises to 240

By K. K. Sharma in New Delhi

HOPES that peace would return to the western Indian state of Gujarat have been sharply set back in the last three days as rioting and police firing led to at least 40 deaths. This takes the death toll in the five-month agitation against job reservations to more than 240.

Mr Amar Singh Chaudhury, the new Chief Minister of Gujarat, told the state legislature on Friday that agitation had been called off following agreement with protest leaders on demands for suspending the rise in job quotas for the backward classes and tribes.

But soon after Mr Chaudhury's announcement, violence flared again when leaders of the agitation disagreed among themselves on the agreement with the Government. At least one powerful organisation has announced that the agitation will continue.

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## Analysis of Air India black box ends

SCIENTISTS finished analysing "black box" recorders from the Air India airline plane which crashed near Ireland last month as a former Indian air force chief said yesterday he believed an explosion might have been responsible. Reuters reports from Bombay.

Mr John Young, a specialist from the U.S. National Transportation Safety Board, said U.S. experts had completed collection and analysis of information from cockpit voice and flight data recorder tapes in Bombay.

"More often than not we get questions from these boxes rather than answers. But we have now got the right questions to ask before we get on working on the wreckage," Mr Young said.

At least five U.S. aviation experts helping Indian scientists to study the recorders have said it is too early to draw any conclusion in an inquiry which could take months.

But former Air Chief Marshal Avian Singh said in Delhi he personally believed an explosion might have ripped open the jet, sending it plunging into the sea.

## Washington welcomes Chinese President

By Nancy Dunne in Washington

America's vast natural resources and the garishness of its tourism enterprises, provided the backdrop yesterday for Li Xianlan, the Chinese President, on the first day of his 10-day state visit to the U.S.

It is not hydro-electric power but nuclear power which will highlight the Chinese visit in Washington where, after 15 months of controversy, a nuclear co-operation agreement is being readied for signing. The pact will make possible the sale of U.S. nuclear reactors and other technology long sought by the Chinese.

The ceremony surrounding the visit will be the first formal public appearance for President Ronald Reagan following his recent cancer operation.

Although the agreement will receive a Congressional nod, White House officials believe that Chinese assurances on nuclear proliferation will satisfy Capitol Hill. In addition to this symbolically important pact, other agreements are expected on Chinese fishing rights in U.S. waters, cultural relations and extradition.

President Reagan's illness is expected to limit his participation in the visit to a welcoming meeting tomorrow morning and a state dinner in the evening. Intensive discussions with Congressional officials are expected on several thorny policy differences, including the perennial Chinese favourite—U.S. arms sales to Taiwan.

The Chinese are expected to express the hope that the U.S. will nudge Taiwan into accepting proposals for peaceful reunification. They may well also express their annoyance about threats to their textile exports.

## U.S. court finds Saunders guilty

THE former chief minister of the British-ruled Turks and Caicos Islands and one of his Cabinet members were found guilty yesterday on drug conspiracy charges, Reuters reports from Miami.

Former chief minister Mr Norman Saunders, 41, first foreign head of government ever detained in the U.S. on drug charges, faces up to 30 years in prison. Former Commerce Minister Mr Stafford Missick, 47, could be jailed for up to 35 years.

Federal Judge John Moore delayed sentencing until September 6. Lawyers for both men said they would appeal. Mr Saunders was convicted on six counts of conspiring to travel or actually travelling to or from the United States to import or distribute cocaine.

Mr Missick was found guilty on three counts for travel to import and distribute cocaine in the U.S.

## Reagan appoints budget director

BY STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan has named Mr James Miller, the chairman of the Federal Trade Commission, to succeed Mr David Stockman as Director of the Office of Management and Budget.

Mr Miller, a conservative economist and an expert on government regulation, briefly headed the OMB's office of information and regulation in 1981.

Mr Stockman, the outspoken former member of the House of Representatives, is moving to the Wall Street investment banking firm of Salomon Brothers after leaving the OMB. The appointment of Mr Miller, 43, will be seen as confirming

expectations that Mr Donald Regan, White House Chief of Staff, is taking the opportunity presented by Mr Stockman's departure to appoint somebody who will stick closely to the White House line on budget policy. Mr Regan has been said to be operating a "search committee of one" in seeking Mr Stockman's replacement.

The appointment comes amid fears that the budget process has reached an impasse which could threaten many of the deficit reduction plans which the Senate approved.

The impasse drew harsh criticism from Mr Reagan on Tuesday when he called the Congressional decision to break

"disgraceful." Mr Regan's display of temper drew a swift response yesterday from Senator Robert Dole who, along with several other Republican senators, feels that President Reagan abandoned them when he agreed to a compromise framework for trying to settle the budget deficit which fitted more into the priorities of the Democratic-controlled House.

Senator Dole said that Congress can do without criticism from Mr Regan in its search for a budget breakthrough. "We cannot do it without Ronald Reagan," he said.

## U.S. eases rules on cable TV

BY PAUL TAYLOR IN NEW YORK

U.S. CABLE television system operators and programmers have won another key round in their battle to liberalise federal and local government restrictions on the industry.

A federal appeals court struck down a federal government requirement that cable system operators carry free of charge all locally owned stations watched by a significant number of people.

The court ruled that the Federal Communications Commission (FCC) requirements, in place since the mid-1960s, "are fundamentally at odds with the first amendment."

The case, which could now go to the Supreme Court, was brought by Turner Broadcasting and Quincy Cable System.

Cable system operators argued that the regulations infringed on their constitutional rights to decide what stations to carry and cable television programmers argued that the rules sometimes resulted in them being "frozen out" of markets by local monopolies.

The ruling is the latest in a series of victories for the U.S. cable industry which has been lobbying hard, and so far successfully, for an easing in federal and local rules.

In particular it could help cable television programmers, such as Turner Broadcasting, and pay-television premium channels like Time Inc's Home Box Office move forward, who try to persuade local cable operators to offer their stations.

However, the court's ruling is seen as a serious setback for local television stations—particularly those not affiliated to a large network or those that cater for a relatively small audience. The federal rules were originally framed to protect local broadcasters from competition from cable systems.

The FCC and local broadcasters have 45 days to decide whether to appeal.

## Contadora peace bid resumes

BY DAVID GARDNER IN MEXICO CITY

THE CONTADORA Group's efforts to bring a negotiated peace to Central America resumed yesterday with a meeting at foreign minister level in Panama designed to relaunch the peace process after the failure of a similar meeting last month.

The effort was expected to be boosted by the establishment of a support group, probably made up of Argentina, Uruguay and Peru—to back the mediation efforts of the original Contadora nations, Mexico, Colombia, Panama and Venezuela.

Senior Mexican officials said recently that there was growing concern in Latin America at the slide towards confrontation in Central America.

Last month's meeting of Contadora deputy foreign ministers broke up in disarray after Nicaragua insisted that recently renewed U.S. aid for the Contras, guerrillas fighting to topple the Sandinistas and Washington's trade embargo against it be placed on the agenda.

Honduras, Costa Rica and El Salvador, the U.S. principal allies in the region, said the purpose of the meeting was to discuss the security questions, already contained in the revised Contadora Treaty.

## Minister says Singapore economy 'bogged down'

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE'S economy is "bogged down" and there are more difficulties to come, Mr Goh Chok Tong, the first Deputy Prime Minister admitted at the weekend.

Mr Goh, the most senior Minister after Prime Minister Lee Kuan Yew, was speaking to the Singapore Press just one day after a gloomy U.S. embassy forecast projected 3 to 5 per cent growth in GDP this year.

## More arrested over Austrian wine scandal

Austrian police detained three more wine merchants yesterday in connection with the doctored wine scandal which threatens to wreck Austria's wine trade.

Police made their first arrest yesterday. They said all four wine merchants were detained in the province of Burgenland, a large wine-growing region, and were being held in the provincial capital of Eisenstadt on suspicion of fraud.

In the past week West German authorities have impounded thousands of litres of Austrian wine.

**FINANCIAL TIMES**  
Published by The Financial Times (Group) Ltd., 10 Abchurch Lane, London, EC4N 3DF. Registered in England. No. 109640. Published daily except Sundays and public holidays. U.S. subscription rates \$240 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, N.Y. 10022.



## OVERSEAS NEWS

## LIRA DEVALUATION IN EMS REALIGNMENT

## The events of 'Black Friday' that led Italy's Treasury to crisis point

BY ALAN FRIEDMAN IN MILAN

IN ITALY people are already referring to the events of Friday, July 19, 1985, as "Black Friday." Italy was hit by a twin disaster, one financial, the other human: the fall of the lira against the dollar caused an embarrassing currency crisis but the collapse of a dam in the Italian Dolomites killed at least 200 holiday makers.

Prime Minister Bettino Craxi has ordered investigations into both disasters. However, it is already possible to partly reconstruct the bizarre series of events which led the Italian treasury to shut down the Milan

foreign exchange market on Friday after the collapse of the Italian currency, as a prelude to Saturday's 8 per cent devaluation against other currencies in the European Monetary System.

It appears that late on Thursday evening Sig Craxi had talks with Giovanni Goria, the Treasury Minister, and Carlo Ciampi, the Governor of the Bank of Italy, about a devaluation.

The moment seemed propitious: the currency markets were calm, the Italian trade balance, flouted by strong Italian import demands, had suffered a cumulative deficit in the first five months of this

year of L14,544bn (£5.7bn) — 75 per cent of last year's record trade deficit.

Meanwhile, the five-party coalition Craxi Government was midway through discussions to set out an economic programme for the next 12 months, including ways to cut the country's runaway public sector budget deficit, forecast for L100,000bn (£39bn) this year.

Then, on Friday, with the impending lira devaluation still a Government secret, all hell broke loose: ENI, the state energy group, informed the Bank of Italy just after midday that it was going into the

foreign exchange market to purchase \$125m (£90m), needed to make a debt repayment.

The central bank, obviously aware of its own plans for a devaluation, advised ENI not to go ahead with the operation, but it was too late.

ENI had already given the buying order to one of Italy's biggest banks, the Istituto San Paolo di Torino. San Paolo went into the market in Milan, buying more than \$70m even though its bigger market counterparts were unable to supply the dollars; more dollars were purchased in Rome.

By 1.30 on Friday afternoon the lira was crashing by nearly 20 per cent against the dollar, having sunk from L1,839 to the dollar to L2,200. The Italian treasury, informed of the lira's collapse, and also aware that the currency had moved to the absolute limit against the Deutschmark acceptable under the EMS (L1,664.70 against the mark), took the extreme measure of closing down the foreign exchange market. At this point the eyes of the entire financial world focused on Italy and its currency crisis.

This chain of events has already provoked a typically

Italian exchange of accusations. It has been further confused by suggestions from the Milan market that while the ENI dollar operation was an important cause of the crisis, there had also been leaks on Friday morning of the impending devaluation which caused heavy dollar speculation in Rome.

It has even been suggested that the Italian Government might have stage-managed the entire affair to pressure its EMS partners to proceed with realignment.

Sig Goria has been sharply critical of ENI, even before the full facts are clear. "ENI did not have any

urgent need to acquire U.S.\$125m on Friday because its debt repayment was not maturing until July 24," he said. This was why the Bank of Italy itself declined to provide the dollars to ENI.

The Bank of Italy did not intervene in the markets in defence of the lira. Why? It was argued by a senior government official that the central bank did not wish to prejudice the impending devaluation.

Sig Franco Reviglio, ENI chairman, has written to Mr Craxi defending himself by saying that the lira collapsed because of an incredible lack

of contact between the Bank of Italy and ENI. ENI denies that its activity was speculative.

San Paolo di Torino described its role as "normal routine and told the Financial Times at the weekend that it went on buying dollars even as the exchange rate shifted dramatically "because we buy on the market at the market price."

Mr Craxi is said to be highly irate with both ENI, and the Bank of Italy, but the only thing clear so far is that for the Italian Government, something went terribly wrong on "Black Friday."

## Government pays for its months of scorn

BY JAMES BUXTON IN ROME

IN ONE tormented long weekend, beginning with the crash of the lira, which a leading Italian newspaper said made Rome the laughing stock of the European foreign exchange markets, Italian politicians have bumbled paid the price for disdaining economic problems during the past six months.

Ways of checking the momentum of the wage indexation system and measures to trim the public sector deficit have been idly discussed for months. But only last week officials of the Bank of Italy were despairing of the Government finding the will to implement them, at least before the autumn.

Because they were postponed for so long the measures had to accompany rather than precede the currency devaluation that sooner or later would have been necessary because of the wide inflation rate differential between Italy and its EMS partners.

The "storm clouds" as Dr Carlo Azeglio Ciampi, Governor of the Bank of Italy called them in his annual report at the end of May, have been gathering for some time. In one sense the Italian economy has this year been the victim of its own success. It is growing for the second year running at about 2.5 per cent—nothing spectacular by past standards but faster than its two main trading

partners, West Germany and France.

As a result, Italy has been sucking in imports at a voracious rate, and failing to export enough—so that the trade deficit in the first five months of this year was at L14,500bn (£5.5bn), already three quarters of the deficit for the whole of last year.

The balance of payments deficit for the same period reached L8,000bn, double the figure for the same period of 1984, and well in advance of official forecasts. Before the devaluation the authorities expected a current account deficit of between \$6-7bn (£2bn) for the year. Last year the current account deficit was about \$3.5bn.

With the domestic economy more buoyant than export markets it was not surprising that Italian companies found it more remunerative to sell at home rather than abroad. In some export markets the going was especially heavy because the lira was overvalued.

The last realignment in the EMS was in March 1983 and though the annual Italian inflation rate had fallen 7 percentage points since then (last year it finally dropped below 10 per cent for the first time in 11 years) there is still a big inflation differential with other EMS members that has

ITALIAN ECONOMY TABLE			
	1983	1984	1985*
GDP growth %	-0.4	2.6	2.25
Current account balance (\$m)	402	-1,140	-4,500
Consumer prices % increase	16.5	8.25	7.5
Public borrowing requirement as % of GDP	16.4	15.4	—

\* Forecasts  
Source: OECD, June 1985

not been reflected in the exchange rate. Although over the past few weeks the lira was allowed to drift down 2 per cent to the lower end of Italy's specially wide fluctuation band of 6 per cent against its central rate in the EMS, the Central Bank's aim was still to keep the currency relatively strong in order to hold down the price of imports as Italy tried to cut its inflation rate. It also wanted to help companies import capital goods relatively cheaply.

But the policy could not be sustained if politicians did nothing to keep down labour costs and make Italy more competitive by reducing the inflation rate, which has been stationary since last autumn at just under 9 per cent.

This meant cutting the government deficit which, at 15.5 per cent of gross domestic product is nearly three times the EEC average, and was heading this year to reach

L111,000bn compared with the original target of L86,800bn. Some form of incomes policy was also needed.

The two-year-old Government of Sig Bettino Craxi acknowledged these problems but did virtually nothing about them to avoid offending voters on the eve of important local elections in May — which Sig Craxi called a mid term test of the Government — and a referendum on last year's temporary block on wage indexation and the election of a new President.

Only with the election over and a Government success won in the referendum, and with President Francesco Cossiga installed, could serious discussions on new economic measures finally begin.

The pace, however, scarcely matched the urgency of the situation. The Bank of Italy and Sig Giovanni Goria, the Treasury Minister, concluded last week that a devaluation was essential and that it was

pointless to spend the country's foreign exchange reserves postponing it.

The measures adopted by the Government on Saturday should only be a first step, although they should immediately make Italian exports more competitive and trim internal demand.

The shifting of a triggering of the Scala Mobile indexation mechanism from three to six months—accepted in principle several months ago by all the unions—needs to be followed by a thorough reform of indexation pay structure and labour laws.

The L600bn worth of measures to reduce the deficit, still to be ratified by parliament, ought to be followed by permanent spending cuts. With no major election on the horizon for three years, the Government has an unprecedented chance to make real reforms.

An obvious target is the pension system. This is simply far more generous than the country can afford and is appallingly badly run.

But MPs of virtually every political colour recoil at the thought of trimming the benefits INPS hands out, especially to the 5m disability pensioners.

Sig Craxi says he intends to tackle these issues. The question is whether he will win the support of his coalition partners, for the necessary grilling parliamentary battle.

## Comic operatics take European monetary officials by surprise

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE DEVALUATION of the lira this weekend in an atmosphere near to comic opera, seems to have taken monetary officials in the other main capitals by surprise.

It follows a period of almost unnatural calm in the European Monetary System, with all currencies, including the lira, remaining in an orderly manner well within their permitted bands.

The eight currencies subject to the Exchange Rate Mechanism are allowed to diverge by up to 2½ per cent from a central rate measure in the European Currency Unit. However, the lira is allowed 6 per cent of latitude because of Italy's historic difficulty in controlling its finances.

The central rates for all currencies were last fixed on March 20, 1983 after a turbulent four years in which currencies were realigned seven times.

Since 1983, the currencies in the ERM have enjoyed remarkable stability within the system. The traditionally weaker currencies, including the franc and the lira, have been bolstered by relatively high interest rates and by signs that the authorities have been controlling inflation.

French inflation, for example, is now running at an annual rate of 6.5 per cent, just below that in the UK, whereas in 1983, French inflation, at 9.5 per cent, was about twice the UK rate.

For both France and Italy, the advantages of lower exchange rates in helping exports have been seen to be less important than the need to contain import prices in the fight against inflation.

In February, for example, the Bank of Italy made it clear that it had no sympathy with some businessmen's calls for devaluation after a period in which the lira had performed strongly within the EMS.

Most anxiety has therefore been directed to the effects that the grander movements of the dollar on EMS parties. As the dollar weakened, it was thought that speculative funds might flow into the D-mark and force it towards the upper range limit.

So far this has not happened, largely because of the British authorities' policy of maintaining high interest rates while they remain uncertain about domestic monetary conditions and the possible effects of a weakening oil price.

Questions feed adds from Brussels: The realignment of currencies within the exchange rate mechanism of the EMS will not have any immediate effect on EEC farm prices, European Commission officials said yesterday.

Effective price changes will only occur once the green rates of the respective currencies are changed at the initiative of the Commission—something which normally only happens once a year, usually at the farm price fixing in the spring.

However, the realignment will certainly require a change in the monetary compensation amount (MCA) for Italy (border tax used to protect farmers from currency fluctuations), assuming that the lira depreciates on foreign exchange markets this week.

Under rules agreed last year, only negative adjustments are made in MCAs to compensate for currency realignments. With all the other currencies revaluing apart from the lira, the Italian MCA will take the full brunt of the change.

The change in the Italian MCA will depend on the performance of the lira on the foreign exchange markets, for it is recalculated weekly like the pound sterling and the Greek drachma.



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## WORLD TRADE NEWS

## International backing given to code on ship registration

BY OUR GENEVA CORRESPONDENT

THE BASIC elements of an international agreement, which could eventually have important implications for ship owners using flags of convenience, have been accepted by delegations from some 100 countries.

The agreement defines the conditions on ownership, management and manning which countries, including those with "open registries" such as Liberia and Panama, should apply to ships sailing under their flags.

It could, however, be a decade or more before the agreement is ratified and its impact is felt. The source of the agreement is the UN conference on conditions for the registration of ships which completed its third session here on Friday. It was attended by delegations from the big shipowning nations, the developing countries and the socialist states.

Mr Lamine Fadika, the Ivory Coast Marine Minister who chaired the conference, said the document agreed marked a "point of no-return" in shipping history. It defined the "genuine link" between a ship and the flag it flies, for which several UN conferences had called.

The principles represent compromises between the big shipowning countries and the developing countries who have been pressing for action against flags of convenience, which they see as impeding their efforts to

expand their own merchant fleets.

The wording of the agreement is in many cases loose. On ownership, it says flag states should include "appropriate provisions" for participation by their nationals as owners of the ships flying their flags. The level of participation should be sufficient to permit the state to exercise effectively its jurisdiction and control over the ships.

Under conditions governing management, the flag state would have to ensure that the shipowning company is established or has its principal place of business within its territory. However, failing that, the state should at least ensure the existence of a representative or "management person" who is a national of, or domiciled in, the state.

The manning clauses would require that a "satisfactory part" of the complement of officers and crew are nationals. The conference will hold a fourth session early next year to decide whether the document should take the form of a convention to be ratified by governments or be issued only as a recommendatory instrument.

The potential importance of the agreement can be gauged from the fact that last year 202m deadweight tons, or 30 per cent of the world's shipping, sailed under the flags of open register countries.

## SHIPPING REPORT Grain rates from U.S. reach seven year low

By Andrew Fisher, Shipping Correspondent

"MIRACLES would help," said London shipbroker Denholm Coates in a rueful comment on the lifeless state of the dry cargo markets. Grain rates from the U.S. last week were at their lowest for over seven years and shipowners are laying up more vessels.

Tanker markets were also slack, as general confusion about the world oil pricing structure combined with the summer holiday season in the northern hemisphere. There was some rise in activity from most loading areas, but the tonnage surplus is still high.

Denholm said that bulk carrier vessels in the small to medium-size ranges (20,000-75,000 tons) were being laid up by owners in berths around the eastern Mediterranean. Others were simply waiting around for cargoes.

But the lay-up solution would take time to have an effect. Hence the call for miracles. The grain rate from the U.S. Gulf to continental Europe was \$6 (\$4.3) a ton against \$10 or so late last year. To Japan, it was only \$11 compared with \$16 in November.

Galbraith, another UK broker, said the serious overtonnage on the Pacific and Atlantic was unlikely to be reversed in the next few months. Last week, it said, "gloom continued to pervade the market."

## Greece signs deal to buy 40 Mirages

Greece has signed a contract to buy 40 French Mirage 2000 fighter aircraft to modernise its air force, Renter reports from Athens.

Greek Air Force chief Lieutenant-General Dimitris Apostolakis, who signed the deal with the company Dassault, said the first aircraft would be ready for delivery in 1988.

He said parts of the aircraft would be manufactured in Greece under a co-production programme. The cost of the contract has not been disclosed.

## U.S. moves to end Gatt stalemate

BY WILLIAM DUFFLOR IN GENEVA

THE U.S. attempt to organise new international trade negotiations has been hauled. Furthermore, the very survival of the General Agreement on Tariffs and Trade (Gatt) is being questioned after the failure of its council last week to agree on the convening of a meeting of senior officials to prepare for new negotiations.

The U.S. will this week take the unprecedented step of asking Sr Felipe Jaramillo, the Gatt chairman, to call a special session of the organisation's 90 contracting parties to discuss the issue. This is being billed as a make or break effort to get the new round of trade talks going.

Simultaneously this week trade ministers from some 60 developing countries will be meeting in New Delhi at a meeting convened by India, one of the firmest opponents of the trade talks, at least in the guise envisaged by the U.S.

The purpose of the Delhi meeting is to formulate plans for a general system of trade preferences between developing countries but the latest American effort to push Gatt

into a decision will undoubtedly generate lively exchanges outside the conference.

The industrialised countries underestimated before last week's Gatt council meeting the resistance of a hard core of developing countries, headed by Brazil and India, to the proposition that a new round must encompass trade in services.

India has consistently argued that services do not fall within the competence of Gatt. Brazil has been the protagonist of "delinking," advocating some form of twin-track programme, possibly even under Gatt aegis, that would keep talks on services separate from negotiations to reinforce world trading in goods.

Brazil and its allies have sought guarantees on delinking from the industrialised countries before they agree to a meeting to prepare the negotiations.

The U.S., the European Economic Community and Japan have maintained that no pre-conditions are needed, since all questions about the manner and content of trade

talks can be handled at the preparatory meeting.

The problem is that real differences over the purpose of the new round have degenerated into a squabble over procedure within Gatt.

American exasperation over the stalemate centres principally on Brazil. Mr Peter Murphy, the U.S. Ambassador, rallied against the "silly procedural manoeuvres" which at the end of a session lasting until 4.30 on Friday morning prevented the Gatt council from reaching a consensus. The manoeuvres were masterminded by Dr Paulo Nogueira Batista, the Brazilian ambassador.

In the view of the industrialised nations a few countries, which together account for only a very small part of world trade, are blocking the way to trade negotiations, in which the large majority of Gatt members, including many developing countries, have declared interest.

The U.S. is trying, with the support of the EEC, Japan and Canada, to bypass the procedural obstacle by calling a special session of Gatt.

It may well obtain the backing of the 46 Gatt members it needs to force through a special session. Only 23 developing countries signed a paper last month spelling out their objections to, and reservations about, the new trade talks.

But more developing countries than the hard core around Brazil and India will have doubts about breaking with the Gatt tradition of moving through consensus.

Brazil's attitude remains an enigma. It appears to attribute Machiavellian intentions to the Reagan Administration in Washington, arguing that the U.S. is trying to open up world markets for its bankers, insurers and other purveyors of services at the same time as it hinders through protectionist measures exports to the U.S. by developing countries badly needing revenue to service their debts.

That reverses the argument deployed by U.S. negotiators who claim that, unless the developing countries agree to trade talks, the protectionist pressures on the Reagan Administration will prevail and the Gatt free trade system will collapse.

## Mitsubishi to import S. Korean car bodies

By John Gorman

MITSUBISHI Motor of Japan is expected to import about 12,000 South Korean-produced passenger car bodies a year under a joint venture agreement signed with Hyundai Motors.

The agreement coincides with one between Mazda and another South Korean producer, Kia Industries, under which a subcompact car is to be developed for marketing by Ford in the U.S. Kia is building a plant to produce the model at the rate of 120,000 a year.

Both ventures are widely seen in Japan as precursors to other similar deals to take advantage of South Korea's lower production costs.

Mitsubishi will install engines and other components at a plant in Japan to produce finished cars for domestic sale; Hyundai will produce and sell its own completed version of the car on its home market. Total output at 30,000 cars a year is envisaged, starting early next year.

The car, which replaces Mitsubishi's 22-year-old "Debonair" luxury model, is being designed and developed by Mitsubishi.

Hyundai, which produces the Pony, a small hatchback, and the Stellar, a Sierrad-like saloon, is shortly to launch an "X-car" hatchback, but has no luxury model in its range.

The venture, which recently received South Korean government approval, could also involve the car being marketed in the U.S. Hyundai is setting up its own sales company in the U.S. through which it is likely to start selling its X-car next year.

By 1987, however, it is envisaged that Mitsubishi and Hyundai could be selling the larger car through their respective outlets.

The joint venture model is to be launched in Japan in April. Earlier this year, Mitsubishi Corporation and its vehicles subsidiary increased their equity stake in Hyundai from 10 to 15 per cent to further cement a relationship which began as a technical collaboration agreement 13 years ago.

The engines to be used in the new car, V6s of 2 and 3 litres, are also to be supplied to Chrysler, starting late next year. Some 400,000 a year are scheduled to be delivered over a five-year period.

## World Economic Indicators

		UNEMPLOYMENT			
		June 85	May 85	April 85	June 84
U.S.	000s	8,413	8,413	8,426	8,228
	%	7.3	7.3	7.3	7.2
UK	000s	3,178.6	3,246.9	3,272.6	3,029.7
	%	13.1	13.4	13.5	12.5
W. Germany	000s	2,192.6	2,304.6	2,474.5	2,133.2
	%	8.1	8.6	9.2	7.9
France	000s	2,282.6	2,338.2	2,419.3	2,167.5
	%	9.9	10.1	10.5	9.4
Italy	000s	2,907.2	2,932.6	2,972.3	2,683.3
	%	12.9	13.0	13.1	11.9
Netherlands	000s	737.0	748.1	773.4	807.2
	%	12.9	13.1	13.6	14.1
Belgium	000s	523.5	546.2	580.0	532.1
	%	12.5	13.2	14.1	13.4
Japan	000s	1,570.0	1,540.0	1,640.0	1,680.0
	%	2.4	2.6	2.5	2.6

Sources: (except U.S., UK, Japan) Eurostat

## China cancels order for Taiwanese motorcycles

BY BOB KING IN TAIPEI

ONE OF Taiwan's largest manufacturers of motor cycles, which had hoped to profit from the boom in indirect exports to China, through Hong Kong, is now serving as an example of the perils of such trade.

Paijia Industrial, which manufactures small motor cycles largely for sale on the domestic market, was caught off guard last week when Chinese importers allegedly cancelled without explanation an order for more than 6,000 machines. The move forced an indefinite closure of the company's plant.

The cancellation also left the company more than \$1m (£714,000) in debt for the motor cycles, which it had, according to local press reports, already completed and was preparing to ship. The reports said the company's president had issued post-dated cheques worth more than \$2m in expectation of the Chinese letters of credit through Hong Kong agent.

The case, which could spell the demise of Paijia, under-

scores caveats from Taiwanese economic planners, who have warned manufacturers here of over-reliance on the China market while turning a blind eye to indirect trade.

Taiwan officially proscribes any links, including trade, with mainland China with which it has been technically at war for almost 40 years.

But recent government pronouncements, that have in effect said that it did not care about, nor did it wish to know about, trade transactions through third countries, have pushed Taiwanese exports to China through Hong Kong to record levels in recent months.

Taiwan views China's attempt to woo Taiwanese exports as yet another "united front tactic" to subvert this island economically.

Although the cancellation of orders from Paijia reflects nothing more than a shortage of foreign exchange in China, it may nonetheless prove a sobering experience for manufacturers here, who had hoped to win a share of that market.

## Brazil airlines press for more international flights

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE Brazilian Government is coming under heavy pressure from Vasp and Transbrasil, the country's second and third-ranked airlines, to end the monopoly of international scheduled flights enjoyed by Varig, Brazil's successful international flag carrier.

Vasp wants to convert its charter flight route from Sao Paulo to the Caribbean and Orlando, Florida, into a regular flight. No answer has yet been received from the Civil Aviation Department in Brasilia.

Transbrasil, meanwhile, has not yet given up hope of a charter route from Rio de Janeiro to Lille in France—regarded as a first step towards a scheduled service abroad—despite an initial rebuff from the Government.

Behind this push to extend their wings abroad lies the hard numbers of recession-hit domestic passenger traffic. Passenger/kilometres down fell 5.1 per cent in the first six months, compared with the same period in 1984.

Vasp, owned by Sao Paulo state, and Transbrasil, a pri-

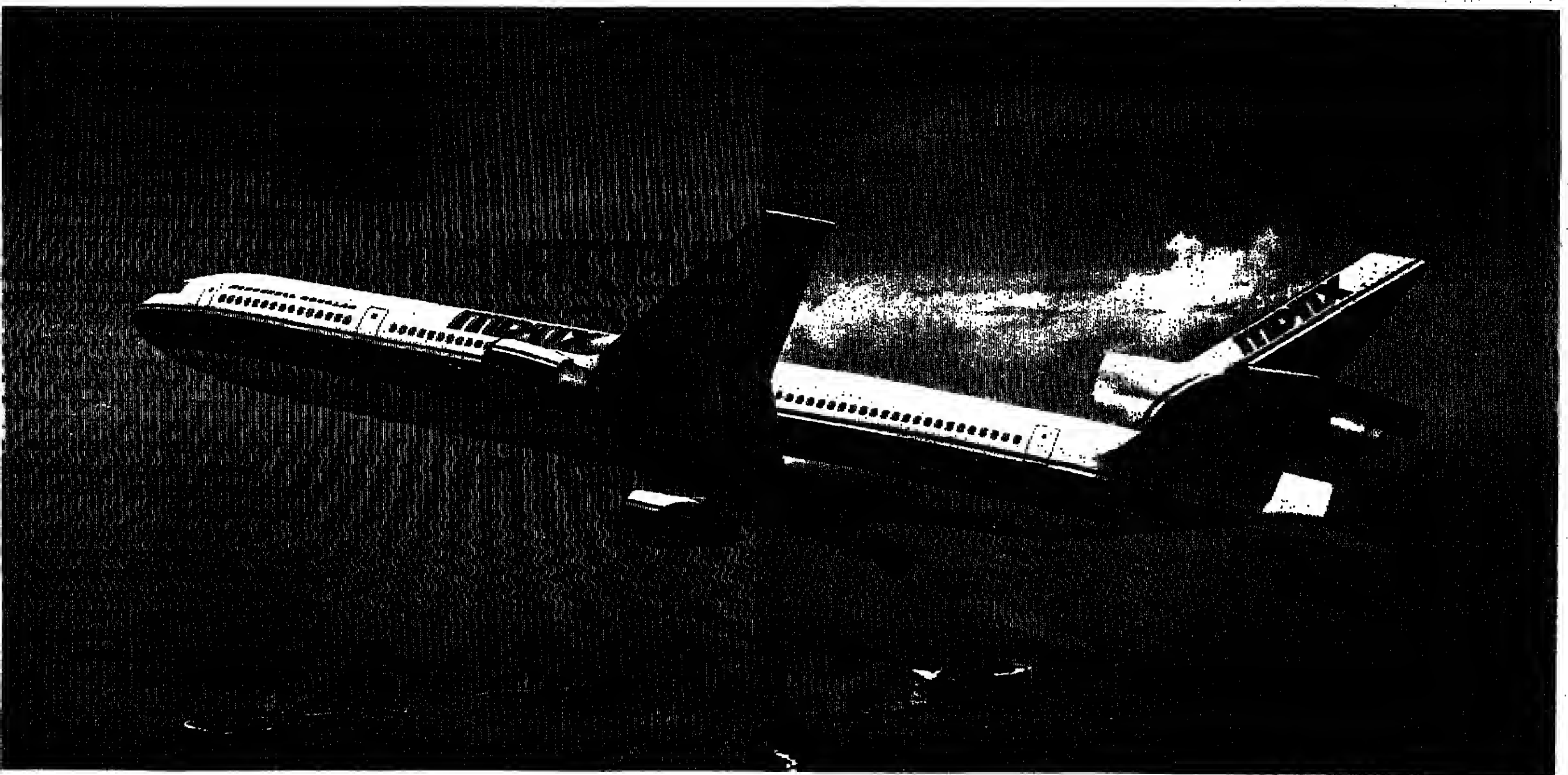
vately owned airline based in Brasilia, have had to scrap ambitious re-equipment plans and lease off existing aircraft.

What annoys Sr Omar Fontana, the outspoken Transbrasil president, and Sr Antonio Angarita, the state-appointed head of Vasp, is that Varig has been largely spared these rigours, because of the 15-year monopoly it was awarded on international routes in 1973.

More than three-quarters of Varig's 1984 revenue of \$954m (£651m) last year came from its external routes. Internally it is thought to have lost money; but, together with its sister company, Cruzeiro, it still managed to hang on to its 40 per cent share of the market.

Defending his company's position, Sr Helio Smith, president of Varig, which is privately owned, warns that the entry of one or another Brazilian carrier onto international routes put the entire Brazilian aviation industry at risk.

According to Sr Smith, Varig has Cruzeiro debts equivalent to 307m and hard currency debts outstanding of \$732m, excluding interest payments.



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comparable seat mile costs.

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To convey the size and capabilities of the MD-11X, a comparison with our DC-10-30 may help: the MD-11X fuselage will be 22 feet

longer; it will comfortably welcome 54 more passengers (that's 331, mixed class); it will have new high-efficiency engines, and its range will be increased to over 6,000 nautical miles.

Much will be new on the flight deck. The flight management system, the cathode ray tube displays, the digital autopilot—all are state of the art. Most important, by automating flight engineer functions, the cockpit crew will now be two, further reducing operating costs.

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## UK NEWS

# Management buyout finance plan launched

BY JEREMY STONE

A PLAN to assemble up to £300m as a stand-by facility for use in large UK management buyouts has been launched by Electra Investment Trust and Candover Investments. If institutions respond as expected, this will be by far the largest facility of this kind put together in the UK.

Assuming that the full £300m is committed on the scheme, additional sources of loan finance could take the total capital available to the Electra Candover Direct Investment Plan over the £1bn mark.

The Electra Candover plan is intended to meet an increasing demand for finance packages to buy companies which are significantly larger than those which have been involved in UK buyouts so far. It follows the pattern of U.S. equity finance "pools" which have indirectly enabled groups of institutions to mount offers for companies as large as Gulf Oil.

The size of deals in the UK has up to now been limited by the difficulty of putting finance together quickly enough, when a large number of investing institutions need to be involved.

Electra Candover plan intends to solve this problem by gaining the consent of subscribing institutions on their behalf without delay.

Indications of institutional interest so far suggest that Electra Candover should have little difficulty in raising more than £200m. Electra is itself putting up £10m, and Candover £2m, while Globe Investment Trust - the largest shareholder in each - will commit up to £20m.

Candover's Mr Roger Brooke said that the plan seemed attractive to a number of large UK institutions, notably pension funds, who wanted to make more unlisted investments but lacked expertise in assessing them.

The plan's investments are to be mainly management buyouts of UK companies, but other unquoted companies will be considered. Mr Michael Stoddart, of Electra, said that the scheme would probably make eight to 10 large investments altogether. "There could be many large UK subsidiaries of U.S. corporations thrown on the market by mergers," he said.

Lex, Page 14

## CHALLENGE OVER DIGITAL EQUIPMENT PROCUREMENT POLICY

## Telecom may face Axe purchase limit

BY GUY DE JONQUIERES

THE OFFICE of Telecommunications (OfTel) is expected to call on British Telecom (BT) this week to place a temporary limit on its orders for Axe digital public telephone exchanges made by Thorn-Ericsson, a joint subsidiary of Thorn EMI and Sweden's L. M. Ericsson.

OfTel, which has no powers to enforce its recommendations, is responding to concern in Parliament and the UK telecommunications industry that BT's purchases of Axe equipment could harm Britain's System X public exchange and its two manufacturers, Plessey and the General Electric Company.

BT has so far placed Axe orders worth an estimated £100m and has

reserved the right to increase its purchases. It plans at present to take delivery of an initial 100,000 Axe exchange lines in the second half of next year and of a further 300,000 to 500,000 lines in 1987-88.

OfTel believes that BT's decision to buy Axe was commercially justified, but is considering proposing that BT should not exceed for the next three years the order levels announced so far unless System X is afflicted by severe supply problems.

OfTel, which is expected to publish its recommendations tomorrow, favours open competition between Axe and System X for orders after mid-1988. Plessey and GEC have so far received BT orders for

1.6m lines of System X, but were not invited to bid for the contracts awarded to Thorn-Ericsson.

BT has said that it aims to use Axe to meet up to 20 per cent of its digital public exchange needs. Its annual digital exchange orders total about 2m lines at present and are expected to rise to close to 3m lines from the middle of next year.

OfTel is also considering recommending special arrangements to strengthen Britain's position in digital exchange technology. It is studying three possible options, on which it will decide before issuing its report.

● Calling on Thorn-Ericsson to transfer more Axe technology to the UK. Though the exchanges will

be made in Britain, most of the design and development work has been carried out by L.M. Ericsson in Sweden.

● Requiring BT, which has already spent more than £300m to develop System X, to ensure that development work is undertaken on future generations of exchanges.

● Calling on the Government to set up suitable development facilities in co-operation with UK telecommunications manufacturers.

BT may decide voluntarily to observe OfTel's recommendations, or these could be imposed by the Government. OfTel was asked to investigate BT's ordering policy by an all-party group of MPs whose constituents include System X factories.

## Goldcrest parts with its chief executive

BY RAYMOND SNOODY

THE DEPARTURE of Mr James Lee as chief executive of Goldcrest Films and Television at the weekend increases the uncertainty facing the company which is seen as the flagship of the British independent film industry.

Goldcrest has been involved in the financing of the Oscar winning films Gandhi, Chariots of Fire and The Killing Fields, yet so far has

produced earnings well below its target for capital employed. Last month the company announced its first annual profits - a pre-tax profit of £1.6m on turnover of £14m and average capital employed of £23.1m.

Mr Michael Stoddart, chairman of the private company in which Pearson, publisher of the Financial Times has a 41.2 per cent stake, warned that Goldcrest was likely to

slip back into loss this year.

The immediate reason for the departure of Mr Lee, a former McKenzie consultant and chief executive of Pearson Longman who helped to found Goldcrest with Mr Jake Eberts in 1980, was a difference of opinion over a company reorganisation.

The issue arose after the decision of Mr Sandy Lieberman, the Gold-

crest head of production, to return to being an independent producer from next January.

Goldcrest said in a statement: "It is the unanimous opinion (sic) of the board, with the exception of Mr James Lee, chief executive, that a new head of production be appointed with very considerable delegated responsibilities."

## Chinese approve British proposal to rebuild coal mine

BY MAURICE SAMUELSON

THE CHINESE Government has approved initial proposals by engineers of Britain's National Coal Board for a large new coal mining scheme, which could reap big orders for UK-made mining equipment.

The plan, to rebuild and extend the Tangshan mine in Hebei province, northeast of Beijing, could involve equipment orders estimated at £50m, which British suppliers appear well placed to secure.

Under the initial feasibility study by NCB consultants, the mine would be expanded to raise its output from 3.5m tonnes a year to 5m tonnes a year.

It is part of the Kaifeng mining complex, whose overall output China wants to increase from 20m to 35m tonnes a year. This is part of the national programme for boosting total coal output from about 700m tonnes a year to 1.2bn tonnes a year by the end of the century.

The NCB study allows for the construction of three shafts, the driving of roadways into new coal reserves, and coal preparation and handling facilities.

When the Chinese invited the

NCB to conduct the pre-feasibility study last summer, it was also anticipated that the board might also advise on other work in the Kaifeng complex.

The board is now awaiting Chinese approval for the full feasibility study showing how the Tangshan mine should be equipped and operated. Rough estimates put the cost of equipping it at around £80m, much of which would be imported or manufactured in China by joint-venture companies.

Already regarded as a potential breakthrough by UK equipment suppliers, it would be the biggest Chinese coal project in which Britain has been significantly involved.

Even without a firm decision on Tangshan, the UK mining equipment industry is this year reporting bigger earnings from China.

After three years of faltering orders, the Association of British Mining Equipment Manufacturers says orders from China in 1985 and 1986 may reach £80m. This compares with less than £30m worth of orders last year and marks a return towards the record £122m worth of orders in 1979 and 1980.

## Parliament set for pay rise rebellion

By John Hunt

THE GOVERNMENT faces a rebellion by some Conservative MPs in the House of Commons tomorrow over its decision to award salary increases of up to 48 per cent to top civil servants, judges and senior officers of the armed forces.

Up to 20 Tory backbenchers will show their anger at the Government's handling of the affair by refusing to vote for an increase in the salary of Lord Hailsham, the Lord Chancellor, from £86,250 to £77,000.

In fact, Lord Hailsham draws only £30,900 of his current salary and has said that he will not take the latest increase.

However, the rebels will use this as an opportunity to demonstrate their dissatisfaction at what they believe to be the insensitive way the Government has made the large awards to "top people."

They are astonished that it has come at a time when the Government is seeking to hold down public sector pay and are particularly concerned at the effect it may have on the teachers' dispute.

Government whips are finding it difficult to assess the size of the rebellion, as it seems to spread across the party spectrum, including right-wingers.

The Government has ensured that the motion will be debated after 10pm and this should limit the trouble.

One or two Tories could vote against the Order, but abstentions are more likely. A larger number of Tories are expected to be discreetly absent as a sign of their disenchantment.

Some backbenchers believe that Mrs Margaret Thatcher, Prime Minister, should move the Order and reply to the criticism. It now seems likely that the unenviable task will fall to Mr John Biffen, Leader of the House.

## Bank studies legal position on staff losses

BARCLAYS BANK is examining the possibility of taking legal action against a group of dealers who are leaving Wedd Durlacher Mordant, the stockbroker which is in the process of merging with Barclays, to join a rival firm, Martin Dickson writes.

Eight of Wedd's dealers said earlier this month that they were leaving the firm to join the securities operation being set up by Kleinwort Benson, the merchant bank.

The move is one of the biggest staff losses from a major firm since the start of the financial services revolution in London two years ago and comes on top of a wave of individual departures from Wedd over the past few months.

Barclays said yesterday that it was consulting its lawyers about the possibility of legal action, but it declined to comment on what grounds there might be to pursue a case.

The bank is thought to be keen to draw a line establishing some limits to the movement of individuals between firms amid the upheaval of the City revolution.

The eight leaving Wedd Durlacher include two senior partners - Mr Charles Hue Williams and Mr William Mellen - three other partners, and three staff members. Barclays declined yesterday to comment on their conditions of employment.

COMPLETION of another section of a 122-mile motorway around London is set for next month, leaving only 27.9 miles to complete by the end of next year. The £300m project, called the M25, is expected to relieve congestion in some areas, but may increase problems at the Dartford Tunnel, which carries traffic under the Thames east of London.

SLIMMA, a major supplier of men's and women's clothes to Marks & Spencer, plans to develop a chain called Second City, which will sell clothes rejected by Marks. Slimma is launching the venture in conjunction with British Shoe Corporation, the country's largest footwear retailer. The two plan to open stores on common sites.

IRON foundry industry in Britain lost 56.4 per cent of its workforce between 1973 and 1983 when more than half of the country's foundries were closed. Total production fell from 3.43m tonnes to 1.44m tonnes during the period, according to a survey by the Government Business Statistics Office.

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Item	Description Material	Estimated Value (US\$ million)
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2	Aluminum conductors, single	1.1
3	Disconnecting switches, knife type (15 kV) and	1.1
4	tube disconnecting switches (100 amp)	1.1
5	Treated Wooden Poles	4.3
6	Distribution transformers (single and three phase)	1.5
7	Single phase Watt-hour meters	1.5
8	Lifting irons 12kV and 20kV	2.5
9	Metallic switchgear (15kV)	2.5
10	Miscellaneous	3.0

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MATTHEWS, 7, Nelson's Yard, SW1. 01-829 6178. Young Artists. 28 August. Mon-Fri. 9.30-5.30. Thurs. until 8.30.

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## UK NEWS

## ANGLO-FRENCH DEAL IS ON TIME AND ON BUDGET

## Power line to high politics

BY IAN HARGREAVES

IN A FEW days time, tides permitting, two 1,700 tonne cables will be landed at Sangatte on the French side of the English Channel. Four months later, in November, the first power should start to flow across the 580m Anglo-French electricity link.

In engineering terms, laying the 2,000 MW link has been a considerable success: it is more or less on time and on budget.

However, behind the scenes, the all-important commercial terms which will govern trade across the link have not been constructed nearly so smoothly. Ever since it became obvious that France could deliver electricity cheaper than any existing or imaginable British power station, the link has become a matter of high politics.

Disentangling those politics is not easy, but based on interviews on both sides of the Channel, two points are clear:

● Britain turned down the chance of a much cheaper supply of electricity through the link over a longer contract period than was eventually agreed. The cost of this decision is measured in tens of millions of pounds a year.

● The link and the possibility of future links has divided both the electricity industry and the Government. It sets those whose priority is cheap power (to enable electricity to compete most effectively with gas) against those who feel strongly that Britain's priority should be a strong domestic power industry.

Negotiations on the commercial arrangements for the link began in late 1983, two years after the signing of a protocol between the British and French governments. France, still mindful of Britain's decision to cancel the Channel Tunnel in 1975, insisted upon a penalty clause for any government veto of the link.

The 2,000 Mw link was to open in two stages, 1,000 Mw this autumn and a further 1,000 Mw a year later.

When it was originally conceived in the 1970s, the link was seen in Britain as a way to sell coal-fired power to France - 'selling coal by wire' as it was promoted at the time.

By 1983 it was evident the link would involve one-way traffic from France to Britain. Although both Electricité de France and the Central Electricity Generating Board have surplus capacity, Britain's consists of high-cost oil and older coal-fired stations, whereas France's is based upon the most sophisticated nuclear-powered grid in the world.

EdF was keen to sign up new export customers and started talking very aggressively, designed to secure the long-term business of its newest customer. According to those involved in the negotiations, figures as low as 1p per kilowatt

winter of 1984-85, EdF started talking much higher prices - pressed by a French Government increasingly anxious about the advantage EdF was helping to confer upon France's industrial competitors. It was also a good negotiating tactic to tell the British that the price was getting higher the longer they delayed.

By January 1985, the two sides, negotiators were again drawing close to agreement and Sir Walter Marshall, chairman of the CEBG, told his negotiators to sign. Letters were exchanged between the two sides for the UK purchase of French electricity from phase one of the link for two years.

an additional link, it raises questions about the much more expensive option of building UK stations, such as the proposed £1.2bn, 1185 Mw Sizewell B nuclear reactor. Output from Sizewell, according to the CEBG's own estimates, will cost 2.94p per kwh - compared with 1p to 2p for EdF's electricity.

Mrs Margaret Thatcher, the Prime Minister, has become personally involved in the matter and is a strong advocate of the link. Sir Walter, in most circumstances, a close ally of Mrs Thatcher, has taken public opportunities to warn of the danger of too heavy a reliance

## Guernsey considers Channel power link

GUERNSEY is considering an undersea cable link with France to hold down the cost of its electricity, at present produced by diesel generators using heavy fuel oil, Edward Owen writes.

The electricity board is to ask the island parliament on July 31 to let it spend up to £100,000 on a survey of the proposed cable route, which would come ashore at Anse de Sciot on the Normandy coast and connect the island with a 90 kV sub-station at Tolmar.

The board says that with no

prospect of stability in the cost of heavy fuel oil and changes in Electricité de France's commercial tariff, a cable link to enable the island to tap the European grid appears viable, even though capital cost at current prices would be about £20m.

Like Jersey, which has already established a cable link with France, Guernsey would use French power in the summer months when EdF's tariff is low and generate its own electricity in the winter.

The £100,000 vote for the initial

survey is to be opposed by a small group of local MPs who believe the proposed link would weaken the island's position in the event of any pollution threat from French nuclear developments on the nearby Cotentin Peninsula.

Anticipating this objection, Guernsey's electricity board said the European grid was powered by a variety of sources - oil, coal, hydroelectric, tidal and nuclear - and says that whether or not the island takes energy from the grid will make no difference at all to France's nuclear power policy.

hour were mentioned in the early stages of talks.

The French were also keen to secure a long-term contract of at least five years, although options for up to 15 years were discussed.

By this time, however, the offer was too good for the British.

Mr Peter Walker the Energy Secretary, was about to become embroiled in a coal strike and could see that British power station workers would either win the strike for him or lose it. They might see cheap French power as a threat. Mr Walker dragged his feet, but carefully stopped sort of anything resembling an expensive veto.

During the coal strike, negotiations continued. Eventually, in the

The average price agreed was 2p per kilowatt hour, which is worth about £160m a year to France. So the cost to Britain of not tying up the earlier, cheaper deals could have been anything up to £20m a year.

The deal was deemed so sensitive that board officials were instructed to rebuff questions on the link by saying it would involve a two-way exchange of electricity as originally conceived.

Eventually, once the coal strike was over, the power unions were fully briefed. They were assured that 1,000 Mw of French electricity would not result in any UK power stations being closed.

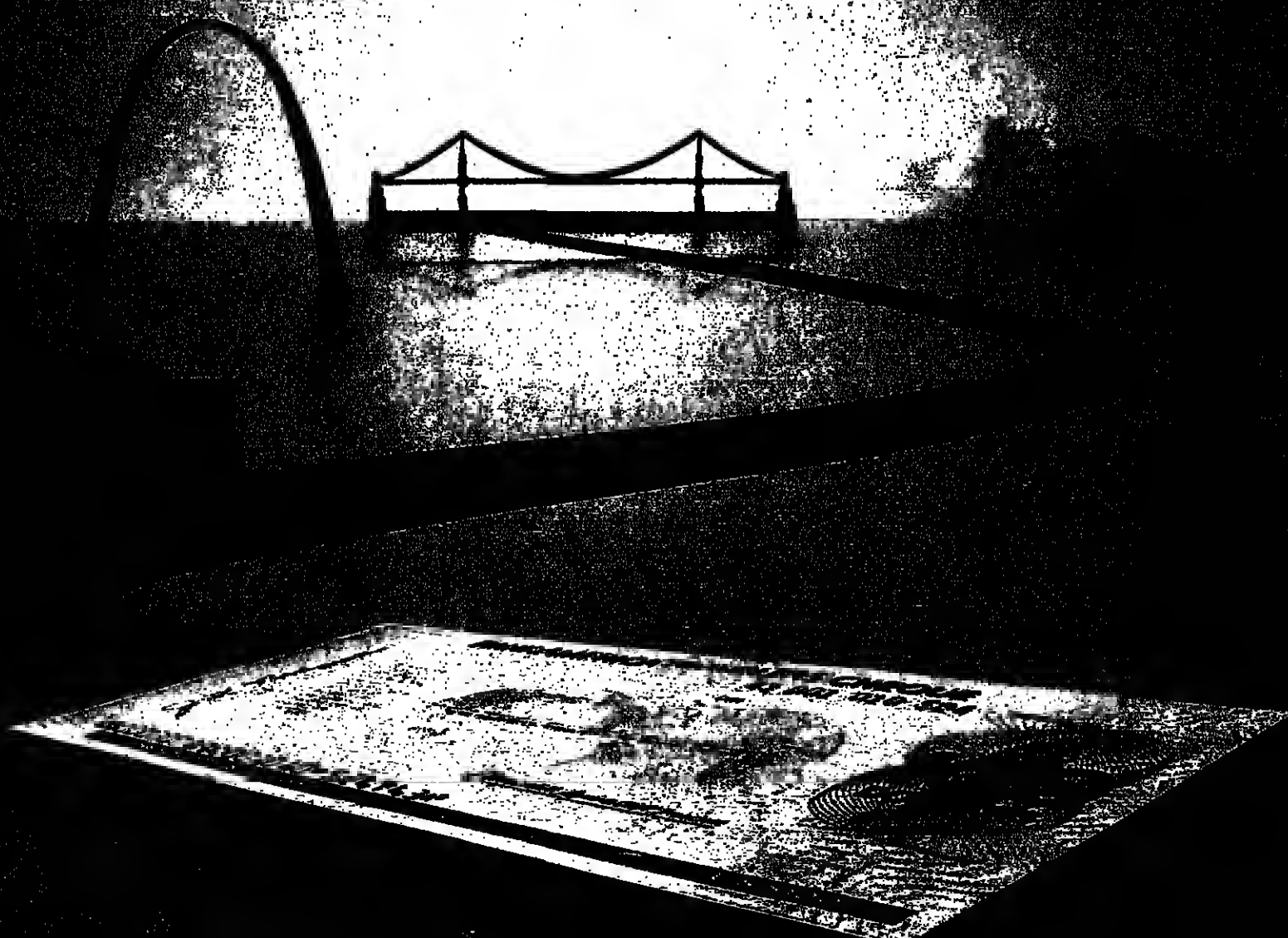
Stage one of the link, however, has opened up much wider issues. Because it will be followed by stage two and could easily be followed by

on French power - he senses the risk to his pet Sizewell project.

The British miners, whose sensitivities were considered so important during the strike, are likely to lose out anyway, since neither the Government nor the CEBG wants near-term investment in coal-fired stations. Last week, the only serious chance of a pro-coal CEBG investment - conversion of the oil-fired Isle of Grain Station in Kent to coal - was abandoned.

As one EdF man put it, "Mrs Thatcher will have to choose between the French atom and the British coal miner." Actually, the choice is between French power and British power. According to figures from Unipede, the international club of power utilities, Sizewell B will cost more than twice as much to build per kilowatt as an equivalent French plant.

## AFRICA FOR TRAVEL TO AM





## UK NEWS

## CBI/FT DISTRIBUTION INDUSTRY SURVEY

## Trade volume increasing, say retailers

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

RETAIL TRADERS are expecting business to continue briskly through this month, according to the latest survey of the distribution industry by the Confederation of British Industry (CBI) with the FT. It showed that retail sales this month are expected to continue to be significantly higher than last year's level, although sales in June were lower than had been expected.

Of the 345 respondents in the retailing industry, 85 per cent reported that their sales volume was higher in June than last year's level, with 18 per cent reporting a decline. The percentage balance (the proportion reporting a rise minus the proportion reporting a fall) was 50 per cent compared with 56 per cent in May and 60 per cent a year ago.

Volume of orders placed on suppliers was also higher than last year's level, with a 28 per cent balance reporting a rise. That was significantly less than the figures reported over the last year, which have generally been between 30 per cent and 40 per cent.

As a result of the poorer than expected sales in June, retailers reported that their ratios of stocks to sales were higher than they had been expecting. A balance of 19 per cent said stocks were too high, although a balance of only 10 per cent had expected them to be too high.

Mr John Salisse, chairman of the CBI's Distributive Trades Survey Panel, said that clothing stores had experienced good sales this month with large multiple stores and mail-order companies leading the way.

He said, "Fine weather has tempted customers out, and they have been undeterred by high inter-

est rates, which, for many, will have increased mortgage repayments, and reduced the cash they have for spending."

Most sectors have been doing well recently except the confectionery, tobacco and newspaper shops. These have continued to suffer from increased competition from supermarkets and from the decline in cigarette sales.

Wholesalers reported that business in June was not quite as good as they had been expecting, but still well ahead of last year's level. A balance of 45 per cent reported an improvement compared with last year. That was not as good as the balance of around 50 per cent for April and May, but still well ahead of the responses in the 10 months up to March.

Wholesalers are expecting the improvement to continue this month, with a balance of 37 per cent expecting orders placed on suppliers to be higher than at the same time last year.

In June, a balance of 32 per cent reported that they had increased orders. That was less than the number that had been expecting an increase, and less than in April and May, but still much better than the figures for earlier months.

Significantly, fewer wholesalers reported that their stock levels were too high in relation to sales. The balance of 13 per cent reported excessive stocks in June compared with 27 per cent in May, but it was not far off line with the figures for earlier months.

Trade by the motor industry in June was about the same as the level of the previous year.

## Call to recover privatised assets

By Our Political Editor

THE LABOUR Party conference this autumn will be widely expected to return all privatised companies to public ownership. Several of the 28 motions on the subject call for new forms of social ownership rather than the old-style of centralised nationalisation.

Public ownership comes third in degree of interest behind the welfare state (47 motions, the largest number ever submitted on a single topic) and the miners (30 motions) in the conference resolutions published today.

Most of the public ownership motions call for the re-nationalisation of all privatised assets. Only one says that should be without compensation, others refer to compensation either being on the basis of proven need or at least excluding speculative gains.

A common theme is a rejection of "old-style" or "bureaucratic" nationalisation. Instead, there are calls for new forms of social ownership more accountable to workers, trade unions, and consumers.

For example, the National Communications Union (engineering group) argues that "re-nationalisation must be used to create more imaginative and responsive public enterprises by using different forms of organisation based on common interest of employees, consumers and supporting industries."

The conference will be dominated by the presentation of the leadership's proposals on economic and industrial policy, including the joint statement with the Trades Union Congress, which will be published in two days' time.

The degree of interest in the welfare state reinforces the leadership's belief that this is an area in which the Government is vulnerable.

## THE KINGDOM OF DENMARK

Issue of US\$ 250,000,000 12½% Notes due February 27, 1992  
with 250,000 Warrants to subscribe 12½% Notes due February 27, 1992

Pursuant to paragraph "Redemption and Purchase" of the Terms and Conditions of the Notes, notice is hereby given that as a result of the exercise of Warrants, Notes for an additional aggregate principal amount of US\$ 250,000,000 will be redeemable on August 22, 1985 at 101 per cent of their principal amount, together with accrued interest (i.e. US\$ 309.90 per denomination of US\$ 5,000) from February 27, 1985 to the date of redemption.

The Notes bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and may be presented to Kreditbank S.A. Luxembourg, 43, Boulevard Royal, Luxembourg or to the other Paying Agents named on the Notes:

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Cambridge Instruments

# A high-tech phoenix

Stefan Wagstyl on the turnaround of a persistent loss-maker

DR TERRY GOODING is this week a disappointed man, following the postponement of plans to float Cambridge Instruments.

The issue would have crowned the recovery of one of the UK's most troubled high technology groups. As it is, the company will now wait until at least the beginning of next year before renewing its plans.

But Gooding, a nuclear scientist turned venture capitalist, will be quick to put the setback behind him. He says the delay is not the fault of the company but of the stock market, where shares in high technology groups have plunged in recent weeks. GIC, he says, has enough capital and enough borrowing capacity to carry on its business as planned.

At the hands of Gooding the scientific equipment company is making money in the 1980s after surviving the 1970s only with the financial support of its biggest shareholder, the Government-backed National Enterprise Board.

When Gooding bought control of CIC from the NEB in 1979, he found a company on the verge of bankruptcy. The NEB saw him as the last chance of saving a group losing £3m a year. That chance has resulted in a turnaround to profits for the year to the end of March 1985 of £4.2m, pre-tax on sales of £52m, with another increase expected this year.

But how is it that Gooding has succeeded where so many others failed—despite Government backing? And what are the prospects for the company now that its recovery appears complete? In particular, how can CIC, relying on exports for three-quarters of its turnover, compete with U.S. and Japanese rivals with much larger home markets for high technology?

British industrialists and civil servants alike give much of the credit for saving CIC to Gooding himself. A 51-year-old Welsh-born U.S. citizen with a PhD in nuclear physics, he came to Cambridge with a strong record in research and in high technology management. He had worked at the Atomic Energy Research Laboratories at Harwell and at the University of California at Berkeley before becoming a research manager for General

Dynamics. He had founded and later sold a high technology company of his own—Maxwell Laboratories—and turned around Kratos, a quoted loss-making U.S. instrument group. Moreover, even before buying CIC Gooding had already made his mark in the UK. In 1976 Kratos had bought and revived AEL Scientific Apparatus, a troubled GEC subsidiary. One senior British manager who has known Gooding since that time says: "He's a very gregarious, first-class scientist turned businessman. And he's got charisma—he's able to get good people around him."

To CIC, Gooding found a company which had enjoyed a reputation for technical excellence ever since it was set up by a son of the biologist Charles Darwin at the end of the 19th century. Constant exchanges of people and ideas with the laboratories of nearby Cambridge University had kept the company at the forefront of technology.

## Pioneer

Since the 1950s it had been a pioneer of electron microscopes—many times more powerful than optical microscopes—developing them first for academic and medical research and later for use in commercial and industrial laboratories. More recently, the company had adapted this equipment into a range of production tools for the semiconductor industry—making machines which manufacture and test microchips.

It was for the sake of this technology—in which the UK would otherwise be poorly represented—that successive governments tried to nurture the company—as they also supported chip maker Immos and computer group ICL.

Three government-backed attempts to reshape the company failed. First in 1968, industrial Reorganisations Corporation used public funds to back a takeover by the George Kent instrument group at the expense of rival bidder Rank Organisation. Then in 1975, following the takeover by the Swiss group Brown Boveri, the National Enterprise Board bought the former Cambridge company, now called Scientific and Medical Instruments, out of Kent and merged it with Cambridge Research. It retained the same Cambridge instrument company to the

combined group. Subsequently, the company's chronic shortage of cash forced the NEB to inject new capital raising its stake to 93 per cent. But the losses continued to mount until Gooding arrived. He was backed by Midland Bank and IFCG and by a fresh injection of NEB funds—£8.5m on top of the £5m previously absorbed by the company. He moved quickly, bringing in senior management from Kratos and taking the troubled group into profit within 18 months.

Gooding makes no bones about what had been wrong with GIC. The company had good scientists and engineers, he says, but bad financial and commercial management. "I brought in experienced management. We knew how to manage a business. That wasn't the NEB's strength."

CIC's management in the 1970s had identified the underpricing of electron microscopes, by up to 50 per cent, as the root cause of the company's problems, but had been unable to close the gap between costs and revenues.

Gooding first tackled costs—working out exactly how much each stage of the lengthy production process cost. He reorganised production at Cambridge, closing one factory to concentrate work in a second. Stocks, work-in-progress and cash balances were all brought under tight control. Because the previous management had invested heavily in new products, particularly in the range of equipment for semiconductor manufacture, Gooding was able to rely on research and development spending.

Equally importantly, the group's international marketing efforts were expanded by taking on more skilled salesmen and improving their training. Against a background of economic recovery and, after 1982, a weakening pound, CIC expanded these activities in Japan by buying Andrew and George, a trading company. Trading is seen as a hedge against the high costs of R & D and manufacture of its own products.

Despite the changes of the past five years, the heart of the group is still the manufacture of scientific instruments and semiconductor equipment. In scientific instruments, Gooding believes that the company can increase its 20 per



Dr Terry Gooding (left) and Dr William Henderson

pany's main businesses in scientific instruments and semiconductor equipment, Gooding turned to its other activities. A U.S. operation making industrial tools was supplemented by the acquisition of two UK companies.

CIC's medical equipment business, which once pioneered the electrocardiograph, was also first expanded by acquisition with the purchase for shares of two companies from the U.S. group Warner Lambert. Then, in 1981, the enlarged business was sold to CEC which merged it with Picker International, its U.S. medical instruments subsidiary. CIC took a stake in Picker which now stands at 71 per cent.

Gooding says that the group sold out of medical equipment because its market share was too small. By 1983, CIC was ready to diversify. It added a trading arm—dealing in scientific instruments on behalf of other manufacturers to make better use of its sales force. It expanded these activities in Japan by buying Andrew and George, a trading company. Trading is seen as a hedge against the high costs of R & D and manufacture of its own products.

Despite the changes of the past five years, the heart of the group is still the manufacture of scientific instruments and semiconductor equipment. In scientific instruments, Gooding believes that the company can increase its 20 per

cent share of the world market in electron microscopes and image analysis equipment by building on its presence in Western Europe and the U.S. and increasing its negligible sales to Japan. The market itself is expected to grow as the use of microscopes in industry increases, notably in pharmaceuticals, food and metallurgy. But the thrust of the group's technological and marketing effort is in expanding sales of semiconductor equipment.

It is a world market leader in electron beam microfabricators—which etch circuits on to microchips—and in crystal pullers—machines for making gallium arsenide, a new micro chip material which could replace silicon in certain applications.

Gooding says that CIC more than holds its own against fragmented competitors—chiefly U.S. and Japanese companies. Moreover, it is to some extent protected from the threat of new rivals because of the high cost of mastering the range of technologies involved—from electronics to precision engineering.

The company has plans to set up test and assembly plants in the U.S. and in Japan. But it has no intention of switching manufacturing away from Cambridge, where the bulk of the group's 1,300 staff work. Gooding says that the UK is the cheapest place to employ people with a such a mix of advanced skills.

West German industry

# Burdens of bureaucracy

A MARKETING manager who works for one of West Germany's large chemical companies is responsible for annual revenues of more than DM 150m (£37.5m). Yet he has authority to spend only DM 1,000 (£250). For anything above that limit, he has to seek approval from his superiors.

Professor Hermann Simon cites this remarkable case of bureaucracy to explain why many German companies are having difficulty in becoming more flexible and more responsive to the marketplace, and in encouraging their executives to take risks in order to compete with more sprightly American and Japanese companies.

"Risk-avoidance is a pretty serious problem," says Simon. "I'm continually struck by how cautious people are, especially in middle management. Decisions are always getting postponed, and pushed up to a higher level."

As head of West Germany's leading executive education centre, Universitätswirtschaft (UW), and senior partner of a management consultancy, Simon has plenty of experience of the realities of life inside German companies. He is discreet about naming names, but pulls no punches in his criticisms.

The main problem for most middle managers is not one of strategy, or of inadequate marketing, but of convincing their superiors to take action," he claims. He cites one company where an informal group of young senior executives regularly meets in secret session with a sympathetic member of the Vorstand (executive board) to thrash out quick decisions, and to decide how to try to push them through the board.

In several other companies, says Simon, second and third-level managers have coped with the problem differently: either by making and implementing decisions without reference to the board, or by taking no notice of the board's rulings.

Simon quotes two such examples. In a company in the motor industry the board's rigid dictat about the balance to be struck between output of two prime products has been ignored (middle management has simply adjusted output in response to changing market conditions). And in a medium-sized chemical company dissenting middle managers have taken no notice of the board's decision to make a

series of far-reaching changes in the structure of the sales organisation.

This sort of "guerrilla warfare," as Simon calls it, is by no means uncommon, he claims—many companies are "out of control." For some, this is a definite advantage, he argues—they are responding to changing market circumstances in spite of top management sclerosis. But for others, "it's a disaster."

As a glaring example, Simon cites the reluctance—or organisational inability—of most German consumer product companies to respond to the

growth decades of the 1950s and 1960s. According to Simon they feel that "you can fix problems simply by working hard." They tend to take decisions on the basis of rules of thumb. And they make the mistake of extrapolating past success into the future.

On the other hand, the formative years for middle managers in their 40s and 50s were the slow growth 1970s, when managerial emphasis shifted to analysis, fine tuning, and risk avoidance.

The inevitable result of this contrast in cultures, says Simon, is conflict and inertia. Top managers respond to a crisis in the marketplace by applying old rules of thumb, while middle management falls back on analysis.

A further element in the generation gap, the USW chief maintains, is between those with and without international experience. Most younger managers, including many 40-year-olds, have spent many years abroad. As a result, says Simon, they are more open to the need for change, and to the methods of managing it.

Ten years from now there may be a different sort of generation gap, he warns: between those who have grown up amid the electronics revolution, and those who have not. But in the meantime he remains concerned about rigid boardroom attitudes in many German companies, and their inability to respond even to a manifest competitive crisis.

On the positive side, he panics are not as inflexible as they appear, especially where decisions can be taken and implemented at relatively low levels of management. And though entrepreneurship in large German companies is less well developed than in America, he anticipates a shift towards the U.S. pattern.

His own research data suggests that, as in the U.S., German students are becoming reluctant to join large organisations. "SMEs" (small to medium enterprises) which want to attract entrepreneurial people may have to set up venture-type organisations. As a model of decentralisation, flexibility and managerial motivation, he points to the Bertelsmann publishing empire, where individual responsibility (and performance incentives) are pushed down to an extremely low level.

Christopher Lorenz



"All things considered, by and large, given our situation—what would you do?"

devastating challenge posed by suppliers of generics ("no names"). With the exception of Reemtsma, the cigarette company which has virtually destroyed the threat of generics through swinging price-cuts and heavy promotional spending, most German consumer goods makers "are more or less trying to continue doing business the old way," he complains.

Although generics have captured between a quarter and a half of many consumer product markets in Germany, several leading branded goods makers "are simply refusing to accept that new arrivals have established a strong competitive advantage."

Behind the inflexibility of many German companies "lies a huge generation gap," Simon argues—not so much of age, but of experience. Most of Germany's top managers are in their 50s and 60s, and gained their formative experience in

## TECHNOLOGY

### First fruit from IBM's Stratus deal

THE FIRST fruits of IBM's recent agreement with Stratus Computer of the U.S. are now available in the UK in the form of two models of fault-tolerant computer, the System/88 Model 40 and Model 60. The machines, reckoned never to stop working through the failure of any single component, have been available in the U.S. for some time.

Fault tolerance is one of the most important areas in computer design at present as senior managers become aware of just how vulnerable their businesses are to computer failure and breakdown.

The leading company in fault-tolerant computers is Tandem of the U.S., whose Non-Stop and TXP systems have set the standard for the past seven years and whose machines are still regarded as the most reliable systems available, because of the wealth of specialised software written to run on them.

The Tandem approach is software-based, developed at a time when hardware was expensive and software was still relatively cheap.

Stratus, on the other hand, started from scratch with cheap microprocessors and exploited the versatility of the hardware to achieve similar reliability.

Each Stratus processor consists of two pairs of matched Motorola 68000 microprocessor chips. Each microprocessor carries out the same calculation independently and only if three processors agree on an answer is the value regarded as accurate.

IBM, until its deal with Stratus, had been very slow to capitalise on the fault-tolerant market, preferring to offer configurations of two or more machines with one acting as "hot back-up."

The new System/88 machines run more than one program at the same time and can be used by a number of operators, all carrying out different tasks.

It supports remote job entry, networking, transaction processing, forms management and interfaces to other computer systems.

Program developers can use System/88 ANSI standard Basic, Cobol, Fortran, PL/1 and Pascal languages.

## How IBM contributes to the advancement of science

(and science to the advancement of IBM)

IN A laboratory in Winchester a crimson sac the size of a human heart is pulsating as if it were a living but disembodied organ. The sac is a three-dimensional representation of a real heart in action, painted by a computer whose artwork has been supervised by a London heart surgeon.

It is one of a series of 3-D "solid models" IBM scientists are designing as part of a basic research programme in collaboration with academics. In adjoining laboratories other scientists are unscrambling the spoken English word and trying to understand what a robot needs to "see" in the factory of the future.

The scientific theme of the laboratory is greater harmony between man and his computer. The main purpose is harmony between IBM and academics. It is one of 16 scientific centres worldwide which provide links with universities and facilitate the transfer of ideas, technology and skills to the company.

These centres are really academic establishments of 50 to 100 people. Winchester has 60, of which 30 are IBM scientists. Their work is non-profit, proprietary and freely published, says Dr Ian Brackebury, its manager. For an outlay of £2m to £5m a year, it publishes about 40 scientific papers a year.

Dr Brackebury's targets are never products but new understanding of some major scientific question relevant to IBM.

THE DAYS of frothy beer may be numbered as a result of an innovation in pumping technology, according to marketing managers at GEC Small Machines of Newcastle-under-Lyme.

The company has introduced a motor for pumps that gives pub landlords greater control over the speed that beer travels from barrels to dispensers in the bar.

As a result, according to Mr Philip Ward, chief development engineering of GEC Small Machines' Fractional Horsepower Motor Division, the amount of froth in the beer (caused by pumping at excessive speeds) can be minimised relatively easily.

A bonus for pubs, says the company, is that the new

IBM has 16 centres worldwide dedicated to general research. David Fishlock looks at one in Winchester

UK. Once these scientific centres aimed to sell computers to scientists. Today they help academics solve their problems in partnership, developing what he calls "tools to deal with complexity."

The company itself is eager for international recognition as a contributor to the advance of science and not just as an instrument supplier. The Winchester scientific centre is funded almost entirely by IBM. The exception is an Alvey project which it shares with eight partners—four universities, three British companies, and the Science and Engineering Research Council. It was brought in at the request of CEC, whose robotics researchers were discussing the problem with IBM scientists engaged in vision analysis.

The £2.4m project aims to provide "visual competence" for assembly and transport robots in the factory of the future.

IBM's expertise lies in a

computer model called Winsom which extracts the salient surfaces from the part to be processed. Its strength lies in the richness of the description this model can compile, says Dr John Frisby, a psychologist specialising in vision with Sheffield University, who works closely with the scientific centre.

For Dr Frisby, the "breaking down of cultural barriers between industry and academics" is the important thing about Alvey. One of the big surprises, he says, is the degree of visual competence needed for robots to deal with uningenious such as flawed and misorientated parts.

The centre is collaborating with a score of academic institutions and hospitals round Britain. One collaboration, with the Brompton Hospital in London, has opened up wide interest in computer imaging and imaging systems research, leading to ten different projects. The first one was the digitalising of chest X-rays in an effort to extract more information for the radiologist from the standard X-ray, where they now claim some success.

"There was no way we could do this without the radiologists to give advice," says Dr John Hake, who runs image systems research. For example, IBM recruited 16 radiologists to help determine what resolution would be most useful in an enhanced X-ray picture.



A computer's view of how Winchester's Saxon cathedral might have looked

As a result, the technique can turn a wispy shadow, which at present would mean more X-rays having to be taken, into a sharp feature which can be analysed. It will also normalise the differences in orientation, exposure, etc between X-rays taken at intervals, allowing the radiologist to assess more accurately the progress of his patient. An experimental system is soon to be installed.

Another promising collaboration has led to the vivid computer graphics of the heart and circulatory system. The computer creates 3-D colour images which move, and have texture and shading giving them photographic quality. The collaboration are still determining the value to the doctor of such angiograms which are sketched using X-ray data drawn from the patient.

The extent to which shading can bring a computer image to life can be seen from the picture of the old Saxon minster at Winchester. The image is the computer's interpretation of how archaeologists believe it looked about AD 980. In a picture generated by constructive solid geometry, with data from Winchester Archaeological Trust.

## GEC pump takes the head off a pint of beer

pumping motors, although more expensive than conventional devices, should suffer fewer faults and so cut pubs' running costs.

GEC Small Machines has taken advantage of lower costs in inverters, devices that change the frequency of an electricity supply with electronic circuits. While inverters are far from new, their costs and size have only in recent years become small enough to permit their incorporation in relatively cheap motors for mundane applications that run on a few hundred watts or less.

The Newcastle-under-Lyme company hopes to sell 30,000 of its new Masterflow motors annually. That would account for roughly a quarter of the beer-pumping motors sold in Britain each year.

Most of these devices use mechanical components called commutators to change the phase of the alternating current supplied to the stationary part (stator) of the motor, so producing a smooth rotation.

The main problem with commutator motors is that the brushes on the commutators wear out periodically. The motors generally need maintenance at least twice a year, according to GEC Small

Machines. The company has turned instead to induction motors to power beer pumps. In induction motors, mains electricity is channelled to a series of coils on the stator to ensure that the device runs in synchronisation with changes in the supply voltage. The motors do not require commutators so cost less to maintain.

Unfortunately for makers of beer pumps, induction motors that run directly off the relatively low frequency of the mains electricity supply cannot reach the speed required for efficient pumping. While most British beer

pumps are called upon to operate at 7,000 revs/min, an induction motor powered by the standard electricity supply at 50 Hz can turn at only about half this speed.

Hence pubs have had to use commutator motors. A leader in supplying such motors is Francis Hastings, Sussex.

To increase the speed of its induction motors GEC Small Machines uses an inverter to increase the frequency to 117 Hz, enabling the motor to reach high speeds without difficulty. A further advantage is that, by changing the inverter controls, the speed of the motor can be varied between 6,000 and 7,000 revs/min. As a

result, a technician should be able to adjust the pumping rate to take account of different types of beer and so reduce froth.

Lager, for example, has to be pumped at a slower rate than bitter. With conventional fixed-speed beer pumps, a pub can vary the flow rate only by changing the dimensions of the pipes that connect a barrel to the bar, a time-consuming and irksome procedure.

GEC Small Machines' motor and inverter costs £85, of which the inverter accounts for about £70. It should only need maintenance after two or three years of operation. The company suggests that rival commutator motors sell for about £35 but require repairs costing about £70 a year.

PETER MARSH

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### Low cost word processor

SCREENITYPIST is the name of an all-British word processing system which Office and Electronic Machines has launched at £1,500.

The company believes it is breaking new ground in price/performance since the machine costs no more than a top grade memory typewriter but has many of the advantages of text manipulation on a screen.

The system has a nine-inch monitor, a 3.5 inch disk drive and uses the Adler Imperial SE310 electronic typewriter for keyboarding and printing. About 100 pages of text can be stored on each disk. More on 01-407 3191.

### Software for chip design

COMPUTERVISION, which some market researchers say has been overtaken by IBM as the leading computer aided design company, also admits in a recent statement that it has "felt heavy pressure from new workstation-based suppliers."

But it says it has "answered back loudly" at the recent Silicon Design exhibition by announcing 10 new products that concentrate on the electronic design segment of the industry.

One of these is Personal Engineer. A schematic capture package which runs off the IBM PC/AT. There are also three new logic design schematics created at the Personal Engineer and other CV systems to be translated to the format of a Sciencard. Rascal Medica or CV CADDS 4X printed board layout system.



# What do you get from a share in Britoil?

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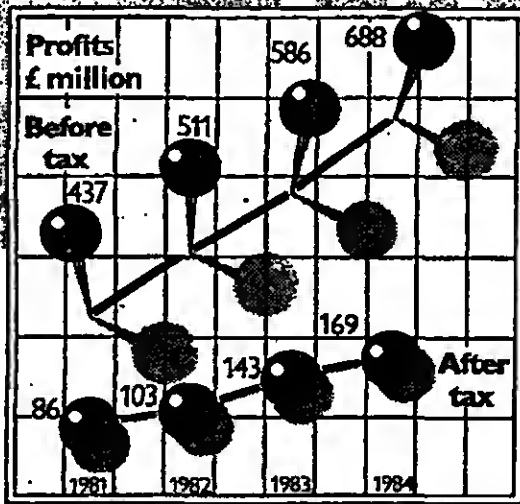
In the latest offshore UK licensing round, Britoil was awarded 19 blocks, the largest number awarded to any applicant in that round.

Subject to market conditions, the offer is planned for the end of this month. There will be just seven days to make an application for shares before the offer closes early in August.

The Offer for Sale document and application forms will be published in many national newspapers.

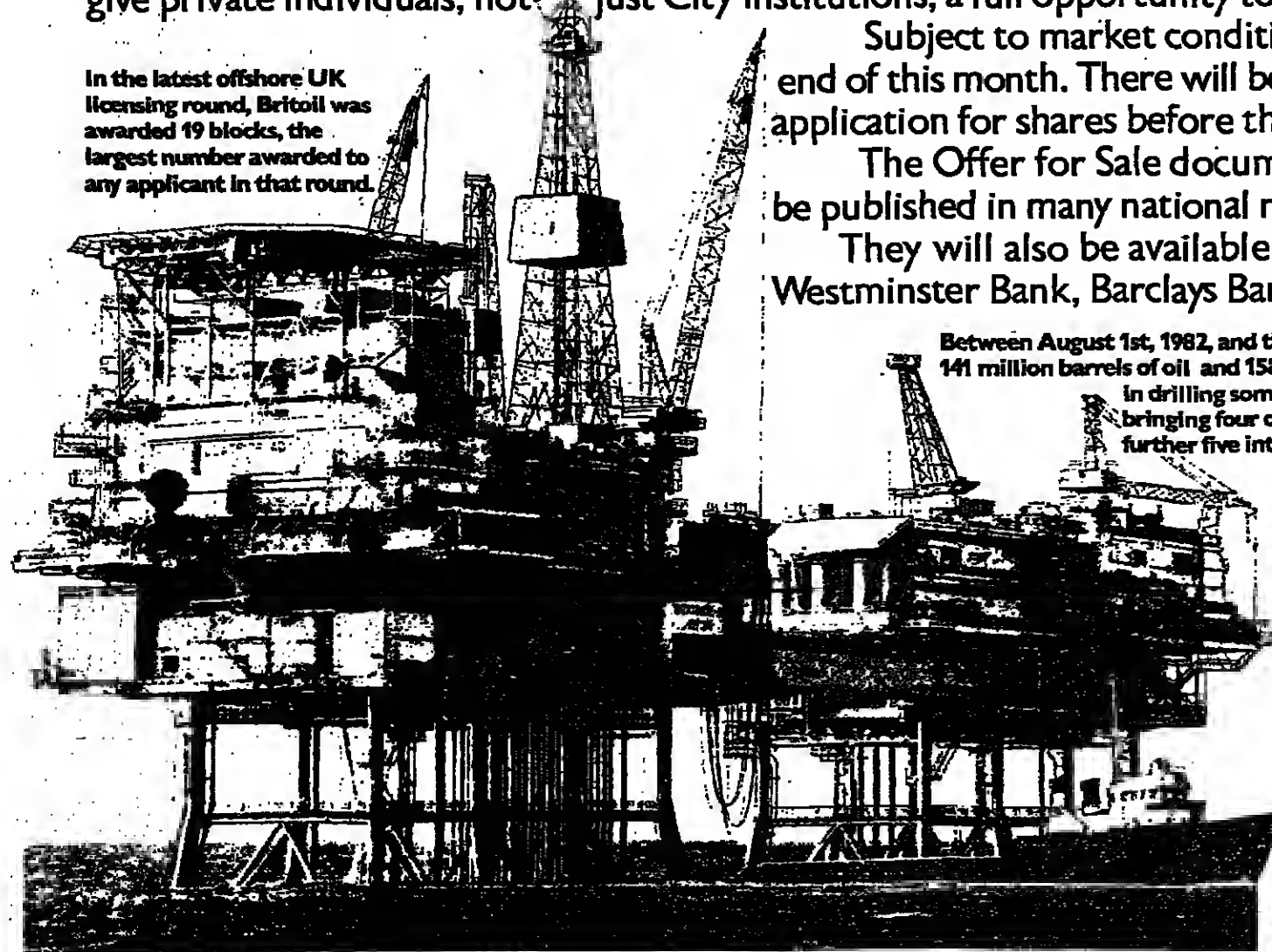
They will also be available from all branches of National Westminster Bank, Barclays Bank and the Bank of Scotland.

Between August 1st, 1982, and the end of last year alone, Britoil produced 141 million barrels of oil and 158 billion cubic feet of gas. It also participated in drilling some 120 exploration and appraisal wells and in bringing four offshore UK fields into production and a further five into development.



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## THE ARTS

Architecture/Colin Amery

## Ideal balance of old and new in Covent Garden

The story of Loodoo's Covent Garden is one of the great success stories of the capital. It is hard to remember the kind of climate that led to a desire for the total redevelopment of the entire area back in the 1960s. During the recent hot weather and this summer's massive influx of tourists both the piazza and the fringe muelles belt have been crowded and colourful.

One of the reasons that the area has been such a success is the eminently satisfactory scale of the environment. In spite of its position at the heart of the capital it remains dense and domestic with spaces suitable for all scales of human activity.

The most recently completed area of Covent Garden is known as the Comyn Ching Triangle. It stretches from Seven Dials in the north and is bounded by three streets: Monmouth, Mercer and Shelton Streets.

The name of Comyn Ching has been famous for years as the company with an amazing selection of door handles, knobs and knockers and almost every kind of domestic brass and metal work. They acquired their London premises in 1723 and since then have consolidated their holding on the triangular site. Seven Dials was, in its day, an inspired piece of town planning which caused the diarist John Evelyn to write in October 1694: "I went to see the building beginning near St Giles where seven streets make a star from a Doric pillar placed in the middle of a circular area."

The area acquired a steady reputation over time, close as it was to the infamous rookeries—networks of tightly packed slums that were cleared by the construction of New Oxford Street and Shaftesbury Avenue.

The miracle of what you now see was the Comyn Ching site is that most of the listed buildings survive and have been

enhanced by their new setting. The clearance of outbuildings has also made a new public space at the centre of the site.

It is something of a miracle because it has been a subtle and complex business to create a new focus of attention, behind the street facades, that has a life of its own and is accessible for the public. The architects for the scheme of restoration and development are the Terry Farrell Partnership—a firm once described as Britain's premier post-modernist architects.

The particular gift brought by the Farrell Partnership to this site is an ability to see potential in a tight city corner that can be opened up and made agreeable to use. The idea of clearing away the debris of centuries, collected behind the houses and shops, to make a new small open space (Ching Court) liberated the whole area. It has given the streets a front and a back with new entrances for offices from the courtyard. It is a small but important improvement; it is now possible to walk through the site from Shelton Street to Monmouth Street, London gains a new link—thus do cities change and grow.

What about the architectural treatment of the old houses and shops? It is clear that these architects are not gentlemen of compromise. No wet neo-classicism here but a new interpretation of historical references that has produced something new. On the new courtyard embankment and strange classical doorcases—more on the lines of something by Vanbrugh—stand like solid blue sentry boxes. The stone treatment of the courtyard is very pleasing with the slope of the land absorbed into steps and circles. There is a pleasing hint of the Orient in the gateway to the courtyard from Shelton Street with its red woodwork and iron gates.

Elsewhere in the scheme you are less aware of the hand of

an architect of today—the restoration of the exteriors of the street facades has been executed meticulously with a serious sense of continuity. Inside, the use of a simpler and cruder classical detailing wherever the original has had to be replaced is challenging but effective.

To make the whole development commercially viable it was necessary to balance the residential and commercial uses. The decision to demolish the mainly Victorian corner sites to allow for new offices on the Seven Dials corner end new flats on Mercer Street provides the key to financial viability. The designs for these yet to be built corners show a good sense of scale and a predictable sense of rather crude decoration and modelling that is the penalty of Post Modernism.

There is no doubt that the interiors of minor 18th century houses do not necessarily make good offices. They do make excellent small flats and it is refreshing to find one of them being used again as a whole house. The changing window and room heights has meant that complete rearrangements have been necessary. Salvaged panelling has been used wherever possible and a certain freedom has allowed for the creation of top lit rooms and a rich variety of staircase treatments.

The Comyn Ching Triangle is a model small scale inner city development, achieved without too many sacrifices or compromises. The new additions are far from being in the spirit of the old, but the combination of original contemporary work and the retention of the best of the old has given the scheme a sense of creative continuity. I hope that the new corner blocks will act like well designed bookends supporting and enhancing the conserved architectural wisdom of the years.



The Comyn Ching Triangle in central London, a welcome new development

## Robert le Diable/Paris Opéra

Ronald Crichton

Normandy has been banished for wicked behaviour.

Robert (tenor) is accompanied by a boon-companion Bertram (bass), in reality a devil who has sired Robert on a human mother. They are followed by Robert's gentle foster mother, who is a letter from their mother, recently deceased. Robert has made an unsuccessful attempt to abduct

real magnificence. He was hardly less good in the sardonic duets in which the role abounds. Alain Vanzo no longer commands the easy tenorial grace which the title-role demands but he still performs with dash, style and hold attack. His direction put some of his dangerous unaccompanied trio with Robert and Bertram. The chorus produced plentiful

Falcon and Jenny Lind, yet Isabelle has the more brilliant solos. Miss Lagrange asked indulgence for indisposition, but except for some breathlessness there was little sign of trouble. Her phrasing was warm and sensitive, yet she held the pitch in the dangerous unaccompanied trio with Robert and Bertram. The chorus produced plentiful

Prokofiev offended a few in the audience with a burlesque dance of ghastly nuns in drag, but this was only an incident, and if a scene of blasphemy doesn't shock, what is the point? Tagliapietra, who danced the role of the abbe in the original, was not amused and left the stage to cleanse herself with the romantic ballet, par excellence, Le Sylphide. In the cloister scene as elsewhere much was lost by lighting which preferred picking out details of scenery to illuminating the performers' features.

In the corridors of the Opéra and in part of the library there is an exhibition which, with a reasonable (and expensive) catalogue offers a feast to those who enjoy the visual side of romantic opera. Here among other pleasures are the triple portrait by Lepaulle of Levasseur, Nourrit and Falcon as Bertram, Robert and Alice, looking mighty startled in the last-act trio which is one of the best things in the score.

It seems that the original décor including the cloister scene by Cicéri, partly seen in a well-known painting by Degas and spawning progeny as late as the Visconti Dom Corio at Covent Garden, survived with retouchings until Robert faded from the repertoire. Ionescu's set may not last as long as that but there is surely a chance now of seeing the opera from time to time. The five hours in a sweltering theatre did not seem too long.

## Meyerbeer's grand opera in spectacular new full-scale revival

the Princess Isabelle who loves him and is about to be married against her will to another. The kernel of the plot and the main point of dramatic interest is Bertram's struggle to win his son's soul for the powers of evil. He fails. Isabelle gets Robert (why she wants such a vacillating creature, goodness knows). Robert is not a tragedy but a spectacular adventure originally planned more modestly as an opera-comique. The Paris cast is dominated by the splendid American bass Samuel Ramey, firm, sonorous and jet-black in voice, moving with grace, alternately glowering and smiling like a big cat ready to pounce. Mr Ramey discharged the one famous evocation to the ghostly nuns in the haunted cloister with

exploited again by Meyerbeer in Les Huguenots) were taken by another American, June Anderson (Isabelle) and Michele Lagrange (Alice). Miss Anderson's similarity to Jean Sutherland has been remarked. With the full-bodied even, supple tone she has inherited (and must watch) a tendency to keep words and consonants too far back. She filled the big house with gleaming, exciting sound. What she needs now, as well as clear words, is simplicity. The pathos in "Robert toi que j'aime" was travelled on. All the same Miss Anderson deserved her ovation. Meyerbeer's balanced female roles admirably. Alice moved up in the world when she was sung by Cornélie

volume without the old sharpness of attack. Thomas Fulton conducted. In the first two acts, where Meyerbeer proceeds by fits and starts, nibbles and jabs, one sometimes wanted a firmer guiding hand, but his conducting left no one in doubt concerning the inventive scoring. This, as Berlioz noted with appreciation, reaches a climax in the cloister scene. Here the instrumental colouring perpetuates what looks on paper superficially conventional but belatedly to release a genuine whiff of sulphur. As anyone may hear, Meyerbeer did not command the genuine demonic poetry of Weber, Beethoven or Liszt, yet his masterly simulation can still raise a shudder. Mr Ionescu and his choreographer André

## Opening nights of the Proms

Andrew Clements

No prizes for predicting that the 1985 Promenade Concerts would begin with Handel, or that Messiah might be chosen for the opening work. But it was not a fashionable lean account which got the season under way at the Albert Hall on Friday. In these style-conscious times the BBC might have shied away from the kind of choral extravaganza with a cast of hundreds which until 20 years ago was the norm for any Messiah, but it provided the nearest acceptable thing in the shape of Mozart's version of 1789, sung in German with the BBC Singers and Symphony Orchestra conducted by John Pritchard.

As one whose teenage Christ-masses were regularly spent playing in performances of Messiah according to Ebenezer Froux's Victorian edition, I cannot say that hearing Mozart's scoring (which served as a model and inspiration for the 19th century arrangers) produced in me the kind of cultural shock it might have done in my better brought-up colleagues. The flute and clarinet additions did not jar. I am afraid, nor did the inclusion of two French horns in "The Trumpet Shall Sound" produce more than a passing surprise, for many of Mozart's most telling changes have become an accepted part of the choral tradition.

How much of the scoring was effected by Mozart and how much was the work of Baron van Swieten, who commissioned the arrangement, is uncertain. Mozart's task was to produce a homogeneous classical orchestral texture, replacing the baroque continuo with string thickening, but he did so with great restraint. Soloists were re-arranged for some recitatives and arias, and in the third part the soprano's final aria is short, dramatic recitative. But the additions of wind lines are thoroughly tasteful and only very rarely used in an unashamed pictorial way.

For the performers, however, it seems as if the classic good manners of this version created their own problems. The forces are relatively small, but there is no place for baroque pungency for the same historical reason that grandiose effects would be inappropriate. Friday's performance settled uncomfortably for an andy middle without much incisiveness in the chorus work or anything more than efficiency in the instrumental playing. Sometimes there appeared to be muddled thinking: why double the trumpet parts when Mozart's score clearly indicates otherwise?

The quartet of soloists sometimes brought things to life, particularly the soprano Julia

Varady and bass Samuel Ramey; the others, Marilyn Horne and Anthony Rolfe Johnson, were more inclined to follow the chorus example and opt for civilised, undramatic delivery. The conventional cheering which greeted the end of the performance for once seemed more respectful than enthusiastic.

This year marks not only the tercentenary of Bach and Handel; they also share their anniversaries with Domenico Scarlatti (his 300th) and Heinrich Schütz, who was born 400 years ago. Schütz's cause seems neglected this year, and the late-night Prom on Saturday from St Luke's, Chelsea, made some amends. Etrequien with Scarlatti's *Sabat Mater* sung by John Elford Gardiner.

Such a pairing of works made an unusually satisfying short programme. The exuberant decoration of Scarlatti's choral work was a nice foil for the austere, hiorate contrasts of Schütz's wonderfully coherent three-part elegiac work, fusing funerary odes with a four-part motet and a final Nunc Dimittis, all delivered by the Monteverdi Choir with carefully graded texture and in simple, amply expressive shapes.

## Land/Coliseum

Clement Crisp

It was an evening for male dancing with Festival Ballet on Friday, when Patrick Dupond from the Paris Opéra showed just how Etudes should be and Peter Schaufuss was joined by Patrick Armand in a taut account of Bejart's *Song of a Wayfarer*. These were the high points of an unbalanced programme which brought the first performance of Christopher YOUNG's *Land* to a wholly et odds with the drenched emotionalism of Bejart's view of Mahler and the flashy meters of *Night Creature*, *Etudes*, and the Don Quixote trapeze act.

Land is like much of Mr Bruce's choreography, all sincerity in offering yet another humanity to man. The set by Valérie Gauthier is grey, suggestive of a desolate and wet-iron landscape, with hints of uniformed corpses. The women are dressed in dowdy, no-coloured frocks, with wispy hair—sure sign that they are going to suffer—and the men have shirts, trousers with a hint of puttees, standard wear for the victims in these affairs.

The ballet begins with a simple tune played on a piano, which allows the regulation of human behaviour before a screeching electronic score by Arne Nordheim introduces the anguish, the racism and falls, the brutal soldiery and pose of grief and hopelessness, that are the inevitable feto of "the people" in ballets of this kind. Land is cast in a language which I now identify as Kylian-speak, with its dancers—here performing with admirable conviction—rearing in despair, or gazing into the distance in stony-faced resignation.

The Bejart *Wayfarer* duet, not the most joyful of works, seemed positively sunny by comparison, and it revealed Schaufuss (as the Man) and Armand (as his Fato) ideally matched in physique, technique and sensibility. The Mahler *Lieder eines fahrenden Gesellen* were very well sung by Donald Maxwell.

Peter Schaufuss has brought in a number of young artists to enrich the repertoire of his company; later in the evening the 18 years old Trinidad Sevillano from Spain, who appeared in the *Don Quixote* pas de deux with Raffaele Paganini. Beyond noting the Miss Sevillano has a wonderful freshness of movement, the tricks that constitute the choreography of this

version, I can only observe that there has been altogether too much of the circus in this season's presentation of unsuited or un-stylish dancers as they fling themselves through the flaming paper hoops of the piece. Such showcases are only for noble and classically true artists.

In *Etudes* Patrick Dupond demonstrated his best qualities of exhilarating verve and astounding technical resource. Whipping through impossible numbers of pirouettes, soaring over the stage, beating incessantly, he showed the joyous life of the dance in intoxicating fashion. His companion, Kevin Pugh, was in very good form; Katherine Healy has facility in performing certain steps and a youthful elegance that, her dancing is as yet too light-weight to make any lasting effect in the ballerina role.

As a pendant to my review of the Royal Ballet School performance of *Land*, I must mention a young dancer whom I admired, but could not identify, in *Serenade* is Katherine Dunn, from Australia. With beautiful physique and a clear, fluent style, Miss Dunn's gifts merit careful nurturing to go company—she is bright with promise.

## Idomeneo/Glyndebourne

Max Loppert

The single Mozart opera of the 1985 Glyndebourne Festival is *Idomeneo*, in a revival of the 1983 production by Trevor Nunn. This is, perhaps, the loftiest, most highly wrought, most musically abundant score in all of 18th century serious opera; yet as a theatrical experience it doesn't always provide what love and belief insists it should. Friday's performance however, was a vindication of *Idomeneo* the music-drama—a performance so gripping, rich, and moving as to make one's contribution for past doubts.

Simon Rattle undertakes the opera for the first time. The encounter shows just why he must be singled out from the mass of today's young conductors; for it was an encounter with an immensely difficult

work in which the most important things went splendidly right: in which nobility, humility, and a natural instinct for theatre combined to make the opera continuously meaningful on all levels. The luxuriance of the scoring and vocal writing came across with wonderful freshness (the LFO and Glyndebourne chorus were on best form). But there was no dawdling over the splendours of the score ("Idolo mio" and Placido's "Il mar" could even take a little too expansiveness), no heaviness, and, equally, no lack of weighty seriousness. Rattle here revealed himself as a fiery classicist and, so doing, revealed Mozart's youthful fiery classicism anew.

The production showed up well in such circumstances. To my taste better, indeed, than when first seen: the fusion of delicate Cretan motifs and oriental sparseness of architecture may still afford uneven support for the opera's structure, and the chorus handling may still betray fussiness, but the balance between pit and stage is now more securely held by a cast better able, on the whole, to fill out the foreground as the producer requires. Langridge, returning to the title role, now builds up an extraordinarily taut, intense, and emotionally intricate characterisation, for which a few strained high phrases are small price to pay. Yeoman Kenny (the 1983 alternate Ila) has never sounded more lustrious; her playing of a young princess sensuous, dignified, and serene in her turn could hardly be bettered. A tenor Idamante, given John Aler's unfeigned sweetness and nobility of voice and manner, no longer seems, second-best (and the 1983 decision to jettison the Act 2 aria with violin obligato was a courageous error). Only Elzetta makes less impression than previously: Helen Walker, replacing the indisposed Elizabeth Connell, has good, strong ideas about the role and the vocal line, but not always the full supply of tone to carry them through.

A brief note about Albert Herring the following evening in which Jane Glover took over in the pit from Bernard Haitink (as she will for the rest of the run). There was no discernible loss of sparkle, energy, and drive in the performance; from a stalls seat on the side aisle quite a lot of word-audibility was sacrificed to the general exuberance, but the fault probably lies with the house acoustics and the composer about as equally. This is one of the vintage Glyndebourne casts (a passing doubt about the stamina of Patricia Johnson's Lady Billows notwithstanding) and one of the vintage Glyndebourne productions. So it is at least one member of Saturday's audience continues to find this Britten's weakest opera, a peculiar and rather rum bag of tricks. It was not for want of the most forceful kind of Glyndebourne argument to the contrary.

## Roger Woodward/Barbican

Dominic Gill

A brief note to mark the return to the London concert platform after a long absence of the Australian pianist Roger Woodward—who during most of the 1970s was one of the enfant terrible of the London piano scene, and who gave, in his unpredictable fashion, not only some of the most hair-raisingly eccentric recitals I can remember from that decade, but also some of the most striking, original and commandingly beautiful.

A Raymond Gubbay concert promotion, with the Royal Philharmonic Orchestra under the solid baton of Per Dreier, was perhaps not the most auspicious context for a return. But Woodward's performance of the

Grieg concerto on Friday night had familiar force and ring. He has been playing his always been remarkable sense of concentration and depth of colour: the first movement cadenza in particular was a splendid drama of light and shade, and the adagio beautiful and subtle. It was the interplay of brilliant and melting colours by turns which most characterised the finale—quick and bright.

Woodward makes a more substantial, and certainly a more telling, appearance at the Wigmore Hall this Wednesday, when his programme includes all three of Chopin's sonatas.

## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibition/Thursday. A selective guide to all the Arts appears each Friday.

## Music

NEW YORK

Mostly Mozart Festival Orchestra (Avery Fisher). Mozart Festival Orchestra conducted by David Zinman with Alicia de Larrocha, pianist; and Milan Turlovic, bassoonist (J.C. Bach, Mozart, Haydn (Mon, Wed); Emerson Quartet with Garrick Ohlsson, piano; and Milan Turlovic, bassoon; Mozart, Dancz, Beethoven (Thu); Peter Serkin, piano; Stravinsky, Mozart, Bach (Thur); Lincoln Center (8742424).

CHICAGO

Bayhwa Festival (Highland Park): Beaux Arts Trio: Haydn, Mendelssohn, Ravel (Mon); Brahms, Mozart, Bach (Thur); Lincoln Center (8742424).

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ITALY

Turin: Teatro Regio: The Italian Youth Orchestra conducted by Piero Bellugi. Beethoven, Bartok and Mahler (Tue), (548600).

PARIS

La Grande Écurie et la Chambre du Roy with René Jacobs as conductor and counter tenor, Hans Götter, harpsichord: Bach, Handel (Mon 8.30pm). Saint-Severin Church.

LONDON

Brigitte Fassbender, mezzo soprano, accompanied by Irwin Gage, Schumann, Berg and R. Strauss. Wigmore Hall (Mon), (8551411).

BBC Symphony Orchestra and Chorus conducted by Sir John Pritchard. With Alison Hargan, soprano, Sarah Walker, mezzo and David Willmington, baritone. Sessions and Mahler. Royal Albert Hall (Mon), (5682212).

Bournemouth Symphony Orchestra conducted by Rudolf Barshai with Yefim Bronfman, piano, Mozart, Beethoven and Shostakovich. Royal Albert Hall (Wed).

Kiri Piano Quintet: Dohnanyi, Schumann, Schubert. Toshi Center Hall (walking distance from New Otani and Akasaka Prince Hotels). (Mon), (5711855).

Takaguchi Wamada (violin): All-Bach recital. Ichibashi Memorial Hall. (Wed), (5711699).

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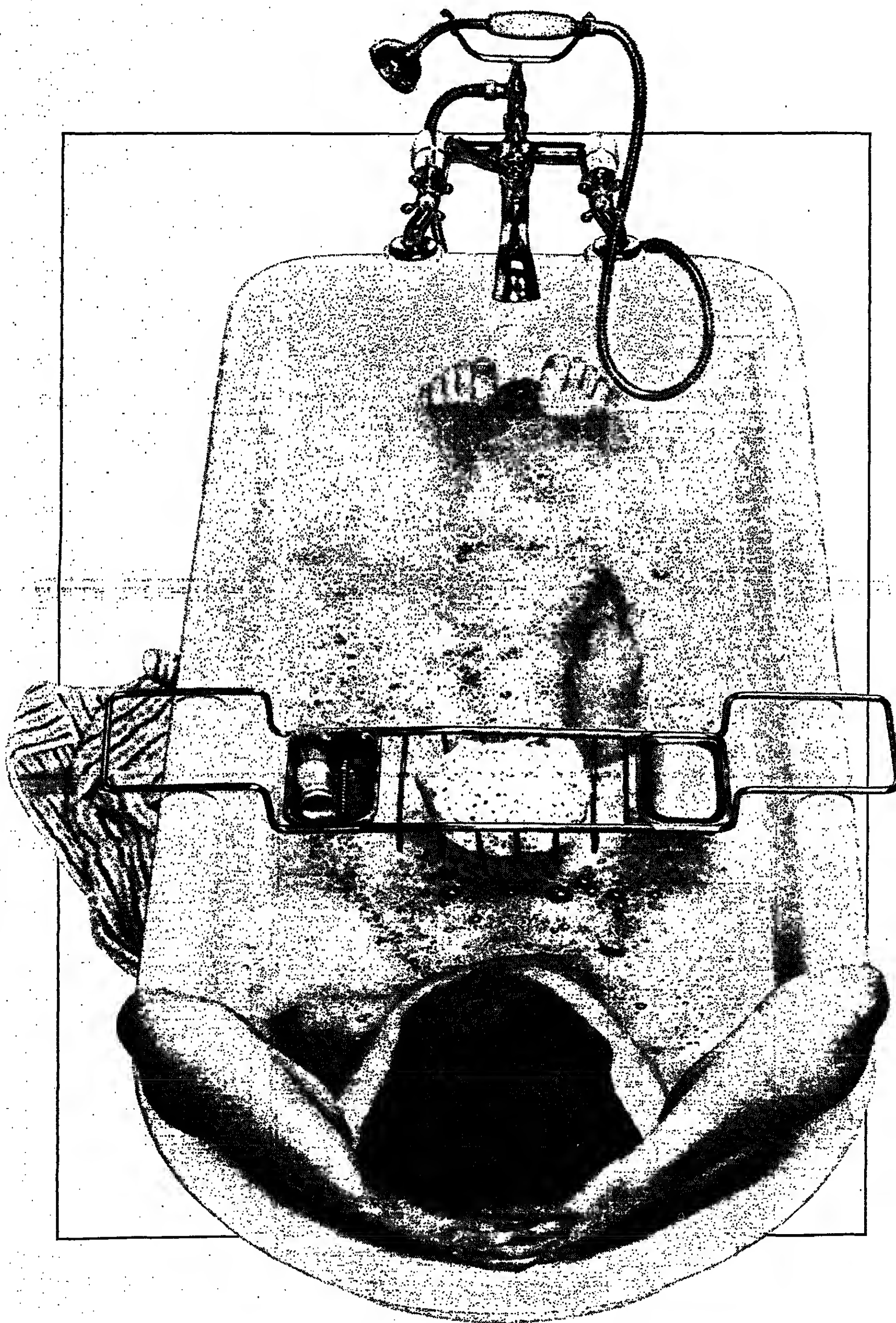
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June 1985



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## FINANCIAL TIMES

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Monday July 22 1985

## European imperatives

The inter-governmental conference between the member states of the European Community which convenes in the autumn, and which will be prepared by today's meeting of the foreign ministers, will be the Community's most politically charged negotiation since the great bust-up between France and the Five 20 years ago. Tidy-minded bureaucrats will do their best to reduce it to a negotiation on technicalities and legal formulae. But these technicalities will only be the superficial symbols of the central question facing the governments: what kind of Europe do they really want?

On the surface, the negotiation will be about majority voting in the Council of Ministers, about the powers of the European Parliament, about the role of the Commission. But just below the surface, governments will be confronting a question of much greater generality: are their common interests and their interdependence now so great and so extensive that they can and must respond by a deliberate and visible step towards a more integrated Community?

What distinguishes this negotiation from the negotiations of 1950 and 1957 is that the Six were a self-selected group of countries which started out with a similar answer to the question; on both occasions Britain answered the question by staying away from the negotiating table. But today several member states will instinctively answer the question in different ways.

Greece currently takes an arm's-length view of its relationship to the rest of Europe, treating the Community primarily as a source of development finance. Denmark, for political and constitutional reasons, has serious reservations about any move which appears to imply a surrender of sovereignty. By contrast, the Benelux countries and Italy are explicitly committed to seeking constitutional changes which would symbolise and strengthen Europe's common interests, even if they have not spelled out precisely what they want. The dilemma of the conference, therefore, is whether it can straddle these divergent attitudes with a package deal which satisfies the Euro-unionists without alienating the reluctant Europeans. For if it concludes without unanimous agreement, the split which emerged in the vote at the Milan summit will turn into a political chasm, with unpredictable consequences.

Britain's alignment with Greece and Denmark at Milan was not just an error and an aberration: it was a denial of reality. Britain is a medium-sized European power like France and Germany, and it has long been obvious that its place is in Europe. Its economy requires access to the European market, and on no important issue are its fundamental interests at variance with those of its European partners. It depends at least as much on Europe for its security as it does on the United States.

## Systematic discussion

Moreover, British policies have, over the years, moved substantially into line with these realities. The Government has become one of the keenest advocates, not merely of tighter foreign policy co-ordination between the member states, but also of more systematic discussion of Europe's distinctive security concerns. By the same token, it has been converted to the need to revive the Western European Union defence organisation, and it is one of the strongest supporters of the need for systematic collaboration in arms procurement in Europe. Finally, it has explicitly recognised, in the paper delivered to the Fontainebleau summit a year ago, the indissoluble connections between economic integration, political solidarity, and the common defence.

It is therefore extraordinary that the Government should feel impelled to distinguish itself from its major partners in the Community by hanging back, slightly but unmistakably, from the kinds of constitutional change that they are ostensibly seeking. It is sometimes argued that there is a large gap between rhetoric and reality among the Euro-unionists—they do not really mean what they say, witness the recent German veto on a tiny cut in the price of cereals. This is a shallow debating point, and a dangerous one, because it might turn out to be wrong: the fact that they used the veto does not prove that the Germans would not prefer a situation in which such an option was unavailable.

But in any case the reverse gap is manifest in Britain, where the Government's domestic rhetoric on the subject of Europe is much more minimalist than its real policies. It is hard to conceive a more fundamental surrender of the totem of national independence than the commitment to the forward defence of Germany—a commitment France has not yet made—and impossible to reconcile it with a vestigial insistence on the right of national veto in the European Community, which is being sustained much more for rhetorical reasons than because Britain's vital national interests are more likely to be at risk than those of the Euro-unionists.

These discrepancies of rhetorical approach are politically significant, but it is important to recognise that they exist largely in the mind. On practical, nuts-and-bolts issues, the differences between Britain and the Euro-unionists are increasingly differences of emphasis rather than principle. Even on constitutional issues, so heavily symbolic of long-term aspirations, the differences between Britain, France and Germany are probably small: they all recognise that big changes in the Rome Treaty can probably not get through 12 parliaments. But political sensitivity in these negotiations should rule out any gratuitous disparagement of the long-term aspirations of the Euro-unionists, even if they are currently unrealistic.

Moreover, the greater the practical difficulty of securing ratifiable treaty changes, the greater the importance of introducing credible reforms to Community decision-making by methods which are effectively binding even if they fall short of parliamentary ratification. British proposals for "more" majority voting fall in credibility because they would not be binding. In the last resort, there is one reform that a majority of member states can impose: the disavowal of the Luxembourg compromise and the national veto, because it has no legal basis.

On all fundamental issues of principle, British interests coincide most extensively with those of the original Six. If the French Government were to follow the French Socialist Party in endorsing a commitment to the defence of Germany, that match of interests would be even closer. The question is not whether British bureaucrats have made the finest judgment on what is prudent and negotiable in constitutional terms, but whether Britain and the Six, at least, are committed to strengthening their common interests.

**H**OURS BEFORE South African State President P. W. Botha announced on television that a state of emergency was to be declared in parts of the Transvaal and Eastern Cape, the news was broken before a crowd of 50,000 at the funeral of four slain black activists.

The mourners in the tiny East Cape town of Cradock greeted the development with an audible intake of breath and angry muttering while the platform of priests, black community leaders and anti-apartheid activists vied in condemnation of this latest tightening of the screws. It comes after 11 months of continuous violence which has led to over 450 deaths, and a mounting climate of insurrection in black townships throughout the country.

The decision, which presages an end to the relative restraint of the authorities, takes place against the background of mounting consumer boycotts against white businesses and the threat of a strike by black miners next week in the country's vital gold and coal mines. The death toll so far has been beneath the 575 dead of the sharper but shorter Soweto rising of 1976.

The state of emergency signals the end of Government hopes that a mixture of repression and reform would serve to blunt what has now been clearly recognised as an unparalleled challenge to the white power structure. It marks the determination of the Government to use the full powers of the police and the army to restore order.

A similar state of emergency was declared on March 30, 1980, a week after the Sharpeville massacre but was lifted after five months. Limited emergency powers were also introduced towards the end of the Soweto rising.

To many it is a mystery that the Government has not already clamped down more severely in the face of unrest which is more widespread and deeply rooted than ever before.

Partly this is because the Government already enjoys draconian powers of arrest, detention and repression under the various internal security and other acts and partly because the Government has sought over the past year to combine policy of piecemeal reform of "the most discriminatory" aspects of apartheid laws with maintenance of law and order. It has been reluctant to use its full and awesome powers in repression in the hope of winning its support, especially amongst Coloureds and Asians. Thus far it has failed between two stools. It has not been bold enough in its reforms to attract support from the majority black community deeply angered by their exclusion from representation under the new constitution. It has not been ruthless enough to prevent the rise of black political consciousness and organisation in the townships and rising black self-confidence under young and fearless leaders.

The new policy is likely to

be aimed at seeking out and neutralising the unofficial leaders of black student, community and political groups, including highly politicised priests. It has many of the hallmarks of an admission of failure.

Certainly that is how it is seen by Dr Frederick Van Zyl Slabbert, leader of the white opposition Federal Progressive Party (FPP). Declaring a state of emergency, he said, is a devastating comment on the outcome of the November 1983 referendum. What was supposed to be the beginning of an

## Funerals have become shows of solidarity

era of negotiation and consensus politics has seen us drift steadily into the present state of semi-siege. This government has neither the ability, the plans nor the talent to cope with the demands of genuine reform.

One of the greatest failures of the Afrikaner-dominated National party government has been its inability to make any progress with its stated aim of attracting responsible and moderate black leaders into the "new statutory forum" proposed in January by President Botha to discuss the forms of eventual black participation in the political process. The Government blames black agitators and intimidators for the scale of the protests, participants, and points to attacks on the homes and families of black local councillors and policemen as proof.

This has undoubtedly been a factor. But the main reason why the Government has not been able to attract black leaders into talks on the future of black participation has been the unwillingness of govern-

ments to offer the prospect of real power sharing.

Chief Cato Buthezi, leader of 6m Zulus and of the 1.1m strong Inkatha movement, for example, angrily dismissed President Botha's offer as a lousy crumb from the white man's table. In a major speech last week he made clear that all he is prepared to discuss is a formula for genuine power sharing which will give blacks a say in the raising and spending of revenue and the making of laws.

On Friday Dr Slabbert revealed that since the Government offered to open up the Cabinet committee discussing black political rights and members of other political parties in April, there has been no progress and no participation by the FPP, which accepted the offer with alacrity.

Inability to move forward convincingly towards power sharing has weakened the position of moderate black leaders at the same time as high inflation and rising unemployment has filled the townships with bitter unemployed men and women.

Inflation is currently running at 16 per cent while black unemployment is unofficially acknowledged to be in excess of 3m or more than 25 per cent of the employable black labour force. The economy has been in a steep recession since August last year and the reserve fund standing at around 50 cents to the dollar, has only recently recovered from its all time low of 42 cents last January.

The first results of austerity and a weak currency are beginning to show through in higher exports and the gold and other mines are benefitting from their strong rand receipts from exports. The balance of payments has swung strongly into surplus but growth is not expected to resume until the end of this year and even then at a rate insufficient to dent unemployment.

Poverty and unemployment

have coincided with belated political awareness of black children. The young are in revolt against the inequities of the Bantu education system and the prospect of a lifetime of poverty and alienation in the segregated townships or even worse, the distant homelands. They are increasingly becoming the standard bearers of revolution.

Indeed the coffins of the four local community association activists believed murdered by Latin American-style death squads were carried into the township sports stadium last weekend behind the black, green and gold banner of the African National Congress (ANC) and the red flag with gold hammer and sickle topped by a gold star of the Communist Party of South Africa.

It is precisely this kind of bravado which so worries the white authorities. They fear that what President Botha described in his announcement of the state of emergency as "the utmost patience" shown by the Government so far has been interpreted as weakness and a sign that the Afrikaners no longer have the will or ability to impose their order.

But the banners of the ANC and the Communist Party were not the only signs that black society has become as emboldened as the Polish workers of Solidarity before the imposition of martial law in December 1981.

Other placards prominently displayed carried slogans like "Tambo, we demand AK47s and bazookas. We are ready or we are not" (Oliver Tambo is the leader to exile of the banned ANC; AK47 assault rifles have become the symbol of armed liberation struggles in Africa and the Third World).

The placards bore eloquent witness to the way in which a revolt last September against rising increases in the townships of the Creter Johannesburg area has broadened out into an



President Botha (left) and Saturday's funeral for four black activists at Cradock in the Eastern Cape (right).

emergency is recognition that the greatest challenge to white authority comes not from over the border but from the virtual collapse of black local government and the emergence to fill the vacuum of radical political and student organisations. They demand not only better schools, housing and facilities but political power at a local and national level.

The first targets of the violence in black townships were the black councillors who were placed in an impossible position by the failure of the 1983 black local government act to provide the new black town councils with an autonomous fiscal base.

Next in line were the houses of black policemen and on the East Rand alone the homes of 178 black policemen have been destroyed. The net result is that many townships are now policed exclusively by patrols of armoured cars sailing out from fortified bases, rubbish collection and other services are neglected and many of the former township facilities and shops are burnt and gutted shells.

Without effective local authority in the townships, the black councillors who were placed in an impossible position by the failure of the 1983 black local government act to provide the new black town councils with an autonomous fiscal base.

The state-run television followed up President Botha's announcement of the state of emergency on Saturday night with film of speakers at the Cradock funeral against the background of the red flag and the hammer and sickle followed by shots of a police informer being kicked to death. This underlined the message that the emergency was designed to prevent subversion, murder and anarchy.

What is not clear at this stage is whether it also signals the end of the Government's policy of "reform" now that 11 months of unrest have demonstrated that what has been offered up to now has been decisively rejected as cosmetic at best by the black majority.

In his proclamation, President Botha said only that it was essential for the situation to be "normalised in such a way that the climate for continued dialogue and the interest of all people in the constitutional, economic and social fields is ensured."

What those bland words ignore is that up to now, there has been no real dialogue between the Government and the people. The Government has sought to impose its own plans unilaterally.

The two questions hovering over the future are whether increased repression will succeed in dampening revolt or provoke further resistance and whether the Government will now be persuaded to scrap those fundamental apartheid laws like the group areas act, the pass laws and influx controls and start to talk convincingly about sharing power with the black majority.

## SOUTH AFRICA'S EMERGENCY

## Mr Botha tightens the screw

By Anthony Robinson in Johannesburg

## Black councillors were the first targets of violence

its own efforts to seal the frontier to arms and infiltration, as shown by last month's raid on ANC cadres and safe houses to neighbouring Botswana. Ironically, however, its success in expelling the ANC from its bases in Mozambique after the March 1984 Nkomati accord with Mozambique appears to have led to a greater spirit of self-reliance among anti-apartheid forces inside South Africa itself.

Despite repeated denunciations of the United Democratic Front (UDF) as a front for the ANC, the declaration of a state of emergency has not been accompanied by a ban on the organisation.

Instead the Government has proceeded to arrest UDF leaders over the last six months and three treason trials are currently under way. Until now, however, this hydra-headed front for over 600 political, student and community associations has shown remarkable resilience and leaders are springing up to replace those on trial or in detention.

Declaration of the state of

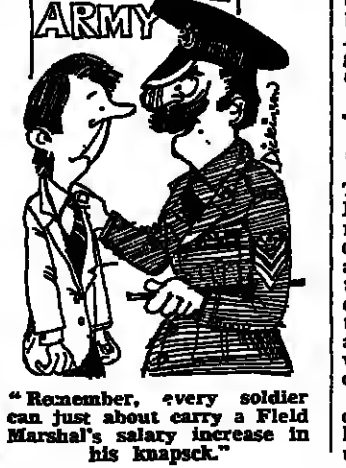
## Australia's master brewer

While many people have trouble walking past a pub without dropping in for a quick pint, Alan Bond, *Bete noir* to the New York Yacht Club and the Australian business scene, apparently has the same weakness with breweries.

On Friday the Ealing-born and now Perth-based yachtsman and inveterate takeover expert bid \$500m for half Castlemaine Toohey's, the Sydney and Brisbane brewery company which has about 30 per cent of the local market. It is 25 per cent owned by Allied Lyons which helped bring Castlemaine and Toohey together five years ago.

Castlemaine would sit as part of a matching pair on the Bond Corporation's mantlepiece, with its Swan Brewery in Perth taken over three years ago for \$516m.

The sense of beer industry *deja vu* will be strongest for Lloyd Zampatti, chief executive of Castlemaine and managing director of Swan until Bond took it over. Zampatti is not vehemently opposed to the



"Remember, every soldier can just about carry a Field Marshal's salary increase in his knapsack."

## Men and Matters

A\$7.10 a share on offer by his now familiar adversary.

The strength of opposition and the scale of the take-over compared with his \$4 per cent capitalisation of his 54 per cent owned Bond Corporation Group should leave the ebullient and ambitious Bond undazed. He did, of course, achieve the impossible in lifting the America's Cup from the New York Yacht Club in 1983 and makes a habit of borrowing lots of other people's money to mount take-overs, of which the latest is the biggest.

Bond's recipe for success is timing, opportunity, faith, hard work and the ability to analyse the risk and reward equation. "I'm not a gambler," he says, although he went within an ace of going under in the 1974 property squeeze.

In the past 18 months former signwriter Bond has spent \$512m buying into television stations and earlier this year bid \$940m in an unsuccessful effort to get control of Arnotts, the big biscuit maker. If he gains the debt-free Castlemaine the sky will hardly be the limit. He already owns Airship Industries, the UK group reviving the originals as commercial aircraft.

## Dallas continued

The plot of Dallas—the saga of British television politics rather the TV oil industry soap opera—thickens. Senior staff at Thames Television which ten days ago lost its managing director, Bryan Cowgill, over the ramifications of the issue, are now taking bets that Dallas will stay with Thames in spite of the best efforts of the IBA. Worldvision, the American distributors of Dallas, is saying it will not talk to the BBC until there is concrete evidence

in the form of programme purchase that the corporation is not blackballing its other programmes. And the company will not accept a cent less than the \$90,000 an episode in the Thames contract.

Alasdair Milne, BBC director general, says he has no intention of paying that much and is waiting for Worldvision to come to him.

There seems no obvious way out of the impasse at the moment. It will still be a little ironic if Cowgill, who has gone on holiday to recover from the whole affair, will be able to sit at home and watch Dallas on the ITV button in autumn after all.

## Revolutionary

If marketing is to be a key to success in the City Revolution—as many people believe—one of the more challenging jobs has gone to Christopher Arrander. He has just been appointed head of business development at Barclays Merchant Bank, the subsidiary of the clearing bank which is putting together one of the largest of the new City conglomerates with De Zoete and Bevan, the stockbrokers and Wedd Durlacher, the jobbers.

"It certainly sets your adrenalin running," said Arrander of the prospect of plunging into the uncharted waters of the City's new markets. But he feels he will have a big advantage with Barclays behind him. It's a household name for soundness," he said. "It should also give us a good entrée to corporate business, and institutional and personal business too. Arrander, who worked in Saudi Arabia until last week, was withholding comment on precisely how Barclays intends to tackle these opportunities. Arrander, 32, joins BMB from Riyad Bank where he was chief

adviser. Before that he did seven year spells in each of Hill Samuel and Williams and Clyn's. His appointment should make up for some of the defections Barclays has suffered recently in the City hurly burly.

## Broken link

An unusual Anglo-German link in the field of engineering is coming to an end. Baker Perkins, the Peterborough-based manufacturer of food processing and printing machinery, is selling the stake it has held for nearly 60 years in Werner and Pfleiderer, a Stuttgart engineering group.

Several years of poor returns from its 30 per cent holding in Werner and growing competition worldwide with the German company in the field of food processing and plastics machinery have persuaded Baker Perkins to pull out. It is selling its holding to Krupp, the West German steel and engineering group, for around \$4.5m.

NO 16-8/83 Baker Perkins' earnings from the German company have fallen in recent years to around \$45,000 a year from £100,000 to £200,000 during the 1970s. The sale has been held up by the need to gain the approval of the other partners, the Fahr and Werner families. "We could not sell to the highest bidder," Colin Joyce, Baker Perkins finance director says.

Baker Perkins injected about £200,000 into Werner in 1927 in the form of preference shares. It later converted some of the preference equity into a 27 per cent ordinary shares giving it a total holding of 30 per cent.

## Breadwinners

Heard in the City last week: will stay with Thames in spite of desert?

"They're all away on a course—a sandwich course."

Observer

## BASE LENDING RATES

A.B.N. Bank	12%	Hill Samuel	\$12%
Allied Dunbar & Co	12%	C. Hoare & Co.	12%
Allied Irish Bank	12%	Hoogkong & Shanghai	12%
American Express Bk.	12%	Johnson Matthey Bkrs.	12%
Bank of America	12%	Kearney & Co. Ltd.	12%
Bank of Australia	12%	Lloyds Bank	12%
Bank of Canada	12%	Edwards & Sons Ltd.	12%
Bank of China	12%	McGraw & Sons Ltd.	12%
Bank of Cyprus	12%	Midland Bank	12%
Bank of India	12%	Morgan Grenfell	12%
Bank of Ireland	12%	Mortgage Corp. Ltd.	12%
Bank of Japan	12%	National City Bank	12%
Bank of Korea	12%	National Girobank	12%
Bank of London	12%	National Westminster	12%
Bank of Mexico	12%	Norwich & York	12%
Bank of New York	12%	Parsons Trust	12%
Bank of Persia	12%	People's Trust	12%
Bank of Portugal	12%	PK Finance Ltd. (UK)	12%
Bank of Rome	12%	Provincial Trust Ltd.	12%
Bank of Spain	12%	R. Raphael & Sons	12%
Bank of Sweden	12%	Rothmans Guarantees	12%
Bank of Switzerland	12%	Royal Bank of Scotland	12%
Bank of the East	12%	Royal Trust Co. Canada	12%
Bank of the Middle East	12%	J. Henry Schroder Wage	12%
Bank of the Pacific	12%	Standard Chartered	12%
Bank of the South	12%	T.C.B.	12%
Bank of the West	12%	Trustee Savings Bank	12%
Bank of the World	12%	United Bank of Kuwait	12%
Bank of the World	12%	United Bank Ltd.	12%
Bank of the World	12%	Westpac Banking Corp.	12%
Bank of the World	12%	Whiteaway Laidlaw	12%
Bank of the World	12%	Williams & Glyn's	12%
Bank of the World	12%	Yorkshire Bank	12%
Bank of the World	12%		

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## FOREIGN AFFAIRS

# Straws in the Russian wind

By Ian Davidson

THE greatest virtue of the secrecy of the Soviet system is that it offers almost unlimited room for speculation by Western commentators. It makes jobs for Kremlinologists, and it is these speculations, their most unconventional interpretations, which hit the headlines.

That may be because so many Kremlinologists are Americans, and America loves novelty. Yet conventional interpretations are normally safer as a starting point, because they are more plausible.

Thus, when Mr Yuri Andropov became party boss on the death of Mr Brezhnev, some watchers commented on his reported passion for jazz and Scotch whisky (or was it Bach and brandy?), and drew the exciting conclusion that the new man would turn out to be a pro-Western liberal. It did not take long to discover that one of the leading characteristics of the man who had headed the KGB was that of a disciplinarian. Not very surprising.

Similarly, when Mr Andrei Gromyko was moved upstairs to be the new President earlier this year, and replaced as Foreign Minister by the unknown Mr. Eduard Shevardnadze, some watchers commented on the fact that his experience of foreign affairs was extremely limited, and confined to a handful of countries in the Third World. It did not take long to discover that the dramatic conclusion that his appointment signalled a switch in the foreign policy priorities of the Soviet Union from the traditional superpower relationship, running through Western Europe, to the Third World, was unfounded.

This line was reinforced by the parallel speculation, derived partly from the impression of total rigidity in the Soviet position in the Geneva arms control negotiations, that the Moscow leadership had abandoned any hope of desire for a better business relationship with President Reagan's Administration, and was hunkering down to wait for his successor.

Yet no sooner was the ink dry on these extreme notions, than Washington announced, and Moscow confirmed, that Mr Gorbachev and President Reagan would meet in Geneva in November. Moreover, Mr Gorbachev is also going to visit Paris in the autumn.

One possible inference is that the objective characteristics of the international environment, as well as the internal political dynamic of the Soviet system, impose a certain constancy on the priorities in Soviet foreign policy which cannot lightly be rearranged at the predilection, real or imaginary, of any new leader. The speed with which Mr Gorbachev has established his personal dominance through a sweeping purge of leading members of the old hierarchy, may have surprised and impressed Western observers; but the system over which he presides is still a collectivist system.

The constants in Soviet foreign policy preoccupations must include, and in all probability must be headed by, the superpower relationship, because that is the relationship which encompasses the greatest potential uncertainties and even dangers for them—as for the rest of us.

The Russians may not like what little they understand of the Reagan Administration, they may not see with confidence any good way to get hooks into President Reagan's "Star Wars" anti-missile research programme, and they may believe that will be very difficult to do any advantageous business with such a visceral anti-Communist. But it is stretching credulity to suppose that they can safely neglect the American problem for another three years or more. Such an option would be even more difficult for a new leader than for an old one.

The second constant in Soviet foreign preoccupations must be the East European empire, because the vassal states are, in varying degrees and at various times, a permanent state of tension against the Soviet overlords. And the third constant must be Western Europe, partly because of its importance to the Atlantic Alliance, partly because, with the West, the centre of gravity of its economic strength give it large potential influence on developments in Eastern Europe.

Mr Gorbachev has already been to Eastern Europe, on a visit to Warsaw, and he is also going to meet President Reagan and President Mitterrand would appear to confirm the constancy of Soviet priorities.



Mr Mikhail Gorbachev

Hugh Houghton

But the interesting thing about the planned Geneva summit with President Reagan, is that it appears to have been agreed without a settled agenda for negotiation, to say nothing of a pre-cooked agreement on any issue, however minor. And since President Reagan has been openly pleading for such a meeting for a long time, it is evident that the final decision to give the idea the go-ahead was made, after some reflection, by Mr Gorbachev.

What this suggests is that Mr Gorbachev and his colleagues in the Politburo have decided that they are either going to do something with the Americans, or they are going to do something to the Americans—on the other hand, the high strategic issue which was so dominant in the superpower relationship, nuclear weaponry and arms control.

Naturally, the meeting may cover a lot of other ground as well: the Middle East, Afghanistan, U.S. grain sales, human rights, who knows? But for the Russians, and by November for the Americans, when the mid-term elections will be only a year away, the central topic is bound to be arms control.

Doing something with the Americans would mean making a serious attempt to improve the Geneva talks with a view to moving towards a negotiable agreement under this option the November summit might perform an analogous function to the 1974 meeting between President Gerald Ford and President Brezhnev in Vladivostok, which established the basic framework for the second Strategic Arms Limitation Treaty (SALT) which was finally negotiated in 1979.

Doing something to the Americans would mean rehash-

ing the Soviet arms control posture in terms sufficiently attractive to Western European governments and to Democrats in the U.S., that it would either exert serious and embarrassing pressure on Ronald Reagan, or else provoke profound disension within the Atlantic Alliance. These two apparently alternative strategies could be combined in one, to be played either way.

The reason for this unreliable prediction is, of course, "Star Wars." President Reagan may or may not be content with a meeting which turns out to be little more than an amiable get-together, a media event to charm and reassure the American electorate but without any policy consequences. But Mr Gorbachev can hardly contemplate a meeting with President Reagan which, by its effective silence on the subject of "Star Wars," could be interpreted as tacit acquiescence in the legitimacy both of the American research programme and, by implication, of the strategic aspirations which he backed it.

If this is the Gorbachev strategy, then it calls for quite a profound re-think of the Soviet posture, certainly on the subject of nuclear weapons reductions, and probably on the subject of the American "Star Wars" research programme as well. For if the Soviet Union seriously wants a nuclear weapons agreement with the U.S., it will have to come to terms with the fact that "Star Wars," as a laboratory research programme, cannot be banned by treaty, because compliance with such a ban could not be verified at least not by any means that would be acceptable to the security-conscious Russians.

On the other hand, if the Soviet Union merely wants to spill the Atlantic Alliance, by representing "Star Wars" as the ostensible obstacle to a nuclear arms deal, it must at least be able to pretend that it is prepared to offer a deeper and therefore more attractive reduction in the superpowers' arsenals than the U.S. Al present this is simply not the case. The U.S. is proposing, as it did in the abortive SALT negotiations of 1983, a one-third cut in ballistic missile warheads to a maximum of 5,000 on each side.

By contrast, the Soviet Union

is only talking rather vaguely in public about a 25 per cent cut in nuclear weapons, which corresponds broadly to its proposals in the SALT talks, but it has not tabled that proposal in Geneva. To exert real propaganda pressure, it needs to be able to match, or even exceed, the U.S. offer.

It is not, of course, necessary that such a dramatically improved Soviet offer be seriously meant; it could well be protected by a wall of impossible conditions so as to restrict it to propaganda purposes. But even to go through the motions of such an offer could imply a serious wrench to vested bureaucratic interests in the Soviet Union. The significance of the November date may therefore be that it sets a sufficiently distant deadline as to exert some pressure, but perhaps enough time for the Soviet bureaucracy to go through its internal negotiations.

All this is, of course, very far-fetched. Yet it so happens that there have been a few tiny straws in the wind which may not be entirely inconsistent with such a double strategy. First, the New York Times has reported that Soviet negotiators in Geneva have indicated that Moscow might be prepared to acquiesce in anti-missile research. The Russians quickly denied the report, but they would not deny it.

Second, General Nikolai Chervov, head of arms control for the Soviet general staff, told a visiting U.S. Congressman that the Soviet offer of a 35 per cent cut in nuclear weapons could apply to warheads as well as to missiles. If confirmed in Geneva, this could be the start of a fundamental shift in the Soviet position, because it is the multiple warheads on the Soviet heavy missiles which chiefly worry the Americans.

Now time may yet show that these are not so much straws in the wind as kites, which Mr Gorbachev may be trying to see what the response is. They certainly do not commit him to anything yet. But you can be quite sure that he is not going to Geneva to have his picture taken.

And what about the reported rehabilitation of Marshal Ogarkov, who was given the heaviest last year? You'd better ask a Kremlinologist.

## Lombard

## Recycling the global surplus

By Anatole Kaletsky

LOTTERY winners are well known to be an easy prey for financial bucksters. At best they hand their windfalls over to financial institutions for "professional management," which simply means buying financial instruments from other financial institutions—and that is when trouble begins.

Ever since the first oil shock of 1973, a cloud of "managed" money has been drifting around the world, first showering riches and then unleashing economic squalls wherever it happened to descend. The cloud first wafted from the Middle East to the international banks in New York and London and from there to Latin America. These days, the cloud forms above the trial centres of Japan and carries money across the Pacific to the U.S. Treasury in Washington, casting its shadow over most of U.S. industry as it passes.

Nations which have more money than they know what to do with, place it in international financial markets. This kind of financial investment does not have any automatic link with real productive investment, particularly when the markets concerned interpose ever greater numbers of layers in the form of options, futures and currency swaps, between the ultimate suppliers and users of funds.

The savers in Saudi Arabia or Japan become so remote from the borrowers in Brazil or Atlanta, that there is no reason to suppose that anything in the way of productive assets will be created with which to pay back the saver.

Back in 1973, when people had less faith than they do today in the perfect omniscience of financial markets, this problem was at least discussed. "Recycling petrodollars" was correctly perceived as the central economic challenge posed by the oil crisis and by a combination of luck and judgement. Nations belonging to the Organisation of Petroleum Exporting Countries were persuaded to deploy their new-found wealth in a reasonably helpful manner.

Between 1974 and 1976, Opec put 35 per cent of its surpluses into special bilateral and multi-

lateral loans to oil-importing countries and placed a further 51 per cent in government securities and bank deposits. About two-thirds of this money was on-lent to finance current account deficits in industrialised countries, with about one-third left over for the Third World.

When Opec came back for more in 1979, however, the world decided to leave the whole responsibility for recycling to market forces in the international banking system. In fact, industrialised countries deliberately adopted perverse macroeconomic policies designed to prevent their current account deficits from rising to accommodate Opec's surpluses.

As a result, the Third World was left to borrow two-thirds of the oil windfalls through the international banks; non-oil developing countries increased their annual deficits by \$44bn (\$31.5bn) between 1977-78 and 1979-81, while Opec's surplus increased by \$31bn.

In 1982, of course, the crisis in Mexico and Argentina suddenly blew the money cloud away from Latin America and showered temporary blessings on the U.S. Government and its consumers as the U.S. banks channelled massive capital inflows into dollars. The strong dollar and record U.S. growth soon channelled much of the surplus money into Japan's current account.

The strong dollar tempted Washington to go on spending and before long the money cloud was hanging over Tokyo in the form of an unprecedented current account surplus.

In the next few years, the Japanese current account surplus will present a problem of recycling as serious as the Opec surpluses of the 1970s.

The stampede of Japanese investment institutions into dollar securities on the false prospectus of a supply side revolution in the U.S. economy was only a temporary solution. In the end, unless the leaders of the industrialised countries face up to the need for a truly global macroeconomic policy, financial markets alone can shift the problems created by current account imbalances from one part of the world to another but they do not seem capable of solving them.

### Learn another language

From the Chairman of the Franco-British Council (British Section)

Sir, Mr David Lascelles's plea in your issue of July 12 for looser English as the best way of communicating with foreigners was perhaps not meant entirely seriously. I certainly hope not. All the same it represented a point of view not unusual, at least in some business circles, but which I believe to be profoundly misguided and indeed dangerous.

Of course it is true that English is now the most usual second language, just as Latin and then French used to be, but the fact that even our oldest universities now no longer require competence in another language in order to qualify for entry and that business attaches little importance to linguistic ability. It is absurd to create knowledge of foreign languages with scientific or athletic ability. After all, even quite uneducated and stupid foreigners somehow learn their own languages, after a fashion at least, and although the Tower of Babel had no divine blessing, its results are everywhere apparent.

Why should the British have uniquely privileged the English? Who can doubt that someone who knows the language of a country is better placed for doing business in it than one who does not? Without some knowledge of a person's native language and consequent understanding of his culture it is easy to misunderstand what he means even if he is himself speaking English.

In focus just on the situation near at hand, Britain is now a member of the European Community in which we are a quite small minority but in whose development our major commercial and political interests must reside. Of course the European market with all its

### Letters to the Editor

challenge and opportunity would still exist even if we were not members of the Community. In fact, few people now deny the need to encourage greater European unity and most accept that language differences are a handicap to progress.

It is my belief that many of our much publicised arguments with our European partners stem from our own failure to make the necessary major effort, including study of languages, to adapt ourselves to our European destiny. For example, I wish that the Ministers of Education in the Community could agree that all university students should spend at least a term in a university of another Common Market country. Such a rule would transform language teaching in Britain: it would also be a major step towards creating a truly European intelligentsia.

We all laugh when in Pygmalion Dr Doolittle plaintively enquires why women cannot be more like men. Let us not adopt the same ridiculous attitude where foreigners are concerned, but on the contrary try harder to learn at least the main European languages and acquire thereby a better ability to communicate, to understand and to sell. Political, cultural and commercial arguments all lead inexorably to this conclusion.

Sir Philip de Zulueta,  
John Street,  
London, WC1N 2ES.

#### The bureaucratic British

From David M. Field,  
Stora Fellow (FRS).

Sir, I would like to expand on Professor Forrester's report referred to by Michael Dixon on July 15 that many British com-

panies remain too bureaucratic to be a fitting environment for business graduates. The American business culture is more task-orientated and responsive to conceptual thinking than that of the British, which is more orientated and fact-following.

It is not surprising, therefore, that the American culture has developed and can use MBAs with their broad education while the British prefer to attach specific labels to individuals according to their training and experience. However, the British culture shows signs of changing, so MBAs might yet have their day on this side of the Atlantic.

Oaklands,  
Weston Underwood,  
Olney, Bucks,  
MK46 5JS.

#### EEC sugar prices

From the deputy director-general, Food Manufacturers' Federation.

Sir, We would like to add our support to the sentiments expressed by Mr Hamish McDonald in his letter (July 10) about EEC sugar prices.

The idea has been studiously put about by the authorities in Brussels that the EEC's sugar regime is a model of agricultural market management because it is "self-financing."

Not only is this misleading in the sense that the consumer is paying for the extravagance of a regime which gives a guaranteed price for surplus production, year after year: it is also dangerous in that it tends to make people think the regime does not have to be accountable to market realities.

When the EEC Commission comes forward with its review proposals for sugar in a few months' time, it should take the opportunity to impose greater reality by:

- changing the basis of the regime so that it becomes a price-managed regime rather than a quota-managed regime;
- ending the practice of using the storage levy scheme to pay for carryover stocks of surplus sugar;
- abolishing the UK regional deficit premium (we are no longer in deficit in sugar).

R. B. Williams,  
6, Catherine Street, WC2.

#### Logic of the CAP

From Mr A. W. Tucker,  
Director of Wholesale Foods.

Sir, I need help. I used to have problems understanding the logic of the CAP and I now find it even harder to grasp. Years ago studies were showing that the net cost of direct income support was actually very close to price support, the difference being only the method of collection. The argument was made (and is) that farmers did not want handouts but wanted reasonable prices to secure a reasonable income.

I would like to know why we cannot have direct income support by member countries at an agreed level with the maintenance of MCA's. Prices would be reduced, surpluses could be sold without third country subsidy and the ridiculous administrative and expensive changes would be reduced considerably.

If anybody thinks that EEC countries are not pursuing nationalistic interests at present, look at the subsidised loans currently on offer to third countries to help their meat exporters in France and Ireland to sell in these markets. A common market could be maintained without the need for quotas and other superficial instruments. But then of course, the CAP would be financed from the taxpayer instead of the food buyer and that would never do... As we say in the meat trade—England for the British and Europe for the French.

Andy Tucker,  
Westminster Buildings,  
Theatre Square,  
Nottingham.

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From the director of forecasting Business International

Sir, Much nonsense is being talked about what Anatole Kaletsky (June 26) calls "America's role in generating the export-led growth of other countries." Unfortunately, by reporting without criticism a study by Data Resources (DRI), Mr Kaletsky lends credence to the sadly fashionable view that "the U.S. market has accounted for the whole of the growth of exports in 1984 from Germany, Italy, Belgium..." As yet, I have not seen the DRI study, but I can assure you that the statement is highly misleading or plain false, depending on its interpretation.

This is not to say that DRI has got its sums wrong. The problem is actually an intriguing one of differing perceptions. For if the discussion is conducted in terms of U.S. dollars, then the fashionable view can appear to be correct. In the table, the left-hand column gives the value increase in dollars of German exports between 1983 and 1984 (source: OECD Statistics of Foreign Trade). On these figures, the increase in German exports to the U.S. last year was actually greater than the increase in total German exports. However, consider the figures in the right-hand column. These are for the

changes in value of German exports in Deutsche mark terms (source: the Monthly Report of the Bundesbank). On the Bundesbank figures, the increase in German exports to the U.S. was merely one quarter of the total increase and less than half the increase in German exports to Western Europe.

German Exports 1983-84 (increase in value)		
	\$ bn	DM bn
Total	2.3	55.9
To U.S.	3.6	14.0
To Europe	0.5	35.4
To Opec	-2.6	-3.6

Two points need to be made. First, the figures in dollar terms embody large distortions

because of the marked rise of the dollar against the EMS currencies. In particular, they misrepresent the rise in German exports to Western Europe. Second, the DM figures, though in value terms, give a far better idea of the volume changes (in DM terms, German export prices rose only 3.4 per cent last year) and so give a much fairer picture of the actual stimulus received by Germany's economy from its trade partners. Of course, the U.S. role has been a real one but its relative significance has been greatly exaggerated.

Ian Riley,  
Benda House, Cambridge Grove,  
W6.







Insist on...

Really Dry Gin

## SECTION II - COMPANIES AND MARKETS

## FINANCIAL TIMES

Monday July 22 1985

Surveyors  
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## France spells out renegotiation terms for \$4bn credit

BY PETER MONTAGNON IN LONDON

FRANCE has finally taken the plunge and announced terms under which it is to renegotiate the \$4bn credit raised in 1983 at the height of pressure on the franc.

On Friday Société Générale, the original agent, was mandated for the renegotiation, which involves both a reduction in margins and fees, although the original maturity of 1992 has been retained. The move has been expected for some time, although it was held up while France arranged a similar refinancing of borrowing arranged through the EEC at the same time.

Under the new deal, France is to repay \$400m ahead of schedule, leaving a term loan of \$1.28bn and a standby credit of \$2.34bn still in place. Both those loans currently have a margin of 1/2 per cent over Eurocurrency rates, but in the case of the standby it is to be reduced to 1/4 per cent and of the term loan to 1/4 per cent for four years falling to 1/8 per cent thereafter.

The commitment fee on the standby credit is to be cut from 1/4 point to 1/8 for the next four years and to 1/16 basis points thereafter. There is to be a renegotiation fee of 10 basis points.

Bankers say that those terms are very fine, but in the light of current market conditions seem pitched about right. Smaller deals for Danish and Italian borrowers have come to the market on similar terms recently, indicating a willingness of banks to do business at such levels.

Moreover a fall-back exists for France if some banks already in the deal do drop out. That might happen, for example, if Middle East banks which have trouble funding very low margin credits decide not to accept the new terms. In that circumstance, France could always increase the Japanese share of the deal, which is currently 33 per cent. This year, restrictions on the share Japanese banks may take of any single syndicated loan have

been lifted. Many bankers also believe that Japanese banks are now saturated with floating-rate notes and Euronote facilities and looking for more credit business.

Also the growing resignation of the banking industry to low credit margins is demonstrated by another of last week's new credits, a \$200m, eight-year deal for the Soviet Union. It bears a margin of 1/4 per cent throughout - the finest terms yet accorded to a Comecon borrower.

Moreover, the deal is believed to be the first for several years to include a U.S. lead manager, in the form of First Chicago, which is to be agent. Other lead managers are Arab Bank, Banque Indosuez, Dresdner, Fuji, Industrial Bank of Japan (Germany), Kansai-Osaka-Pankki and Sanwa International.

Elsewhere, the flow of Euronote facilities from UK borrowers continues with a \$150m, eight-year deal for United Biscuits led by Morgan Grenfell. The facility incorporates an option for the borrower to arrange interest-rate swaps through a tender panel as well as drawings in the form of dollar Euronotes, short-term multicurrency advances and sterling acceptances. It carries an annual fee of 1/4 per cent for the first four years rising to 1/8 basis points thereafter. Drawings on the associated revolving credit will bear interest at a margin of 1/4 per cent for four years rising to 1/8 per cent.

Land Rover-Leyland's sterling acceptance facility has been increased by £50m to £150m, while in the Far East Korea Exim Bank is arranging a \$150m, five-year note issuance facility through BT Asia.

It carries a 1/4 per cent fee and a 1/4 per cent maximum margin. Participants will obtain an extra yield through an unusual feature providing for the difference between the selling yield on the notes and the maximum margin to be split equally between the borrower and underwriters.

## INTERNATIONAL BONDS

## Texaco cashes in on the slide

BY MAGGIE URRY IN LONDON

LAST WEEK demonstrated, if anyone needed reminding, that money can be lost with amazing rapidity in the Eurobond market. Between Wednesday and Friday a group of eleven new issue houses, led by Credit Suisse First Boston had lost - on paper - \$8m. Sadly, making money usually takes a little longer.

Texaco, the U.S. oil major, is the lucky borrower which effectively gets the benefit of these losses, by tying up a \$300m bond issue on what now look like ludicrously cheap terms.

Back in April, Texaco joined in a rush of bond issues which followed a sharp downward revision of the U.S. first-quarter gross national product figure. That revision set the market racing and Texaco was able to get tight terms on a deal led by Union Bank of Switzerland (Securities).

Last week the second-quarter GNP figure was to be revised on Thursday and analysts expected another downward move. This time Texaco came to the market ahead of the figure's release and chose its more traditional bank CSFB to lead the deal. The terms were again aggressive, but if the market had roared ahead the issue would have succeeded. And CSFB could have

re-established the relationship without losing money.

But everything went wrong. The figures leaked out early and then Mr Paul Volcker, chairman of the U.S. Federal Reserve, upset the bond markets with a strong hint that U.S. interest rates will not be coming down. The New York bond market fell heavily, and Texaco's issue slumped. By Friday it was bid at a five point discount, to its 98 1/2 issue price, and the fees total 2 points.

"If you want to take a view on the Treasury market, buy Treasuries, not a mis-priced Eurobond issue," observed one banker last week. If the market goes up the Treasury bonds will perform better than the Eurobond. If the market falls the Eurobond will fall further.

Another was more sympathetic: "We're in a risk business. They made a judgment, they got it wrong."

The lesson was not to be learned quickly enough, however, for another deal last week, launched on Thursday morning for Trafalgar House. This too was caught in the market's slide and finished on Friday trading at a 4 points discount to its par issue price.

With the Eurodollar market in

## EUROBOND MARKET TURNOVER

Primary Market	Securities	Conv	FIN	Other
U.S.	4,592.1	180.2	2,485.0	74.4
Prv	4,145.9	367.2	2,485.0	34.5
Other	446.2	0.1	0.0	11.9
Prv	404.2	0.2	0.1	63.3
Secondary Market	U.S.	Conv	FIN	Other
U.S.	20,534.6	1,149.4	11,409.5	1,481.1
Prv	17,867.4	1,034.4	11,379.5	1,218.1
Other	4,574.7	78.0	822.5	1,262.7
Prv	4,433.5	65.0	843.2	1,144.5
Credit	European	Total		
U.S.	12,896.6	29,591.8	42,371.5	
Prv	12,925.6	31,409.8	45,315.4	
Other	4,252.4	4,144.7	8,397.1	
Prv	3,584.5	3,076.7	7,091.2	

Week to July 19 1985 Source: AIBO

such a nervous mood, few syndicate managers were looking forward to launching more issues this week.

The floating rate note market was also twice last week. One syndicate manager joked: "You could bring the Bank of England at a 1/4 per cent over Libor (London interbank offered rate) and I'm not sure it would go."

Once again the Australian and New Zealand currencies were alive with the new bond issues last week. The market is beginning to look overloaded with paper and the distribution channels through the European continental banks to retail

investors are getting clogged. Only the right name and the right coupon will sell now.

General Motors Acceptance Corp's issue, for instance, with a generous 12 1/2 per cent coupon, was trading close to its 100% issue price by the weekend. And the Ford issue, launched on Friday, made a respectable start.

Buyers for the Euroyen zero coupon issues - the latest novelty to come from the liberalisation of the market - seem even harder to find. Syndicate managers were afraid that their best hope was to hold the paper for six months until it can be sold back into Japan.

Both the D-Mark and the European currency unit bond markets have continued to improve as attention switches away from the dollar sector. The Swiss franc foreign bond market has been quieter, though on Friday SIC's pricing of the EIB issue at par rather than a discount shows that some bankers believe the market should rally.

Deutsche Bank has appointed two new managing directors of Deutsche Bank Capital Markets in the wake of Mr Karl Miesel's resignation. The two - Dr Rolf Levedag and Mr Stanley Ross - were both previously executive directors.

## National Intergroup cuts loss in quarter

BY CHRIS CAMERON-JONES IN NEW YORK

NATIONAL Intergroup, the U.S. steel and financial services concern, turned in a reduced second-quarter loss compared with the first three months. The net deficit at the company, where diversification away from steel has attracted corporate predators, was \$12.3m or 80 cents a share, against \$17.9m, in the opening quarter and a profit of \$6.36m or 22 cents a year earlier.

The improvement on the preceding three months was due to record earnings by the financial services side and narrower losses on its 50 per cent share of National Steel, now half held by Nippon Kokan of Japan.

For the six months National Intergroup's loss reached \$30.19m or \$1.87 a share, compared with a \$10.07m or 11 cents profit last time.

Mr Howard Love, chairman and chief executive, said that the steel company showed an operating profit in June and the National Aluminum offshoot is expected to be profitable in the second half.

## Pressures on margins curb Lockheed growth

BY OUR NEW YORK STAFF

LOCKHEED, the California-based defence contractor, reported net profits 11.5 per cent ahead in the second quarter and expects full-year sales and earnings to continue to show good gains over 1984's record results. However, pressure on margins restrained the rate of earnings growth.

Net earnings for the quarter were up at \$61m or \$1.32 per share, from \$56m or \$1.21 per share, taking the half-time total to \$111m or \$2.58, from \$146m or \$2.28 previously.

Sales in the latest quarter reached \$2.21bn, up from \$1.93bn, lifting the first half turnover to \$4.35bn, from \$3.52bn last time.

Mr Roy Anderson, chairman and chief executive, said margins were under pressure because of increased research and development spending and low margins on some foreign service contracts and U.S. government programmes.

The funded order backlog at June 30 stood at \$8.3bn compared with \$9.4bn six months earlier.

## Southern Life makes record issue on Johannesburg SE

BY JIM JONES IN JOHANNESBURG

THE Southern Life Association, South Africa's fourth largest life insurer, will today offer 23 per cent of its shares to the public for R162m (\$85.6m) in the biggest initial public offering in the history of the Johannesburg Stock Exchange.

The offering represents one of the final stages in the polarisation of ownership of the country's private sector.

Southern is offering 38m shares to the public at R4.25 each. Of these shares, 28m will be preferentially allocated to policyholders, employees, agents and the pension fund of Barclays National Bank, one of Southern's major existing shareholders.

Southern was a mutual life office until April 1984 when it merged with Anglo American Life (AmLife), the life assurance arm of Anglo American Corporation (AAC) which, in turn, is South Africa's largest mining, industrial and financial conglomerate. Apart from some rationalisation benefits, the merger was widely seen as necessary to create an assurance group which was sufficiently large to compete effectively with Old Mutual and Sanlam, the first and second largest life offices. Following the present share issue, AAC will be Southern's largest shareholder, with 40 per cent of the equity. A further 30 per cent is expected to be held by Barclays National Bank, which paid R135m last year for its present interest.

Five major groups, AAC, Old Mutual, Sanlam, Life and Rembrandt, dominate the South African economy and control about four fifths of the country's non-agricultural private sector. They compete intensely to acquire assets and, with the exception of Rembrandt, place particular emphasis on generating strong life premium income cash flows, which can be deployed to acquire further assets.

Southern's premium income rose by 6.8 per cent to R563m in the financial year ended March 31, 1985 from R528m in the previous year. Investment income rose by 37.7 per cent to R362m from R263m and total net assets increased to R4.21bn from R3.47bn.

Southern's directors say that attributable earnings are expected to rise by 20 per cent to 29.5 cents a share during the current year and that the company's policy is to pay dividends equivalent to two thirds of income.

Southern says that this implies a total dividend of 19.5 cents a share in the current year and point out that at the 425 cents issue price Southern's shares yield a prospective 4.6 per cent.

UPI, which has been operating under Chapter 11 of the U.S. Bankruptcy Code since April, took the issue to court after failing to win the concessions in negotiations with the Wire Service Guild.

The news agency said it expected revenues of between \$93m and \$95m this year, and without union concessions it would make a profit of between \$90,000 and \$1.8m. The concessions would add a further \$1.5m to profits.

After the union talks broke down on Wednesday, Mr William Morrissey, president of the guild, said he believed it was premature for the news agency to abrogate the contract before it found an acceptable buyer.

Reuters

UPI move on union contract

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New Issue / July, 1985

U.S. \$250,000,000



Atlantic Richfield Company

10 1/4% Notes Due July 2, 2000

Salomon Brothers International Limited

Credit Suisse First Boston Limited

S. G. Warburg &amp; Co. Ltd.

Deutsche Bank Aktiengesellschaft

Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp.

Merrill Lynch Capital Markets

Morgan Grenfell &amp; Co. Limited

Morgan Stanley International

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.

Canadian \$75,000,000  
Shell Canada Limited

(Incorporated under the laws of Canada)

11 1/4% Debentures due July 15, 1992

Issue Price 100.25%

Wood Gundy Inc.

Morgan Stanley International

Algemene Bank Nederland N.V.

Amro International Limited

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Dominion Securities Pitfield Limited

McLeod Young Weir International Limited

Orion Royal Bank Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

BankAmerica Capital Markets Group	The Bank of Bermuda	Bank Gutzwiller, Kurz, Buegener (Overseas)	Bank Hoeser & Cie. AG
Bank Leu International Ltd.	Bank of Montreal	Bank Morgan Labouchere (Curacao) N.V.	Bank of Tokyo International Limited
Bankhaus Hermann Lampe	Danque Brucellin Lambert S.A.	Banque Generale du Luxembourg S.A.	
Bank International de Luxembourg	Banque Paribas Capital Markets	Banque Worms	Baring Brothers & Co. Limited
Bayerische Hypothek- und Wechselbank	Bayerische Landesbank Girozentrale	Bayerische Vereinsbank Aktiengesellschaft	
Chemical Bank International Group	CIBC	Citicorp Capital Markets Group	Commerzbank Aktiengesellschaft
Credit du Nord	Dai-ichi Kangyo International	Darwa Europe	Deutsche Girozentrale
Enskilda Securities	European Banking Company	First Interstate Limited	Fuji International Finance
Genossenschaftliche Zentralbank AG	Girozentrale und Bank der osterreichischen Sparkassen	Goldman Sachs International Corp.	
Greal Pacific Capital S.A.	Hambros Bank Limited	Hessische Landesbank	Hill Samuel & Co. Limited
Kleinwort, Benson	F. van Lanschot, Bankiers N.V.	Lloyds Bank International	LTGB International
Midland Doherty	Mitsubishi Finance International	Nisui Financ International	Samuel Montagu & Co. Limited
Morgan Guaranty Ltd	Nederlandse Credietbank NV	Nederlandse Middenstandsbank N.V.	The Nikko Securities Co. (Europe) Ltd.
Nomura International	Norddeutsche Landesbank	Sal. Oppenheim jr. & Cie.	Osterreichische Landesbank Aktiengesellschaft
Pierion, Holding & Pierson N.V.	PK Christiania Bank (UK) Ltd.	Rabobank Nederland	Richardson Greenfields of Canada (U.K.) Limited
Schoeller & Co. Bank Aktiengesellschaft	J. Henry Schroder Wagg & Co. Limited	Schweizerischer Hypotheken- und Handelsbank	Societe Generale
Standard Chartered Merchant Bank	Sumitomo Trust International		The Taiyoko Bank (Luxembourg) S.A.
Tokai International	Toronto Dominion International	Verens- und Westbank Aktiengesellschaft	S. G. Warburg & Co. Ltd.
Westdeutsche Landesbank	Westfalia Bank Aktiengesellschaft	Yamaichi International (Europe) Limited	Yasuda Trust Europe Limited

July 1985



## INTERNATIONAL CAPITAL MARKETS

## U.S. MONEY AND CREDIT

## Bears hold centre stage as Fed's intentions are re-assessed

U.S. BOND prices rode the rollercoaster of expectations last week and ended up on the down side as the implications of Fed chairman Mr Paul Volcker's Congressional statement sank home.

Mr Volcker's two days of Humphrey-Hawkins testimony threw the financial markets into turmoil. With the credit markets hanging on his every word bond prices swung wildly.

The action began on Tuesday with short-term rates tumbling and the long bond gaining more than a point, partly in response to the pre-release of the Fed's half-yearly report to Congress. Among other things the report disclosed that the Fed had decided, as expected, to re-base M1, effectively sweetening excessive monetary growth to date "under the carpet" and to widen the M1 target range for 1985 to 7 per cent.

The Fed will now aim for M1 growth of between 3 and 8 per cent in the second half, starting with the second-quarter average as a base. The new target replaces the previous goal of 4

U.S. MONEY MARKET RATES (%)				
	Last Friday	1 week ago	4 weeks ago	12-month ago
Fed Funds (weekly average)	7.25	7.25	7.10	7.10
Three-month Treasury bills	7.15	7.10	7.04	6.87
Six-month Treasury bills	7.27	7.18	7.22	6.81
Nine-month Treasury bills	7.27	7.18	7.22	6.81
30-day Commercial Paper	7.63	7.60	7.25	6.85
90-day Commercial Paper	7.63	7.45	7.30	7.00

U.S. BOND PRICES AND YIELDS (%)				
	Last Friday	1 week ago	4 weeks ago	12-month ago
Seven-year Treasury	101 1/8	101 1/8	101 1/8	101 1/8
20-year Treasury	100 3/4	100 3/4	100 3/4	100 3/4
30-year Treasury	100 1/2	100 1/2	100 1/2	100 1/2
New 10-year "A" Financial	101 1/8	101 1/8	101 1/8	101 1/8
New "AA" Long Industrial	101 1/8	101 1/8	101 1/8	101 1/8

Money Supply: In the week ended July 6 M1 rose by \$200m to \$396.2bn.

By Thursday, however, the bulls were in full retreat again as bond prices plunged by over two full points—more than wiping out earlier gains. Adding to the market gloom was the dollar's slide—raising fears of a foreign investor sell-off of dollar-denominated securities, an apparent break-down in Congressional budget-cutting talks, and evidence of a slightly less accommodative Fed stance in its open market operations.

But the underlying negative tone of the markets reflected a re-assessment of Mr Volcker's testimony and the Fed's intentions. While deep divisions exist among senior Wall Street economists in their interpretation of the Fed chairman's comments, a consensus emerged that his basic message was that the monetary authorities are seeking to discourage, at least for the time being, any further declines in short-term rates.

Mr Volcker made it clear that the Fed already considers that it has laid the foundations for an economic rebound in the

second half, as Dr Henry Kaufman of Salomon Brothers notes. The Fed now appears much less willing than previously to resist day-to-day upward pressures on the Fed funds rate.

The Fed's generally accommodative stance was underlined by the M1 re-basing bid, as Dr Kaufman says, "Mr Volcker emphasised that the higher target would not be interpreted as an easing in the Fed's anti-inflation stance. Rather, it is an adjustment to the very unusual relationship between money and the economy earlier this year."

"Indeed, the Committee is sensitive to the risk that the very recent spurt in M1 may

ultimately prove excessive. The Fed chairman made it clear that the new target range implies a sharp deceleration in the growth of M1—a necessary development in view of the fact that M1 is about 50% above the upper end of the new target range."

Economists also noted that the Fed's aggressive easing earlier this year was also intended to curb the dollar. Now that the U.S. currency has declined by about 10 per cent from its first-quarter level, such a need is less pressing.

Indeed, Mr Volcker warned that the onus is now clearly on Congress to get the Federal budget deficit down.

For the credit markets there are other immediate negatives including a flood of upcoming new supply. On Wednesday the Treasury will auction \$3.5bn of two-year notes to be followed by details of the upcoming \$21bn quarterly refunding next week.

Against this there are some senior economists like Mr Philip Braverman of Briggs Schaeffle who believe that the market sell-off is both overdue and will shortly be reversed.

For the moment, however, the bears appear to hold the centre stage in a confused

lower by between 1 and 1 points and the Treasury long bond yields, at 10.5 per cent, is back near the levels of late June.

In the corporate markets bond prices also sagged while new issue rates rose by between five and 25 basis points. Corporate new issue volume has settled down from the frenetic pace of the first six months of the year when an average of \$6.2bn in new paper was brought to market each month. According to Salomon Brothers estimates, new issue volume in July is likely to be close to around \$5.1bn.

Paul Taylor

## UK GILTS

## Setback for attack on 10% yields

CAN THE UK gilt-edged market break through the significant 10 per cent yield barrier? At the start of the week the market was advancing strongly towards the target, which has proved unbreachable in recent years. By Wednesday night yields on high coupon long-dated stocks had fallen to 10.16 per cent.

The market had risen every day for 13 days by Wednesday's close. But by the weekend a retreat had been called, although prices were still ahead on the week. The question is whether the setback heralds a regrouping or if the final attack has been delayed until the autumn at the earliest.

Behind the market's rise has been first the strength of the pound against the U.S. currency, which allowed the high point cut in clearing bank base rates to 12 per cent last Monday, and secondly heavy buying by overseas investors. The two factors are connected as currency gains are the greatest incentive to foreign purchasers.

Sterling kept on upwards

reaching \$1.42 mid-week and the optimists in the market were hoping for another base rate cut soon, if not within days. On Monday the Government Broker sold out his conventional tap—Treasury 10 per cent 2004—nicely in time for the end of the July banking month on Wednesday.

Three taplets, each of £200m, were issued to replace the tap and started trading on Friday morning but by this time news from the U.S. had dampened the market down again. Interest rates there are now not expected to fall for a while and the pound slipped once more. That has dampened gilt market hopes of a further cut in base rates.

Although one of the taplets—Exchequer 11 per cent 1989—was sold out on Friday morning, rumour has it that a UK bank said yes to the whole lot and the market hardly saw it. The other two were then trading below the level at which the Bank of England had bought them from the Treasury.

Overseas buying—which has been running at extraordinarily high levels this year, reaching

£2bn in the first half according to one estimate—dried up at the end of the week.

Without the pound and the foreigners pushing the market higher, a period of consolidation looks the best that can be hoped for over the next few weeks.

Certainly domestic buyers have not been keen to put cash into the market. It is not for the lack of funds—gilt dividends are at a seasonal peak in July, and there have been two large stocks redeemed. For these investors 10 per cent yields are a strong psychological barrier.

Figures released on Thursday showing that net gilt sales to the UK non-bank private sector account for the zero net figure and it is further evidence of large overseas buying.

It may even suggest that the authorities are relaxed about funding, and certainly the old desire to overfund to try to reduce Sterling M3 seems to have gone.

Sterling's next wobble could be caused by a return of the old worry—oil prices. The Organisation of Petroleum Exporting Countries starts another meeting today. While the gilt and foreign exchange markets seem to have shrugged off oil of late, there is always the chance that it can suddenly become a factor once more if OPEC decides on price cutting or the meeting ends in disarray.

The index-linked sector has come to life again, as more and more brokers are recommending switches from conventional stocks. Index-linked look cheap in terms of the historic relationship between the two. The Government Broker sold his Treasury 21 per cent 2001 stock last week—it had been sitting around since mid-May—when he supplied some Treasury 21 per cent 2013.

The market is still thin, and some brokers detect a desire at the Bank of England to expand the sector greatly in coming months to make it more attractive for dealers in the post-bag gilt market to make continuous prices in them.

Maggy Urry

## DAI-ICHI KANGYO FINANCE (HONG KONG) LIMITED

U.S. \$150,000,000

10 3/8 per cent. Guaranteed Notes Due 1990

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First Chicago Limited

Goldman Sachs International Corp.

Hill Samuel &amp; Co. Limited

Kidder, Peabody International Limited

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Nomura International Limited

Salomon Brothers International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S. G. Warburg &amp; Co. Ltd.

Yamaichi International (Europe) Limited

May, 1985

This announcement appears as a matter of record only.

## FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR				LONDON GUMI 3% 00				LAKSHI 3% 96				MONSIEUR 7% 98				NIPPON OIL 3% 98				OIL PHAIN 2% 98				SUNFLORE CORP 2% 99				TAMAGO CAPITAL 11% 94				TAMAGO CORP 11% 94				YAMAGUCHI 3% 98			
Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.	Issued	Price	Yield	Chg.								
ANFC O/S Fin 11% 94	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
AMC 11 88	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
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Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
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Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
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Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1						
Australia 11% 90	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100	104%	-0.1	100																				



## INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## CORPORATE FINANCE

## Euronote bankers clash over distribution

FLUSHED WITH their success in arranging underwriting facilities for their borrower customers, banks in the Euronote market are now increasingly turning their attention to the trickier question of actually placing the Euronote paper with end-investors.

This shift of emphasis has come with the growing realisation that the placement of paper has grown exponentially in line with the rapid rise in the number of facilities arranged.

Market estimates suggest that about \$100bn in Euronotes are now actually outstanding. The low rates struck in recent auctions by companies such as Unilever, which achieved an average of 13½ basis points below the key Libid rate on a sale of \$100m in three-month paper, have fuelled expectations that more and more companies will want to put their toes in the water.

But this has all happened at a time when the secondary market is still in the very early stages of groping its way to-

wards a unified system for the sale and distribution of paper to end-investors. Paradoxically, the tender panel system, whereby a designated group of banks combine to bid for the paper at auction, has turned out to have a number of practical drawbacks.

Because it is an auction system it ought to epitomise the perfect market, matching exactly the best aspirations of both lender and borrower. In practice, a fierce controversy rages about its role. Mr Philip Colebatch, an Executive Director of Credit Suisse First Boston, irritated many of his competitors when he hit out against the tender panel system at a recent Euronote seminar.

Mr Colebatch belongs to the camp of investment bankers which argues, partly out of self-interest, that the business of placing paper ought to be left to those with an established expertise in securities dealing. The presence of in-expert commercial banks on some tender panels muddies the water and

distorts pricing, while the system itself impedes a free flow of paper to the market because auctions only take place periodically, after long notice periods. It may also leave some participants unable to fulfil their customers' needs because of "rogue" bidding by competitors.

Worse still, the notice period required to set up an auction may cause some borrowers to miss a window of opportunity in the market-place. As a result, they risk ending up paying more for their money. What this camp would prefer is a limited system of designated dealerships able to supply paper to the market on demand.

But this is where the commercial banking camp gets really hot under the collar. Dealerships are a monopoly system that cuts off price competition, they argue. Moreover, they leave a borrower particularly vulnerable to the traditional Euro-market roundabout where whole teams of dealers can switch overnight from one house

to another in search of better pay, says one senior banker.

The fact that tender panels can work well is shown by the case of Sweden which has now issued \$2.5bn of short-term dollar notes under its \$4bn facility arranged last year. At the first auction the range of bids received was very wide with the lowest accepted one 35 basis points below Libid and the highest 15.56 points below. Now this range has narrowed with the latest auction showing a range of only 2.09 basis points around an average 4.87 below Libid.

Moreover, bankers point out that the market no longer offers a simple choice between tender panels and dealerships. Both mechanisms were combined in the recent facility for AB Flakt, the Swedish air technology concern, while another Swedish deal, the recent \$1.8bn refinancing for the Kingdom arranged by Chase Manhattan, incorporated two classes of tender panel, one of these was a so-called "specialist" panel

whose members are compelled to bid if Sweden seeks drawings and which may deal in unusual maturities.

Refinements such as these are likely to continue as the market experiments with distribution. In the event it may turn out that no one system dominates. Some bankers believe that the tender panel system is best suited to high-volume, top-quality issuers such as Sweden, while dealerships are more appropriate for lesser credits whose paper sales need to be more carefully controlled. For all its imperfections the tender panel system still has two main things going for it. Banks like it because it adds to their incentive to join a deal. Borrowers like it, too. After all, a bad auction result can be blamed on the market. Poor performance from a designated dealer is harder to explain. It may mean the wrong dealer was chosen in the first place and that has to be the borrower's fault.

Peter Montagnon

## Multimedia to buy back stake from bid predator

BY PAUL TAYLOR IN NEW YORK

MULTIMEDIA, the U.S. TV station, cable television, and newspaper group, has agreed to buy back the 1.63m shares, or 9.75 per cent stake acquired by Mr Jack Kent Cooke, a U.S. entrepreneur, as part of his bid to win control of the group.

The company said it will pay \$70 a share, or a total of \$113.86m for Mr Cooke's stake—representing a \$6.75-a-share premium over Multimedia's Thursday closing share price. The share price sank after the "greenmail" agreement was announced, dropping \$4½ on Friday to close at \$58½.

Under the terms of the deal Mr Cooke, who will also be reimbursed for "certain expenses," agreed to end his takeover attempts.

The deal will form part of a previously proposed \$590m recapitalisation plan under which Multimedia would be taken into private ownership by an investment group, including senior managers and the company's founding families, who together own about 40 per cent of the group's outstanding shares.

If approved by shareholders, the deal could signal an end to a long-running battle for

control of Multimedia. Mr Cooke, who owns the Washington Redskins American football team, had steadily raised his hostile bid for a controlling stake in the group to \$70.01 a share—valuing the company at about \$1.2bn.

Mr Cooke raised his bid for 6.73m shares, or an additional 40.3 per cent of Multimedia, last week after the South Carolina-based group had twice rejected previous offers. Last weekend the U.S. Federal Communications Commission agreed Mr Cooke could use a trustee to hold the group's broadcasting licences—a key decision which enabled Mr Cooke to proceed with his takeover attempt.

The recapitalisation plan will be put to shareholders shortly and Mr Cooke has agreed to vote his stake with the majority. The plan must also receive the approval of South Carolina's courts.

Mr Wilson Wear, Multimedia's chairman, said he was "pleased" with the agreement which he said was in the best interest of shareholders.

In the year to December 1984 Multimedia earned \$33.7m on sales of \$304.4m.

## Cominco falls to C\$6.6m first-half loss

By Bernard Simon in Toronto

COMINCO, the diversified Canadian zinc and fertiliser producer, suffered a C\$6.6m (US\$4.9m) loss before extraordinary items, equal to 21 cents per share, in the six months to June 30, compared to a profit of C\$30.1m or 21 cents a share, a year earlier. After including extraordinary gains, earnings dropped from C\$25.3m to C\$2.6m.

Second-quarter income before extraordinary items fell from C\$15.8m to C\$3.4m despite a 3.9 per cent increase in sales. The company said higher sales of zinc and lead concentrates were offset by lower metal prices. Cominco recently announced a six-month cut in zinc output at its mine near Trail, British Columbia, as part of several producers' efforts to bring supply into line with demand.

Chemical and fertiliser profits increased during the second quarter, thanks to higher sales volumes. Ammonium phosphate and potash prices declined.

Total sales rose from C\$434m to C\$477.5m in the second quarter, and from C\$802.7m to C\$813m in the first half.

## CGE hopes for Eureka deals with Philips, Immos

BY DAVID MARSH IN PARIS

COMPAGNIE Generale d'Electricite, the French state-owned engineering and electronics conglomerate, is hoping to agree co-operation with Philips of the Netherlands in industrial control systems and with Immos of Britain in artificial intelligence as part of the Eureka technology programme.

CGE said that it was already associated with 10 other European companies in areas which could be supported under Eureka, the high-tech co-operation scheme agreed by 17 European governments last week. It named seven areas where collaboration is under way. These included artificial intelligence, where CGE companies

and research laboratories have already teamed up with Techint of Italy, Danet of West Germany and Societe Generale de Belgique. Discussions are taking place to include Immos in the partnership, it said.

Other co-operation areas are industrial control systems, robots, flexible automated systems, lasers and telecommunications, CGE said. The CGE statement follows a series of announcements of planned or prospective research agreements linking the other main French electronics groups, Thomson and Matra, with European companies including Siemens, GEC, Philips, SGS, Messerschmitt and Norsk Data.

## Shipping sale by Storebrand

BY FLEMING DAHL IN OSLO

STOREBRAND-NORDEN, the Norwegian insurance group, has agreed to sell its shipping investments to a Norwegian group of investors in a deal worth Nkr 110m (\$13m). A final deal will depend on the buyers' ability to finance the take-over by September 20. The group said it was selling

because it wanted to concentrate on activities which "naturally relate to each other." The shipping investments, gained in a company called Fosdalen, are spread on 86 different projects, mainly oil rigs, bulk ships, and tankers. Fosdalen reported a 1984 pre-tax profit of Nkr 17m.

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
<b>U.S. DOLLARS</b>							
Fuji Heavy Ind. \$1	50	2000	15	3	100	Yamauchi Int.	3.000
Pirelli Fin. Services \$	50	1985	18	(7-7½)	100	CSFB	-
Dow Chemical \$	50	1990	5	(7)	100	Wain Secs. (Europe)	0.715
C. Ind. \$	75	1991	5	10½	101.8	Barque Paribas	12.205
Yusasa \$	300	1985	10	10	100	CSFB	-
First Bank Systems (a) \$	100	1997	12	1/8	100	CSFB	-
Yusasa House \$	100	1982	7	10½	100	Barclays Merchant Bk	10.750
Osaka Gas \$	50	1992	6½	10½	100	Nomura Int.	10.125
<b>CANADIAN DOLLARS</b>							
Bell Canada \$	100	1990	5	10½	100½	UBS (Swiss)	10.118
Hydro Quebec \$	100	1985	10	11	100½	Merrill Lynch	10.915
World Bank \$	100	2003	24	11	100	Dominion Secs. Pitfield	11.000
<b>AUSTRALIAN DOLLARS</b>							
QMA \$	35	1983	3	12½	100%	Henderson Bank	12.512
State Bank of NSW \$	75	1989	9	12½	100%	Morgan Stanley	12.530
Westpac Banking \$	50	1980	5	12½	100%	Bankers Trust Int.	12.574
Overseas Credit \$	50	1988	3	12½	100%	Bankers Trust Int.	12.512
Ford Credit Aus. \$	50	1990	5	12½	100%	CSFB	12.734
<b>NEW ZEALAND DOLLARS</b>							
Finance Corp. of NZ \$	40	1988	4	16%	100%	Bge Gutzwiller, K.B.	16.535
Bank of New Zealand \$	50	1989	3½	18½	99½	Morgan Stanley	16.135
ROP \$	50	1991	5½	16½	100	Morgan Stanley	18.250
McDonald's \$	12	1090	5	16	100	Bge Gutzwiller, K.B.	18.000
<b>HONG KONG DOLLARS</b>							
SAITAC \$	300	1993	5	9½	99.50	Chase Man. Asia	9.401
<b>D-MARKS</b>							
Swiss Fin. Services \$	120	1992	7	(4)	100	BHF Bank	-
Credit Suisse Fin. \$	100	1990	5	4	100	CSFB-Effektenbank	4.000
Magal Finance \$	150	1997	12	7½	99½	Drusden Bank	7.282
<b>SWISS FRANCES</b>							
Offen Printing \$	15	1980	-	5½	100	Credit Suisse	5.750
Southbank Corp. \$	120	1983	-	9½	100	Bge Paribas (Swiss)	5.200
Kingsway Rubber Ind. \$	25	1990	-	3	100	Credit Suisse	3.000
Chinappon Shiping \$	20	1980	-	1½	100	UBS	1.625
Hippon Metal Ind. \$	30	1980	-	5½	100%	Bank Lau	5.721
Toshida Tungaloy \$	90	1980	-	(1½)	-	Credit Suisse	-
EB \$	100	1986	-	5½	100	SBK	5.625
Balgum \$	50	1981	-	5½	100	Credit Suisse	5.500
N. Nomura \$	20	1980	-	(3½)	-	Bank Julius Baer	-
<b>ECUs</b>							
IBM World Trade \$	150	1990	5	8½	100	BNP	9.250
<b>STERLING</b>							
World Bank \$	100	2018	25	9½	88.466	Baring Brothers	10.855
Profil UK \$	40	2008	15	(7½-7¾)	100	Baring Brothers	-
<b>SCUDS</b>							
BFCE \$	200	1997	0	7½	100	AmRo	7.500
<b>LUXEMBOURG FRANCES</b>							
Environ \$	600	1995	10	9	100	Kredietbank Int.	9.000
<b>YEN</b>							
Swedish Export Cr. \$	13.5m	1998	5	0	73.201	Nikko Secs. (Europe)	5.420
BNM \$	30m	1990	5	0	74.927	Nomura Int.	5.943

\* Not yet priced. † Final terms. \*\* Private placement. ‡ Convertible. § Floating rate note. ¶ With equity warrants. Ⓟ Parity paid. (a) Yen over 300 libor. (b) unlisted. Notes: Yields are calculated on AIBD basis.

## EUROPEAN TRADED OPTIONS

Tuesday-Wednesday-Thursday-Friday

Only in the Financial Times

**SANDOZ**

**SANDOZ Holding Netherlands B.V.**

(Incorporated with limited liability in the Netherlands)

U.S.\$99,541,000

4¼ per cent. Guaranteed Convertible Debentures due 1997

Convertible into 169,000 Bearer Participation Certificates of Sfr. 50 par value each of, and unconditionally guaranteed by,

**SANDOZ Ltd**

(Incorporated with limited liability in Switzerland)

**Swiss Bank Corporation International Limited**

**Credit Suisse First Boston Limited**

**Union Bank of Switzerland (Securities) Limited**

Deutsche Bank Aktiengesellschaft	Morgan Guaranty Ltd	Morgan Stanley International
Algemene Bank Nederland N.V.	Amro International Limited	Arab Banking Corporation (ABC)
Julius Baer International Limited	Banca del Gottardo	Banca della Svizzera Italiana
Bank J. Vontobel & Co. AG	Bank Leu International Ltd.	BankAmerica Capital Markets Group
Banque Bruxelles Lambert S.A.	Banque Generale du Luxembourg S.A.	Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris	Banque Paribas Capital Markets	Barclays Merchant Bank Limited
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft		Bayerische Landesbank Girozentrale
Bayerische Vereinsbank Aktiengesellschaft		Berliner Handels- und Frankfurter Bank
Chase Manhattan Capital Markets Group	Citibank Investment Bank Limited	Commerzbank Aktiengesellschaft
Compagnie de Banque et d'Investissements, CBI	County Bank Limited	Crédit Commercial de France
Crédit Lyonnais	Daiwa Europe Limited	Dresdner Bank Aktiengesellschaft
Generale Bank	Goldman Sachs International Corp.	Groupements des Banquiers Privés Genevois S.A.
Hambros Bank Limited	Handelsbank N.W. (Overseas) Ltd.	Hentsch & Cie
Kidder, Peabody International Limited	Kleinwort, Benson Limited	Kredietbank International Group
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	Lloyds Bank International Limited	Kuwait International Investment Co. S.A.K.
Kuwait Investment Company (S.A.K.)	Merrill Lynch Capital Markets	Lombard Odier International Underwriters S.A.
Manufacturers Hanover Limited	Nederlandsche Middenstandsbank nv	Samuel Montagu & Co. Limited
Morgan Grenfell & Co. Limited	Orion Royal Bank Limited	The Nikko Securities Co., (Europe) Ltd.
Nomura International Limited	Sarasin International Securities Limited	Pictet International Ltd.
Salomon Brothers International Limited	Societe Generale	J. Henry Schroder Wagg & Co. Limited
Skandinaviska Enskilda Banken	Verband Schweizerischer Kantonalbanken	Swiss Volksbank
Tradition International S.A.	Wood Gundy Inc.	S.G. Warburg & Co. Ltd.
Westdeutsche Landesbank Girozentrale		Yamauchi International (Europe) Limited

New Issue

This announcement appears as a matter of record only.

July, 1985

New Issue

This announcement appears as a matter of record only.



**The City of Winnipeg**  
(Canada)

Canadian \$50,000,000

10½% Debentures due July 16, 1990 Series UZ

Issue Price 100%

Wood Gundy Inc.

Algemene Bank Nederland N.V.	Banque Bruxelles Lambert S.A.
Bayerische Landesbank Girozentrale	CIBC Limited
Commerzbank Aktiengesellschaft	Credit Suisse First Boston Limited
Samuel Montagu & Co. Limited	Morgan Guaranty Ltd
The Nikko Securities Co., (Europe) Ltd.	Orion Royal Bank Limited
Richardson Greenshields of Canada (U.K.) Limited	Salomon Brothers International Limited
<b>Swiss Bank Corporation International Limited</b>	
Amro International	BankAmerica Capital Markets Group
Bank Gutzwiller, Kurz, Buegener (Overseas) Limited	Bank Leu International Ltd.
Bank J. Vontobel & Co. AG	Bankhaus Hermann Lampe Kommanditgesellschaft
Banque Internationale à Luxembourg S.A.	Banque Nationale de Paris
Banque Paribas Belgique S.A.	Banque Worms
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft	Berliner Bank Aktiengesellschaft
Chase Manhattan Capital Markets Group	Chemical Bank International Group
County Bank Limited	Crédit Commercial de France
Daiwa Bank (Capital Management) Ltd.	Daiwa Europe Limited
Dominion Securities Pitfield	Dresdner Bank Aktiengesellschaft
Genossenschaftliche Zentralbank AG	Goldman Sachs International Corp.
Hessische Landesbank Girozentrale	Hill Samuel & Co. Limited
Kredietbank International Group	Lloyds Bank International Limited
Merrill Lynch Capital Markets	Midland Doherty Limited
Morgan Grenfell & Co.	Morgan Stanley International
Norddeutsche Landesbank Girozentrale	Sal. Oppenheim jr. & Cie
PK Christiana Bank (UK) Ltd.	Rabobank Nederland
J. Henry Schroder Wagg & Co. Limited	Standard Chartered Merchant Bank
Sumitomo Trust International Limited	Swiss Volksbank
Vereins- und Westbank Aktiengesellschaft	S.G. Warburg & Co. Ltd.
Westdeutsche Landesbank Girozentrale	Westfalia Bank Aktiengesellschaft
	Yamauchi International (Europe) Limited
	Yasuda Trust Europe Limited

July 1985



## UK COMPANY NEWS

## CAP offers 7.5m shares on London stock market

BY STEFAN WAGSTYL

CAP Group, one of the UK's leading independent software houses, is coming to the stock market through the offer for sale of 7.5m shares, or 34.3 per cent of its equity.

Some 5m are new shares being sold to raise £2.1m in fresh funds for the company, and the rest are being sold by shareholders.

Merchant bank Morgan Grenfell is offering the shares at 120p each, or 16.4 times fully diluted earnings for the year to the end of April 1985. The yield, on a forecast dividend for the year to next April, of 1.5p, is 1.78 per cent.

CAP, founded in 1962, ran into trouble in the late 1970s with an ill-fated diversification into micro-computer software which plunged the company into a pre-tax loss of £1.42m in 1980-81. But after a management shake-up, the group has recovered rapidly and in the year to April made pre-tax profits of £2.12m on turnover of £38m.

About 70 per cent of the company's turnover comes from systems development, with the rest divided between selling software products, consultancy and software maintenance.

Customers in industry account for 48 per cent of sales, with another 29 per cent coming from science and defence markets, and the remainder from companies in financial services.

CAP says that the current year has started well. It plans to continue expanding sales both in the UK and overseas.

The issue, underwritten by Morgan Grenfell, is advertised today. The application lists close on Thursday, and dealings are expected to start the following Wednesday, July 31.

## comment

It is hard to see why CAP Group is compelled to press ahead with its flotation at this time. Not only is the stock market busy making down high technology shares across the board, but it has also taken a particular dislike to software houses, in the wake of troubles at Micro Focus and, more impor-

tantly, Logica. Admittedly, Systems Designers retains its premium rating, trading on a multiple in the high teens, but it is a smaller company than CAP, and so a thin thread from which to hang a new issue. All this is unfortunate, because CAP has the hallmarks of a quality company — with a broad spread of customers and a high reputation in the industry.

Since learning a lesson in 1980/81 about the dangers of diversification, the group has concentrated intently on the markets it knows best. In particular it has been reluctant to develop too much business abroad, though this may change in the future. While there is an element of recovery in the five year track record, there is every reason to believe that CAP will continue to take its share of the growth of demand for computer software. In better times, it would be an attractive addition to any portfolio. At the moment there seems little cause for rushing to buy in the offer for sale.

## Bristol Evening Post up at £2.9m

ALTHOUGH SECOND-HALF profits fell from £1.7m to £1.55m, Bristol Evening Post ended the year to March 31 1985 with pre-tax figures ahead at £2.93m, against £2.48m previously. Turnover for the 52 weeks increased from £37.83m to £40.71m.

With earnings per 25p share up from a stated 20.72p to 26.37p, the dividend total is 5p higher at 21.5p net after a final payment of 14p.

Operating profits rose by 20.45m to £2.95m, of which the largest contribution came from newspaper publishing and printing at £1.36m (£1.06m). Retail activities added £775,000 (£701,000), features and crossword agencies £47,000 (£32,000), and transport and vehicle repair £32,000 (£38,000). Property rental income came to £572,000 (£518,000).

Interest payable, less investment income, took £21,000 (£25,000). After tax of £1.37m (£1.27m) and minorities of £688,000 (£538,000), the attributable surplus emerged ahead from £246,000 to £1.08m.

There was also an extraordinary credit this time of £712,000 (£156,000 charge) related mainly to the profit on sale of Reuters "B" shares, less provision for tax thereon.

## Rexmore

WITH SECOND HALF profits dropping from £382,000 to £243,000, Rexmore, fabric supplier and distributor, has announced a lower pre-tax result for the year to end-March 1985 of £513,000, against £647,000 previously.

Turnover for the year increased by nearly 12 per cent to £29.56m (£26.78m), generating an operating profit of £289,000, against £307,000. The pre-tax result was struck after a lower £237,000 (£273,000) from the related companies, and higher interest charges of £623,000 (£439,000).

Stated net earnings per 25p share emerged down from 4.89p to 3.36p, and on a nil basis at 1.99p, and in view of this the directors feel it is prudent to scale down the annual dividend to 1p (1.68p), with a 0.23p final.

In the first quarter of the current year they say that the group's trading divisions have shown further progress. There was an extraordinary debit of £467,000 (credit £47,000) being primarily the loss on disposal of House of Friedland of £332,000, and the share of the extraordinary items of related companies of £119,000.

## Parkfield rises in second half

SECOND-HALF profits of Parkfield Group, have shown an appreciable increase, as expected. They amount to £378,000 and mainly stem from the rationalisation programme and a generally improved level of sales.

They give a profit of £488,000 for the year ended April 27, 1985, compared with losses of £263,000 in 1983-84 and £208,000 in the preceding year. However, there is an exceptional charge of £114,000 this time being non-recurring costs and writeoffs relating to inferior quality coke delivered from abroad during the miners' strike, bringing the profits down to £374,000.

After a return to dividend with the 0.5p interim, the directors have decided on a final of 1.6p net. Mr Roger Felber, chairman, says the cover is not as great as he would expect in future, but since the acquisition of Foster Electrical Supplies (in May) produced an increase in distributable reserves of more than 10p per share, the directors feel this dividend is appropriate.

In the current year the foundry operation has started very well, says the chairman, and, with some contribution from Foster, he is confident of further growth in profits for the first half. Mr Felber says the acquisition of Foster (from Thorn EMI) was met by the issue of 455,730 shares and the arrangement to repay £1.63m of inter-company borrowings. At the year end group liquidity was some £320,000, as some short-term borrowings had to be created to make the repayment.

The chairman says he is confident that during the current year "we will generate sufficient cash flow from our operations so as to again have a positive cash position with no net borrowings at the end of this financial year."

In the year ended March 31 1985 Foster made an operating profit of only £50,000 (before exceptional items) from a turnover of £10.5m compared with a profit of over £700,000 on a slightly smaller turnover just four years ago. "We believe that Foster will make a rapid recovery in profits which we will start to see this year and the 9 per cent equity dilution arising from this acquisition will result in a valuable increase in earnings per share."

After tax £104,000 (£12,000 credit) the Parkfield group net profit comes out at £269,000 (loss £33,000) for earnings of 5.06p (deficit 1.12p). There are also extraordinary charges of £38,000 (£8,000 net of tax for redundancies). The dividend cost is £135,000.

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates above are those of last year's announcements (indicated by asterisks) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Company	Date	Announcement last year
APV	Aug 23	Interim 4.5
SEA	Aug 23	Interim 0.84
Barclays	Aug 23	Interim 12.5
Beggs Inds.	Aug 1	Interim 3.6
Blue Circle	Aug 1	Interim 3.6
BSR	Aug 15	Interim 6.0
Cadbury	Aug 15	Interim 0.385
Schwepages	Aug 23	Interim 1.6
Unilever	Aug 14	Interim 1.6
Corak	Aug 15	Interim 1.6
De Beers	Aug 20	Interim 12.5
De Corman	Aug 8	Final 3
Dowry	Aug 24	Final 2.8
Ercs Int'l	Aug 23	Interim 4.25
General	Aug 15	Interim 8
Glynwed Int.	Aug 8	Interim 3.25
ICI	Aug 7	Interim 4
Horizon	Aug 22	Interim 0.88
Travel	Aug 22	Interim 12
ICI	Aug 25	Interim 4
Lex Service	Aug 25	Interim 9.5
Lloyds Bank	Aug 2	Interim 9.5
Mercantile	Aug 31	Final 8.25
House	July 31	Interim 11
Midland Bk	Aug 1	Interim 11
West	July 30	Interim 12.0

Nettingham Mfg., July 23 Interim 1.45  
Ocean Transport, Aug 1 Interim 2.15  
Proo Sae Int. Ltd., Aug 8 Final 1.6  
Queens Meat Houses, Aug 23 Interim 0.885  
Ravel Dutch Ltd., Aug 8 Interim due  
"Royal Insurance, Aug 16 Interim 8.75  
Securicor, Aug 16 Interim 0.49  
Shel Transport, Aug 9 Interim 11.3  
Smith and Mapham, Aug 14 Interim 1.4  
Smith (W. H.), Aug 22 Final 1.771  
Standard Chartered, Aug 21 Interim 3.6  
Stock Conversion, Aug 12 Final 2.5  
T\* Finance, Aug 24 Interim 0.875  
Wages Finance, Aug 24 Interim 0.875

\* Board meeting indicated. † Rights issue since made. ‡ Tax free. § Sosp issue since made. ¶ Forecast.

## EQUITIES

Issue Price	1985	Stock	Change	+ or -
High	Low			
184	P.P. 2.8	50 88 VATA Selection 50...	83	83.5 2.8 5.8 1.0
182	P.P. 2.8	50 88 Abbey Life 50...	83	83.5 2.8 5.8 1.0
138	P.P. 2.8	140 150 Appletree 100...	140	140.5 2.8 5.8 1.0
180	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
175	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
170	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
165	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
160	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
155	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
150	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
145	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
140	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
135	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
130	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
125	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
120	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
115	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
110	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
105	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
100	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
95	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
90	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
85	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
80	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
75	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
70	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
65	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
60	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
55	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
50	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
45	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
40	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
35	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
30	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
25	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
20	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
15	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
10	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0
5	P.P. 2.8	140 150 Balfour Beatty 100...	140	140.5 2.8 5.8 1.0

## FIXED INTEREST STOCKS

Issue Price	1985	Stock	Change	+ or -
High	Low			
100	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
95	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
90	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
85	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
80	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
75	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
70	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
65	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
60	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
55	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
50	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
45	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
40	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
35	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
30	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
25	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
20	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
15	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
10	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0
5	P.P. 2.8	100 100 Boddingtons 100...	100	100.5 2.8 5.8 1.0

## RIGHTS OFFERS

Issue Price	1985	Stock	Change	+ or -
High	Low			
100	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
95	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
90	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
85	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
80	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
75	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
70	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
65	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
60	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
55	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
50	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
45	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
40	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
35	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
30	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
25	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
20	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
15	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
10	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0
5	P.P. 2.8	100 100 Baker Perkins 100...	100	100.5 2.8 5.8 1.0

Renunciation date usually last day for dealing free of stamp duty. † Figures based on prospectus estimates. ‡ Anticipated dividend and yield. § Forecast dividend cover based on previous year's earnings. ¶ Pence unless otherwise indicated. † Issued by way of capitalisation. ‡ Reintroduced. † Issued in connection with reorganisation, merger or takeover. ‡ Allotment letters or fully paid. † Introductions. ‡ Unlisted Securities Market. † Flaming price. ‡ Dealt in under Rule 535 (3). † Dealt in under Rule 535 (4) (e).

## Moss Advertising for USM

BY LUCY KELLAWAY

THE MOST recent in the stream of marketing companies coming to the USM is Moss Advertising, which is being brought by Henderson Crosthwaite. A pledging of 825,000 shares at 105p will raise a total of £86,000, of which £36,000 will be new money for the company.

Moss, which is capitalised at \$4m, is a regional advertising agency with offices in Sheffield, Leeds and Leicester. The company is also involved in PR,

graphic design and marketing consultancy, although advertising accounts for about 90 per cent of group profits.

The company was started by Stephen Moss in 1978 and now employs 61 people. It currently has over 100 clients, three of which account for a third of group trading profits.

In the last five years, turnover has grown from about £1.5m to \$4m, while profits have increased from £30,000 to £227,000. There

was a two-year dip in 1981 and 1982, which the company says was due to costs associated with expansion.

In the half-year to February, Moss made pre-tax profits of £231,000 on sales of £2.6m and is forecasting a full year outcome of less than £410,000.

On this basis, the shares are on a p/e ratio of 14.5 after an estimated 44 per cent tax charge. The yield is 3.3 per cent assuming dividends per share of 2.45p. Dealings begin on Thursday.

## SHARE STAKES

Changes in company share stakes announced over the past week include:

Chloride—On July 13 Sir M. Edwards, a director, purchased 50,000 ordinary shares at 37p and 50,000 ordinary shares at 43p.  
J. Rothschild Holdings—Mr N. Taube, a director, has acquired 100,000 ordinary shares at 98p and Mr H. Stanton, also a director, has acquired 20,000 ordinary shares at 98p on July 18.  
Laporte Industries (Holdings)

—Mr K. J. Minton, director, exercised his options under the directors' interest in securities of the company in respect of 45,116 ordinary shares at 70p.

W. M. Morris Fine Arts—Mr D. Vallance reduced his shareholding by 237,495 shares to 200,000. He is managing director of subsidiary Morris Singer Foundry.

Imperial Group—J. M. Pickard, a director, through Michael Pickard Ltd, acquired 25,000 ordinary shares and now holds

126,100 ordinary shares.  
Robert Horne Group—Mrs E. J. Davenport, wife of director M. C. Davenport, sold 65,000 'A' ordinary shares at 140p.



This advertisement is published by The Burton Group plc, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.

**RALPH HALPERN**

**CHAIRMAN BURTON GROUP PLC**

A retail organisation with 1200 stores nationally

- 1977-80 Took over management of Burton - 1c. Market segmentation philosophy implemented through precisely targetted chains Top Shop, Top Man, Evans. Lifted share price from equivalent of 14p to 450p on Friday.
- 1979-85 Acquisition of Dorothy Perkins, Studio, Harry Fenton. Development of Principles for men and women.
- 1978-85 Developed one of the strongest teams of retailing executives in the UK. Over 200 highly trained and motivated managers producing excellent performances. Introduction and appreciation of good design in systems, distribution, merchandise manufacturing, shop development: incentive schemes for all staff introduced.
- 1984 "Personal Account" becomes one of Britain's largest and most successful retail credit cards: one million plus active card holders. Over £220 million property assets managed. All retail divisions pay market rents. Over 300 branches added to chains during last 60 months.



**SIR TERENCE CONRAN**

**CHAIRMAN HABITAT MOTHERCARE PLC**

A Group having 495 stores in the UK and 255 in the world as at March 1985

- 1964 First Habitat store opens in London
- 1971 Conran Associates Design Consultancy
- 1973 Habitat opens in France. Conran shop London.
- 1975 Habitat Belgium launched.
- 1976 Habitat Profit Linked Share Plan for employees: one of the first of its kind in this country.
- 1977 Conran Stores Inc established in USA
- 1981 Habitat goes public.
- 1982 Habitat and Mothercare merge: today 750 stores in 14 countries.
- 1983 Habitat-Mothercare buys Heals; acquires 48% stake in Richard Shops; Mothercare launches 'NOW', a chain of young fashion shops.
- 1985 Conran Design Group becomes the largest design consultancy in the world. Acquires stake in FNAC



# Before you give them the top jobs at Debenhams, study their CVs.

Shareholders seldom have the opportunity to select staff for the companies in which their money is invested.

That's normally a job for the Personnel Department.

But not this time.

As a Debenhams shareholder you can now have a say in two appointments that will directly influence the fortunes of your company.

And, indeed, your own fortune.

Should you stick with the Debenhams management, whose performance over the last 10 years can only be described as lacklustre?

Or should you get two of the most capable

men in British retailing working for you?

Ralph Halpern led the team that transformed the Burton Group.

Once an outdated and unprofitable outfitters, it's now one of the High Street's most successful retailers, with an unbroken string of increasing profits as proof.

And Sir Terence Conran, chairman of Habitat/Mothercare, has time and again shown the dramatic effect innovative design has at the till.

What these men did for their shareholders, they can do for you.

All you have to do is fill in your form of acceptance and give them the opportunity.

**With Halpern and Conran there will be life after Debenhams.**



22nd July, 1985

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## INTERNATIONAL APPOINTMENTS

## Wang succession question after Cunningham quits

By PAUL TAYLOR in NEW YORK

MR JOHN F. CUNNINGHAM, 42, has resigned as president and chief operating officer of Wang Laboratories, a leading U.S. office equipment group. The surprise move, which follows a recent sharp deterioration in Wang's performance, again throws into question the management succession at the Lowell, Massachusetts-based group.

The company said Mr An Wang, the 65-year-old founder, chairman and chief executive of the group, will reassume the presidency, a position he held for more than 30 years until Mr Cunningham was appointed two years ago. Wang said: "No further organisational changes are planned."

Mr Cunningham, who had worked at Wang for 18 years, was widely regarded as the driving force behind Wang's highly successful marketing and promotion efforts. His promotion to the number two job at Wang in January, 1983, was warmly welcomed on Wall Street as a possible successor to Mr An Wang in competition with other senior Wang executives, including Frederick Wang, son of the founder and the group's executive vice president and chief development officer.

Mr Cunningham resigned the president's job to become Chairman and chief executive of Computer Consoles, a smaller company, and said it was "with

regret and excitement" that he was quitting Wang. He will remain a Wang director. Commenting on the move, Mr An Wang praised Mr Cunningham's contribution to the group and said: "We wish John well in his new endeavour and look forward to his continuing counsel as both a friend and board member."

Wang Laboratories had, until recently, grown at a meteoric pace, with revenues rising to almost \$2.2bn in the 1984 fiscal year. However, the group's rapid growth came to an abrupt end earlier this year as sales plunged and the company warned that it expects to report a loss for the fiscal fourth quarter ending June 30.

## GPA gives extra job to Ryan

By Donald Maclean

MR TONY RYAN took over at the beginning of the month as chairman of the GPA Group (formerly Guinness Peat Aviation), which claims world leadership in leasing and remarketing of commercial jet aircraft on the back of a near-fourfold growth in group net profits, revenue and gross assets in four years.

He moves into the additional job (he was already chief executive) at the ten-year-old group, owned by the UK Guinness Mahon banking and commodity broking concern, Air Lingua, the Irish flag carrier, Air Canada and General Electric of the U.S., as to 2.7 per

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## Arne Olson new chief at Volvo Bus

By Our Financial Staff

MR STIG ARNE OLSON, the new president and chief executive of the Volvo Bus Corporation of Sweden, has been appointed president and chief executive of Volvo BM AB, succeeding Mr Eric Johansson, managing director and chief executive of VME Construction Equipment Group NV.

This follows the merger between Volvo BM AB, the construction equipment division of the parent company, Volvo, and Clark Michigan Company of the U.S., the construction equipment subsidiary of Clark Equipment. The 50-50 vehicle for the venture, VME Construction Equipment Group NV, registered in Holland, offers a challenge to the wheeled, loader and dump truck sectors of Caterpillar of the U.S. and Komatsu of Japan.

Initially he will supervise the marketing division of Volvo BM until a new senior vice-president marketing has been appointed as a successor to Mr Lemnart Söderberg. Mr Söderberg has been appointed senior vice-president marketing of VME Construction Equipment.

Mr Harry Backström, who was senior vice-president, product development, has taken up the position of senior vice-president, manufacturing, succeeding Mr Alan Wirsing.

The new senior vice-president for product development at Volvo BM is Mr Ove Danerlöv.

## Emhart names Gately at new products group

By Our Financial Staff

MR THOMAS GATELY, 54, has been appointed president of a new product group set up by Emhart Corporation, the U.S. multinational company which is expanding its electronic and consumer product base.

He will be responsible for Emhart's Fastening Systems Group, comprising chemical fasteners such as the Bostik adhesives range with mechanical ones like POP rivets.

Mr William C. Lichtenfels, Emhart's president and chief operating officer, says the new group has been set up to streamline the manufacture and sale of two distinct products with common functions.

Adhesives and fasteners contributed \$463m to Emhart's annual turnover of \$1.8bn and some \$55bn to the company's profits in 1984 of \$90.4m.

Emhart has British operations including Bostik and EUSM Company in Leicester, and manufactures machinery for the footwear, glass container and rubber and plastics processing industries.

In the past two months it has acquired two U.S. concerns, Mite Corporation a fastener company for \$125m and Arcotronics, a capacitor manufacturer for \$63m.

NORWEST CORPORATION, the Minneapolis-based multi-state bank holding company that banks in the top 20 in the U.S., has announced that Mr

P. Johnson, who became president and chief executive in March has been elected to the additional post of chairman. He succeeds, as chairman, Mr John W. Morrison, 63, who resigned after serving in that position since 1981. Mr Morrison will continue as a director until the next stockholders' meeting April 1986.

AMERICAN CENTURY Corporation has made Mr Robert Harrison president and chief operating officer. He was executive vice-president and chief financial officer of the Texas Savings and Loan Holding Company.

Mr John Kerr, chairman and chief executive officer, had held the positions of president and chairman.

MOTOROLA, the electronic communications company, has promoted Mr Carl E. Lindholm to the newly created post of executive vice president, International Operations. Mr Gerhard Schumeyr succeeds Mr Lindholm as general manager of Motorola's Automotive Group.

MR ROBERT V.D. LUFT has become chairman of the supervisory board of Du Pont de Nemours International, as well as chairman of Du Pont de Nemours International. This clarifies the story carried on July 8.



Mr Tony Ryan, takes the chair

cent apiece, and to 9.2 per cent by Mr Ryan, at a time when it is committed to replacing old aircraft with new. He takes over as chairman from Mr Geoffrey Knight.

GPA—aiming to expand its worldwide operations—claimed in March the largest financial package ever to be arranged by an Irish commercial company on the London market, when an evergreen syndicated revolving credit facility for \$125m, securing GPA of funds for six years at any time, was arranged.

GPA, with offices, apart from those at Shannon, Stamford, Conn; London; and Hong Kong, has when new aircraft on order and on option are included a portfolio of 86 commercial jet aircraft, worth some \$1.5bn.

## UK APPOINTMENTS

## Changes at Pilkington

Mr K. W. Appleton has been appointed director of personnel and external affairs for PILKINGTON BROTHERS. He succeeds Mr David Pilkington, who retires in October, and will be responsible for the personnel function worldwide. In addition, he is responsible for the Pilkington Group's external affairs including liaison with national and local government and trade unions. He will continue his present responsibility as director of group services. Mr Appleton will be succeeded as director of personnel relations by Mr John Gillespie, currently personal director of glass fibre division. Mr Gillespie will be responsible for employee relations training, pensions, senior management administration and co-ordination.

LONGTON STORAGE & TRANSPORT has appointed Mr E. R. Riley as managing director. He was previously operations director, Lowfield distribution.

CROWN HOUSE has appointed Mr Stephen Budge as group financial director. He joined the group in March.

VIKING PACKAGING, a subsidiary of the Seven Holdings Group, has appointed Mr Stewart Claxton as sales director responsible for real film and general bag sales and Mr Peter Claxton as sales director for wicketed bag sales.

From September 1, Mr John Gordon becomes director of CAPEL-CURE MYERS corporate finance department. He is an executive Director of Jackson Exploration Inc. who will continue subsequent to this appointment as a non-executive director. Capel-Cure Myers is currently owned 29.9 per cent by Grindlays Bank who are 100 per cent owned by the ANZ Group. Capel-Cure Myers will form part of a new investment banking division being constructed by ANZ.

Mr J. R. Calder has been promoted to under secretary from September 26 to become director of statistics, INLAND REVENUE.

New secretary to the CONSTRUCTION INDUSTRY TRAINING BOARD is Mr John Adrian Reynolds, who has been head of secretariat/deputy secretary since 1978. He succeeds Mr Russell Gardner who has retired.

Mr J. D. C. Hemsley has been re-elected for a second year as president of THE INSTITUTE OF METAL FINISHING, while Dr M. Clarke has been elected senior vice president and also president elect. Mr J. P. Bidolph has been made a vice president while the chairman of the education committee is Mr John Foster. Mr Bryan Fisher has been appointed honorary secretary general of the insti-

tute for four years. He is a process engineering specialist with the lighting division of Lucas Electrical, Cannon, and succeeds Mr David Pilkington, who retires in October, and will be responsible for the personnel function worldwide. In addition, he is responsible for the Pilkington Group's external affairs including liaison with national and local government and trade unions. He will continue his present responsibility as director of group services. Mr Appleton will be succeeded as director of personnel relations by Mr John Gillespie, currently personal director of glass fibre division. Mr Gillespie will be responsible for employee relations training, pensions, senior management administration and co-ordination.

Mr David Young has joined DATAFAC as a director.







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**INDUSTRIALS—Continued**[illegible]







**JAPAN**

July 1997

1.037	1,040 Ajinomoto	1,190
2,370	1,300 Aisa Electric	1,340
1,314	1,314 Asahi	1,314
1,180	821 Asahi Glass	844
928	819 Asahi Glass	880
978	500 Bridgestone	560
1,480	270 Canon	1,290
9,060	1,570 Canon Corp.	1,490
1,980	520 Chugai Pharm.	925
6,995	409 Citicorp	490
904	904 Dai Nippon	904
1,190	995 Dai Nippon Ptg.	1,130
748	532 Daewoo House	748
494	329 Deare	465
2,062	2,183 Eclat	2,240
1,880	1,880 Fuyo Bank	1,880
1,040	1,000 Fuji Bank	1,719
1,640	1,650 Fuji Film	1,900
868	868 Fuji	868
1,250	890 Fujitsu	855

3,540	1,999	Oneen Cross .....	2,180
493	552	Hasegawa .....	473
975	677	Nelwe Real Eat .....	850
993	585	Hitehoh .....	717
1,219	1,050	Hitehoh Credit .....	1,130
1,650	1,210	Hitehoh .....	850
783	590	House Food .....	741
2,480	1,609	Howa .....	1,550
468	323	Hotchi .....	449
2,790	2,270	Ito Yokado .....	2,340
1,350	783	JACC .....	680
3,760	315	JACC .....	553
7,890	4,860	JAL .....	7,160
880	600	Jusco .....	827
420	269	Kajima .....	413
852	234	Kao Soap .....	834
750	586	Kanagawa .....	725
745	648	Kirin .....	679
1,129	870	Kokuyo .....	980

380	331 Kumebetsu .....	337
831	318 Kubeta .....	333
7,180	510 Kumagai .....	831
880	5,760 Kyocera .....	3,880
1,460	455 Maeda Const .....	841
	920 Makino Milling ..	920
1,290	900 Makita .....	902
385	300 Marubeni .....	385
684	640 Marudai .....	659
1,300	053 Matsuda .....	040

820	625 M'ta Elec. Works	778
1,790	1,329 M'bishi Bank	1,690
709	512 M'bishi Corp. ...	679
410	379 M'bishi Elect. ...	366
921	530 M'gishi Estate ..	018
342	954 MHL .....	528
437	324 Mitsui Co. ... ..	430

936,	758 HCK Insulators	750
373,	910 Hihon Cement	364
1,480	1,249 Nippon Denso	1,390
1,250	916 Hihon Elect	916
403	002 Nippon Express	475
2,400,	1,040 Hihon Gakko	1,100
161,	130 Hihon Kokan	150
999	774 Hihon Oil	924

Nasdaq national market closing prices, July 19

848	452 Nishin Flour .....	493
184	156 Nishin Steel .. ..	177
1,590	886 Nomura .....	1,300
1,439	1,029 Olymqua .....	1,060
3,840	9,600 Orient Leasing ..	2,980
3,270	1,680 Pioneer .....	1,700
739	602 Renown .....	728
977	860 Rush .....	903

499	493 Sanyo Elect., ...	406
499	399 Sapporo ...	473
733	636 Sekisui Prefab., ...	735
9,440	8,110 Seven Eleven ...	6,130
1,190	610 Sharp ...	628

1,820	1,039 Shiseido.....	1,080
6,020	3,480 Sony.....	3,840
1,070	706 Stanley.....	735
2,089	1,600 Sumitomo Bank.....	9,000
957	690 Suomo Elect.....	733
813	548 S'tomo Marine...	770
159	163 S'tomo Metal.....	154

324	195 Taisei Corp .....	320
1,440	968 Taiho Pharm. ..	1,039
948.	735 Takeda .....	778
6,850	4,139 TDK .....	4,250
491	488 Teijin .....	451
810	621 Teikoku .....	646

2,860	1,440 Tokyo Elect Pwr	2,340
244	160 Tokyo Gas	232
770	638 Tokyo Sanyo	685
1,000	694 Tokyo Style	1,000
525	591 Tokyu Corp	482
900	805 Toppin Print	815
602	425 Toppin	470

785	625 TOTO ... ..	770
1,259	807 Toyo Seikan ...	1,110
1,380	1,190 Toyota Motor...	1,239
6,440	1,470 Victor ... ..	1,379
740	877 Wacoal ... ..	723
836	676 Yamaha ... ..	699
4,360	2,600 Yamanouchi .....	9,880

**HONG KONG**

High	Low		M.K.S
27.9	91.4	Bank East Asia ..	29.8
18.1	10.6	Cheung Kong ..	18.1
16.8	12.3	China Light .....	16.4
1.6	0.81	Evergreen .. ..	0.99
54	45.5	Hong Seng Bank ..	46.25
2.37	1.56	Indo-Pacific Land ..	2.10


8.25	6.65	NK Elaeirie ....	8.95
6.76	3.15	NK Kooloon Wh..	6.35
5.6	3.82	HK Land .....	6.33
8.3	7.59	HK Shanghai Sk..	7.65
92	38.9	HK Telephone..	97.3
27.4	18.5	Hutefison Wpa ..	27.4
9.98	0.63	Intl. City... ..	0.94

2.73	9.19	Onent O'scas	2.19
13.4	7.9	2HK Drops	13.5
9.95	1.23	2hell Elect	1.23
95.6	99.5	Swire Pac A	95.6
8.1	5.1	TV B	8.1
2.7	1.65	World Int. W'ids	2.2

NOTES—Prices on this page are as quoted on the individual exchanges and are last traded prices.  $\pm$  Denotes

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 5



**AMEX COMPOSITE CLOSING PRICES** Closing prices  
July 1

Stock	Div	P/E	52 H	100s	High	Low	Close	Stock	Div	P/E	52 H	100s	High	Low	Close	Stock	Div	P/E	52 H	100s	High	Low	Close	Stock	Div	P/E	52 H	100s	High	Low	Close	
OVER-THE-COUNTER																																
Academy		23	20	25	25	25	25	Academy		23	20	25	25	25	25	Academy		23	20	25	25	25	25	Academy		23	20	25	25	25	25	
Adco		14	19	132	27	27	27	Adco		14	19	132	27	27	27	Adco		14	19	132	27	27	27	Adco		14	19	132	27	27	27	27
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Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	48
Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	48
Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	Adco		50	21	3	46	48	48	48
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Adco		50	2																													

**Continued on Page 27**



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar down but not out

BY JONAS CROSLAND

By comments by Mr Malcolm Baldrige, U.S. Commerce Department Secretary, it is to be believed, then it would seem that the dollar is being encouraged to fall in a very round about and clouded fashion. Speaking after the release of revised second quarter GNP figures, Mr Baldrige expressed his desire to see a cut in the value of the dollar by about 25 per cent of its current value. Unfortunately, politicians, and indeed all of us, rarely get what they want. What has been put on ice for the time being because of problems with Mr Reagan's budget proposals and Mr Volcker's clearly indicated desire

to pursue any course of action that could be remotely construed as inflationary. The dollar's weaker trend has not produced as yet the more usual domino effect on other currencies. The EMS is becoming increasingly more mature helped by sterling's recent attraction. The latter has effectively prevented any strain building up, due to a sharp rise in the value of the D-mark simply because funds moving out of the dollar have found sterling's situation preferable to the D-mark.

With GNP suffering a further downward revision, the need to provide some sort of stimulus becomes more pressing. However the prospect of a lower discount rate may have been put on ice for the time being because of problems with Mr Reagan's budget proposals and Mr Volcker's clearly indicated desire

## POUND SPOT—FORWARD AGAINST POUND

July 19	Day's spread	Close	One month	% Three months	% Six months
U.S.	1.3940-1.4080	1.3985-1.3995	0.52-0.48c pm	4.33	1.22-1.27m
Canada	1.8825-1.8940	1.8825-1.8875	0.54-0.46c pm	3.15	1.31-1.37m
Netherlands	4.51-4.53	4.51-4.54	0.12c pm	5.86	0.9-0.9m
Belgium	86.56-87.56	86.56-87.56	0.25c pm	4.08	0.52-0.53m
Denmark	16.25-16.56	16.25-16.56	0.25c pm	2.68	0.5-0.5m
France	12.25-12.57	12.25-12.57	0.25c pm	2.68	0.5-0.5m
West Germany	4.01-4.06	4.01-4.04	0.25c pm	7.43	0.5-0.5m
Portugal	221-227	221-227	0.25c pm	1.18	0.5-0.5m
Spain	225-236	225-236	0.25c pm	1.18	0.5-0.5m
Italy	11.50-11.71	11.50-11.59	0.25c pm	0.38	1.1-1.1m
Norway	12.10-12.43	12.10-12.43	0.25c pm	2.87	0.5-0.5m
Sweden	11.70-11.79	11.70-11.79	0.25c pm	3.07	0.5-0.5m
Japan	232-236	232-236	0.25c pm	6.12	0.5-0.5m
Austria	28.21-28.44	28.21-28.44	0.25c pm	6.21	0.5-0.5m
Switzerland	3.31-3.34	3.31-3.32	0.25c pm	7.48	0.5-0.5m

## OTHER CURRENCIES

July 10	£	¢	Note Rates
Argentina (Austl.)	10.1812-10.1818	0.8000-0.8010	28.20-28.50
Australia (Austl.)	1.0520-1.0550	1.3930-1.3950	61.30-62.10
Brazil (Drauzer)	0.7650-0.7777	0.5800-0.5850	14.43-14.57
Finland (Markka)	8.2800-8.2910	0.0100-0.0100	19.65-19.81
Greek (Drachma)	175.86-183.77	128.10-130.70	4.01-4.05
Hong Kong (Doll)	10.50-10.51	7.74-7.75	96.68-96.69
Iran (Rial)	124.50	80.00	334-337
Kuwait (Dinar)	0.4180-0.4193	0.2025-0.2035	4.31-4.35
Luxembourg (Fr.)	80.00-80.05	57.50-57.50	11.84-11.87
Malaysia (Dollar)	3.4400-3.4555	2.4400-2.4500	228-237
New Zealand (Doll)	3.7650-3.7730	1.6710-1.6750	92.84-92.84
Saudi Arab (Riyal)	3.1085-3.1128	1.5025-1.5050	11.70-11.82
Singapore (Dollar)	3.0835-3.0836	2.0083-2.0073	3.11-3.14
South African (Rand)	2.3300-2.3347	1.8875-1.8910	1.381-1.416
U.A.E. (Dirham)	3.1369-3.1477	3.6720-3.6730	372-407

\* Selling rate.

## EMS EUROPEAN CURRENCY UNIT RATES

July 19	£	¢	% change	% change	% change
Belgium (franc)	44.9008	45.2148	+0.32	+0.61	+1.5471
Denmark (krone)	8.14104	8.10760	-0.41	-0.69	-1.6419
German (D-mark)	2.26184	2.25369	+0.52	+0.24	+1.1475
French (franc)	0.87566	0.86620	-0.36	-0.70	-1.5668
Dutch (guilder)	2.52568	2.53412	+0.40	-0.12	-1.5171
Irish (punt)	0.72568	0.71843	-0.93	-1.27	-1.6673

Changes are for Ecu, therefore positive change denotes a weak Ecu, adjustment calculated by Financial Times.

## EXCHANGE CROSS RATES

July 19	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1.00	1.398	4.040	333.5	12.28	3.590	4.338	81.25
U.S. Dollar	0.715	1.00	2.887	238.0	8.778	3.570	3.250	50.05
Deutsche Mark	0.248	0.246	1.00	89.65	0.338	0.622	1.123	0.467
Japanese Yen	2.699	4.165	12.11	1.00	36.61	9.635	1.611	20.11
French Franc	0.015	0.015	0.029	0.011	1.00	3.687	0.588	64.19
Swiss Franc	0.201	0.201	0.690	73.50	3.087	7.752	1.1	17.81
Dutch Guilder	0.250	0.250	0.890	9.705	0.732	1.1	0.415	17.81
Italian Lira	100	100	100	100	100	100	100	100
Canadian Dollar	0.331	0.742	2.143	6.818	1.781	2.407	1.0	43.10
Belgian Franc	1.931	1.722	4.072	410.5	15.11	4.066	5.955	9.320

## EURO-CURRENCY INTEREST RATES (Market closing rates)

July 18	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-Mark	French Franc	Italian Lira	Belgian Franc	Yen	Qatari Rial
Short-term	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%
7 days notice	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%
1 month	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%
3 months	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%
6 months	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%
1 year	12 1/2%	7 1/2%	8 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%	6 1/2%

Asian 5 (closing rates in Singapore): Short-term 7 1/2-7 3/4 per cent; seven days 7 1/2-7 3/4 per cent; one month 7 1/2-7 3/4 per cent; three months 7 1/2-7 3/4 per cent; six months 8 1/2-8 3/4 per cent; one year 8 1/2-8 3/4 per cent. Short-term rates are call for U.S. dollars on a Japanese yen; others two days' notice.

## MONEY MARKETS

## Bank of England urges caution

Last week's improvement in the pound has probably caused a little embarrassment at the Bank of England. While the CBI calls for a reduction in interest rates and some relief for exporters through a weaker pound, the authorities are keenly aware of and on doubt, could come in the form through a concession to CBI wishes.

At the base of it all there seems to be a strong desire to avoid the trauma of earlier this year when rates were jacked up.

UK clearing banks base-lending rate 12 per cent since July 11-16

to control sterling's sharp decline to record lows. That this has been a success is without doubt but unfortunately the plan, if there is one, could hardly have been expected to take on board the dollar's recent depreciation. Suddenly sterling is flavour of the month and any corrective measures may ultimately carry the risk of reversing a surge of hot money and create problems

## FT LONDON INTERBANK FIXING

11.00 a.m. July 18	12 months U.S. dollars	Old 8	offer 8 1/8
8 months U.S. dollars			
bid 9 1/8			offer 9 1/8

The fixing rates are the arithmetic mean, rounded to the nearest one sixteenth, of the bid and offer rates for 30m quoted by the market to five reference banks at 11 a.m. each working day. The banks are: Citibank, Westminister Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas, and Paribas and Morgan Guaranty Trust.

for sterling when the fundamentals have not really changed. The effect of sterling's strength has been to reduce rates at the longer end while short-term money shortages continue to hold up rates at the shorter end. Banks will obviously be aware of the necessity of reducing

these rates before entertaining a cut in their base rates.

Against this background the Bank has endeavoured to tread lightly, conceding if not engineering a half point cut in base rates and at the same time applying the handbrake to slow down the market's desire for further cuts.

## MONEY RATES

July 19	Frankfurt	Paris	Zurich	Amsterdam	Tokyo	Milan	Brussels	Dublin
Overnight	3.1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
One month	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
Three months	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
Six months	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
One year	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8

## LONDON MONEY RATES

July 18	Sterling	Interbank	Local	Company	Market	Treasury	Eligible	Eligible	Prime
Overnight	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
7 days notice	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 month	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
3 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
6 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 year	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%

## Discount Houses Deposit and Bill Rates

July 18	Sterling	Interbank	Local	Company	Market	Treasury	Eligible	Eligible	Prime
Overnight	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
7 days notice	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 month	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
3 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
6 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 year	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%

## MONEY RATES

July 18	Frankfurt	Paris	Zurich	Amsterdam	Tokyo	Milan	Brussels	Dublin
Overnight	3.1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
One month	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
Three months	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
Six months	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8
One year	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8	3 1/8

## NEW YORK (4 pm)

July 18	Prime rate	Broker loan rate	Fed funds	Treasury bills	Two month	Three month	Six month	One year
Overnight	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
7 days notice	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 month	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
3 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
6 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 year	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%

## TREASURY BONDS

July 18	Two year	Three year	Four year	Five year	Six year	Seven year	Eight year	Nine year	Ten year
Overnight	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
7 days notice	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 month	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
3 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
6 months	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%
1 year	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%	12 1/2%

## FINANCIAL FUTURES

## LONDON

July 19	Close	High	Low	Prev
Three-month sterling	89.64	89.72	89.56	89.74
Three-month eurodollar	89.64	89.72	89.56	89.74
Three-month yen	89.64	89.72	89.56	89.74
Three-month franc	89.64	89.72	89.56	89.74
Three-month mark	89.64	89.72	89.56	89.74
Three-month lira	89.64	89.72	89.56	89.74
Three-month ryal	89.64	89.72	89.56	89.74
Three-month dirham	89.64	89.72	89.56	89.74
Three-month dinar	89.64	89.72	89.56	89.74
Three-month rial	89.64	89.72	89.56	89.74
Three-month dirham	89.64	89.72	89.56	89.74
Three-month dinar	89.64	89.72	89.56	89.74
Three-month rial	89.64	89.72	89.56	89.74
Three-month dirham	89.64	89.72	89.56	89.74
Three-month dinar	89.64	89.72	89.56	89.74
Three-month rial	89.64	89.72	89.56	89.74
Three-month dirham	89.64	89.72	89.56	89.74
Three-month dinar	89.64	89.72	89.56	89.74
Three-month rial	89.64	89.72	89.56	89.74
Three-month dirham	89.64	89.72	89.56	89.74
Three-month dinar	89.64	89.72	89.56	



## FINANCIAL TIMES SURVEY

## Bahrain

The Gulf recession is hurting Bahrain. The last year has been free of serious political incidents but unemployment is emerging as a problem. Bahrainis regard this as more important than sectarian issues.

## Worries surface as recession bites

By MICHAEL FIELD

"BAHRAIN MAY be on the verge of serious economic problems that will turn into social problems," said a member of the island's expatriate community recently. The speaker was a man who had spent a number of years in Bahrain and knew the society well.

"You find a sense of foreboding," he continued. "And sometimes it is difficult to see how Bahrain is going to get through — though one assumes it will always have Saudi support."

In the last 12 months, as the recession caused by the oil glut has taken hold of the Gulf, Bahrainis have become much more worried about their future. The Bahraini economy is not like those of its big oil exporting neighbours, where the recession has shown itself in a big drop in oil revenues and a huge cut in the award of Government contracts, but little prospect of real hardship for the citizens.

Rather as a service economy bolstered by oil exports which are not big enough to fluctuate much in response to the level of demand, Bahrain is experiencing a moderate decline in activity across the board, more as industrialised countries do in recession. This may not sound very alarming but it brings with it the prospects of a fall in personal incomes, dashed expectations and unem-

ployment, which in a relatively poor Gulf economy are serious. Ironically these problems have come at a time when in a purely political sense the island is more relaxed than it has been for most of the time since the Iranian revolution of February 1979.

What "incidents" there have been are regarded as being rather minor. Recently there have been some arrests in the security services, linked to a reported discovery of arms at the Iraqi embassy, though neither the arrests nor the presence of arms have been confirmed by the Bahraini authorities. They are not thought to be associated with any serious challenge to the regime, but are simply a reflection of the violent state of the Middle East and the chronically conspiratorial nature of Arab politics.

A cache of arms that was found in a village last year was believed to have been a relic of the plot of December 1981, when a group of Bahraini Shias, with the backing of Iran, was discovered to be planning a coup d'état. The Shias, who make up some 70 per cent of the Bahraini population, are members of the schismatic and mystical sect of Islam which is associated with the poor and down-trodden.

Last year the Government closed the Islamic Enlightenment Society, a Shia self help organisation, which ran schools, taught advanced courses and played an important role in the



life of the majority community. It has been suggested that the Government might have been wiser to have left the society in being and had Shia activities more in the open, but in any event the closure does not seem to have had specific disruptive consequences.

It is thought that the extremist element among the Shias, which would favour the introduction of an Islamic republic in Bahrain, may amount to anything between 10 and 40 per cent of that community. There must be more who would broadly support a redistribution of wealth and an improvement in the Shia social status.

Despite this there seems to be less consciousness of the division between the Sunni and Shia communities than there was in the early days of the revolution in Iran, which has a predominantly Shia population. Although in the past there have been many incidents of

Sunni-Shia violence in Bahrain, the problem is more episodic than chronic. The leading families of the two communities enjoy good relations with each other. Tensions between the two communities have also been lessened recently by Bahrain's more relaxed view of Iran. Nobody trusts the revolutionary regime in Tehran but it is felt that there is much less chance of the revolution being exported than there was in its early years.

Certainly there has been less fear of the Gulf war affecting Bahrain since Iranian and Iraqi attacks on oil tankers began last summer and proved not to be the disaster for the region that had been feared.

All of these issues of sectarian divisions, conspiracies and external violence are much less to the forefront of people's minds than the state of the economy. The downturn is showing



The Prime Minister, Sheikh Khalifa, presses the button which slides the last box girder (left) into place in the causeway linking Saudi Arabia and Bahrain

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itself in a reduction in Government spending, the closure of some of the offshore banks and a fall in the expatriate population. Most businesses are suffering from declining turnovers and much reduced profits.

For the middle classes the pain of recession has been made more acute by their resentment of the business dealings of Sheikh Khalifa bin Sulman, the Prime Minister, and a few other members of the ruling Khalifa family, notably his younger brother, Sheikh Mohammad.

It is admitted that by the standards of the business dealings of ruling families elsewhere in the Arabian Peninsula, Sheikh Khalifa's activities are minor. In a Bahraini context, however, they are unusual and they attract attention. For the Bahraini population

as a whole — including the business community when it takes a broad view of the future — there is the worry of what might be the social consequences of unemployment.

Bahraini nationals make up a much bigger proportion of the total population of the island than do other Arabian nationals in their own states. In Bahrain there is a genuine working class of nationals, which there is not anywhere else in the Gulf. The Bahraini population, particularly the Shia element, is growing fast.

There are already signs that unemployment is increasing. There are isolated cases of graduate unemployment, which could be very destabilising if it increases, and there is also unemployment among school leavers.

These people tend to write to the newspapers in groups, signing themselves, for example, "eight school leavers from Hidd" and saying that despite their efforts they have been unable to find jobs.

Unemployment benefit does not exist in Bahrain or other Arab countries. In societies which are still based on the extended family the benefit is thought to be unnecessary and liable to discourage work.

Many of those who do not face unemployment are having to reconcile themselves to reduced expectations. In the past 15 years of rapidly rising prosperity a large number of Bahrainis — predominantly Shias — from relatively poor families have joined banks or industrial companies at a young age and worked their way up into technical or middle management jobs.

They have become members of the middle classes, but their children and younger brothers and members of other poor families are going to find it difficult to copy their progress.

"These social problems are much more important than sectarian things," is the judgment of a prominent Bahraini. "It is poverty and hunger that drives people to revolution. I remember that a taxi driver said to me once 'whenever I'm out of a job I go on to the streets,' and I

think there is a representative view."

Nobody in Bahrain is suggesting that the island faces any immediate prospect of political upheaval. But it is noticeable that people who a year or so ago were loyal, prosperous and conservative, albeit liable to complain about Government policies in the universal war, are still basically loyal but are more disturbed and resentful.

This must make Bahrain more vulnerable to external subversion and the effects of unemployment.

What makes it more likely than not that the island will put through the difficult period ahead is that it enjoys a form of national consensus.

Bahrainis realise that they are not as well endowed with oil as their neighbours and that they therefore have to work harder if they are to prosper. They live under what has always been a religiously and socially tolerant ruling family and this, combined with the long British influence, has given society a pragmatic, moderate and very decent approach to solving its problems.

Above all even the most dissatisfied Bahrainis realise that for all its shortcomings the regime under which they live is much pleasanter than any likely alternative.



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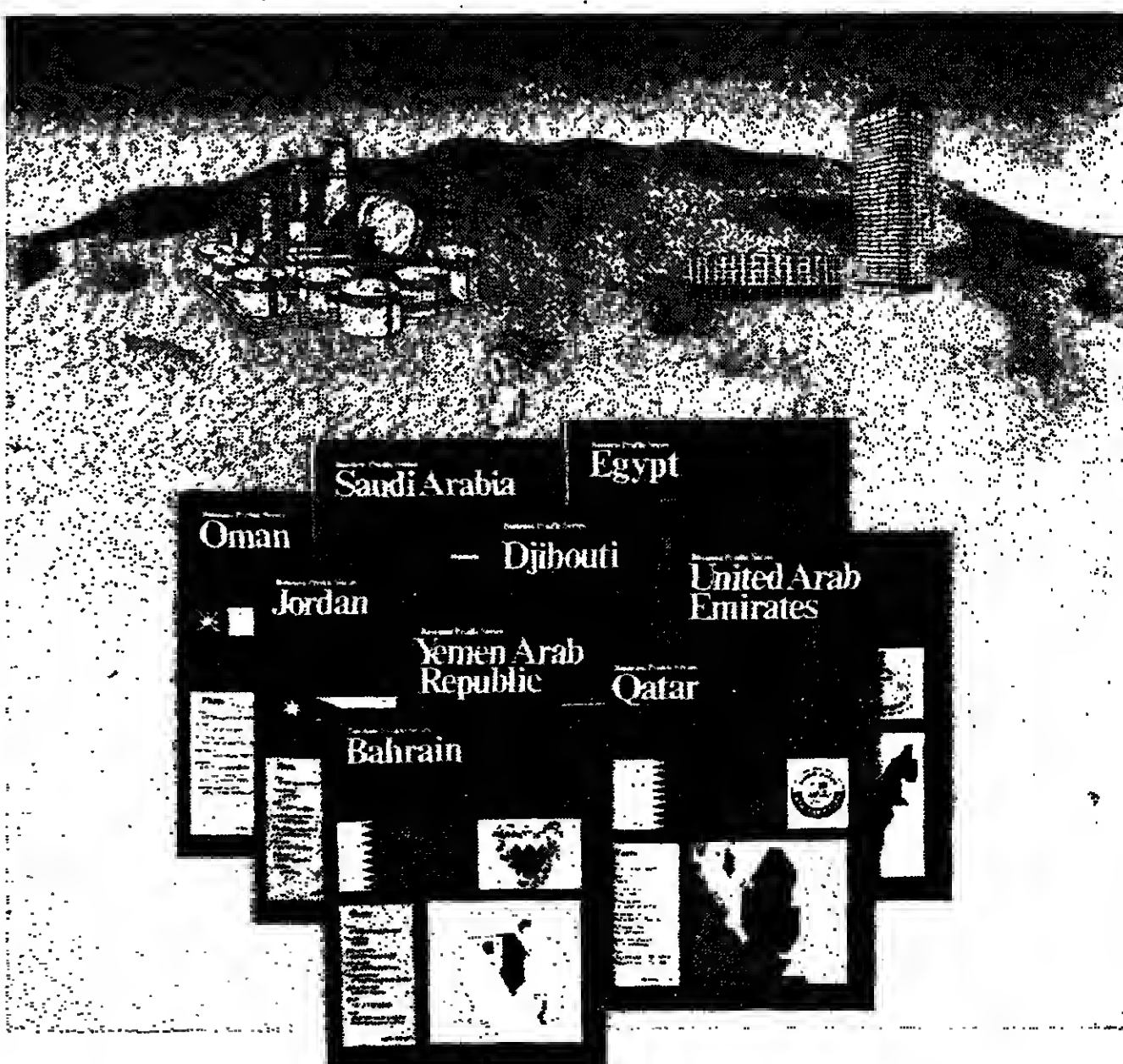
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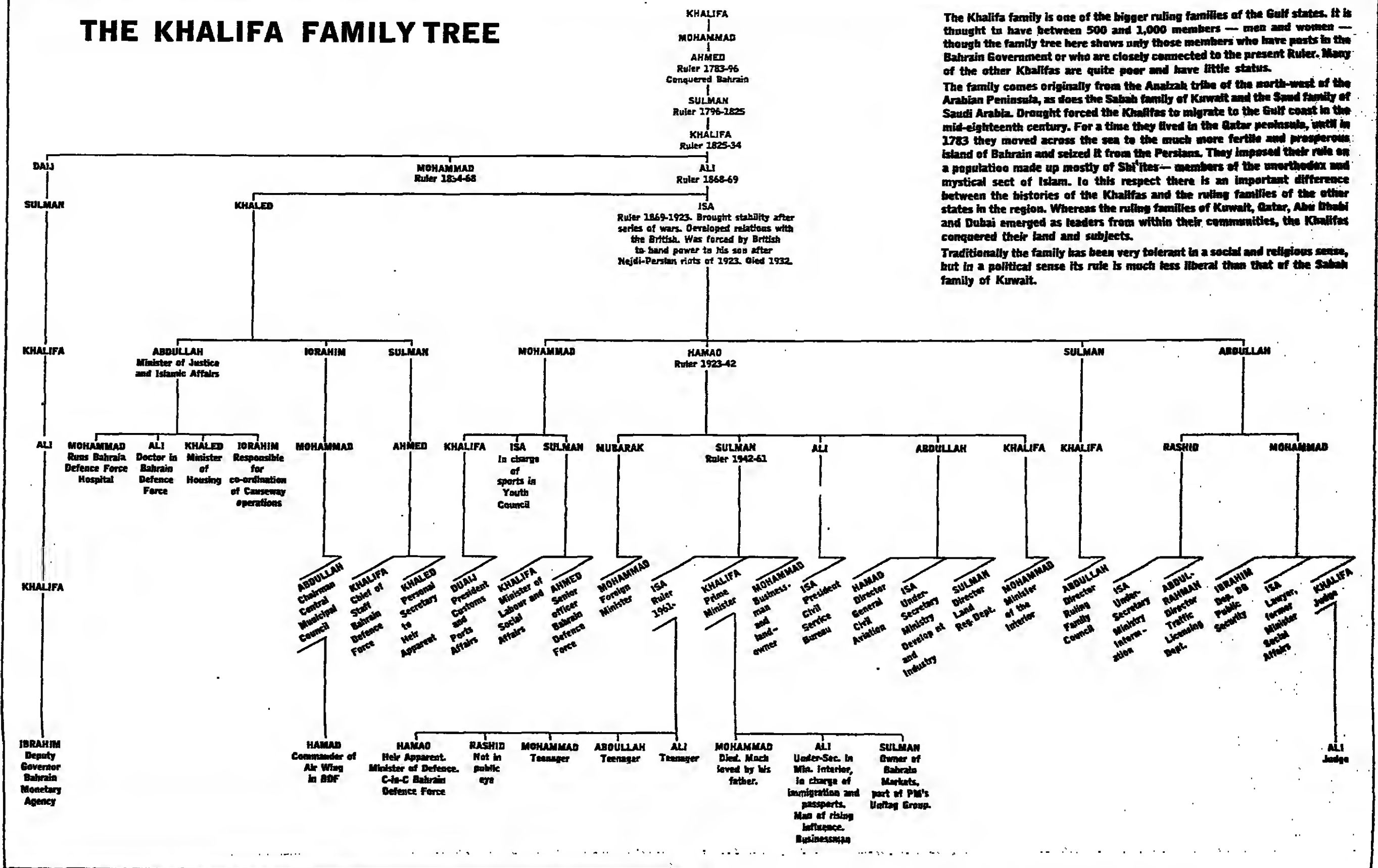
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## BAHRAIN 2

## THE KHALIFA FAMILY TREE



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## PROFILE: SHEIKH KHALIFA BIN SULMAN AL KHALIFA

## Lonely man at the helm

"Sheikh Khalifa is a tough, complex man," a Westerner who had got to know him well once remarked. "His brother (Sheikh Isa, the Ruler) has a black and white view of the world. He speaks in very short sentences and produces simple ideas — though he has sound instincts. Khalifa on the other hand sees many sides to every question and sometimes he is rather difficult to follow."

Bahrain is unique among the Arabian Peninsula oil states in that the effective power in the country is not the Ruler, who has a position which is slightly like that of a constitutional monarch, but the Ruler's brother, Sheikh Khalifa.

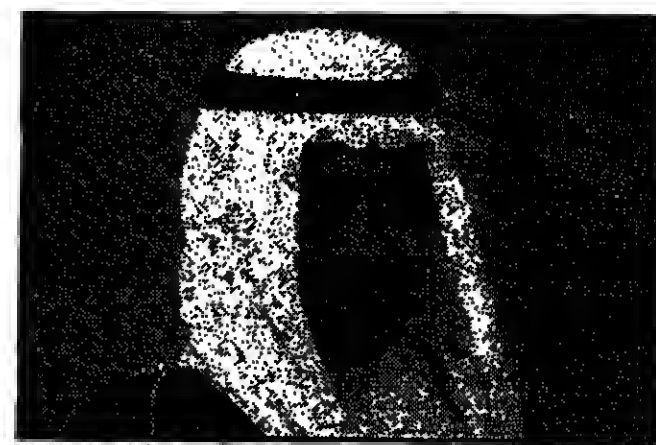
All the problems that face Bahrain are Khalifa's responsibility. It is he who has to take the difficult decisions and it is to him that people go when they want the Government to act on some issue. He is not popular, but he is feared and respected.

**'It is he who has to take the difficult decisions'**

When people go to his majlis (council chamber) with requests or complaints they say what they want to say to Khalifa quietly when their turn comes. There is none of the noisy general debate or outspoken direct criticism that one finds in the majlis of Sheikh Saad al Abdullah, the Kuwaiti Prime Minister, for example. When they are not being spoken to, Sheikh Khalifa's visitors sit in silence.

The Ruler, Sheikh Isa, in contrast, has a rather pleasant job. When people have been offended by Khalifa's decisions it is Isa — who is a smiling figure with immense charm — who smooths things over. Isa is extremely popular; he is generous and accessible. Although he has handled the day-to-day administration of his state to his brother, it is known that ultimately, on the biggest issues, it is to him that the ruling family looks for judgment and on these matters his people trust him.

What makes the Prime Minister a controversial person is not much the difficult role he plays in Government — which people appreciate is bound to be less popular than his brother's — but his business dealings, conducted mainly through the Uniq Group. Much of this operation is registered in the names of his sons, Ali



Trevor Humphries

and Sulman, and it is run by a Palestinian manager, Jamil Wafa.

It has interests in contracting, trading, insurance, travel and the Intercontinental Hotel. Sheikh Khalifa has other real estate interests, including a large share in the Hilton, outside the group.

Uniq has never been popular among the Bahraini merchant community, but in the present climate of recession it has become particularly controversial. It is said that the group is continuing to expand while everyone else is taking a cut in profits. The company is accused of poaching agencies and contractors.

Summing up people's attitude to Sheikh Khalifa's activities recently a young intelligent Bahraini said: "People have more time today. They used to be busy wheeling and dealing now they are sitting in their offices drinking tea and thinking about the things that annoy them. The Ruler is so popular but the others at the top of the family are greedy."

**'He is not popular but is feared and respected'**

"It's a shame because Sheikh Khalifa just doesn't notice or realise how it is antagonising people. He's still expanding his business... he doesn't realise that he has to take a big cut in income like everyone else."

The big question in the minds of Bahrainis and foreigners alike is what motivates Khalifa in his business. One suggestion is that he is accumulating wealth for the benefit of his sons in the jockeying for power which there is bound to be, to some extent, when authority passes from the present generation to the next. Given that the

should pay its way in a relatively poor state, rather than being a burden on the Treasury. He tries to stop some of his more extravagant relations squandering money.

His eldest son, Mohammed, who is said to have been exceptionally able but died of heart disease some ten years ago, was a proponent of these ideas. Khalifa adored Mohammed and it may be that he sees himself now as fulfilling his son's wishes.

Certainly Khalifa does not think of himself as an avaricious man. He believes that his profits and commissions have been lower than those of others and regards some of his early ventures as having made losses.

He has a great sense of being wronged. He is hurt by the fact that all the unpopular things are blamed on him while his brother is so popular and he knows that when the Ruler dies and Sheikh Hamad bin Isa succeeds he will be replaced.

Michael Field

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## BAHRAIN 3

The effects of the oil glut are feeding through to other sectors

## Spending to be cut in budgetary squeeze

Economy  
MICHAEL FIELD

AFTER THREE years in which government and business have been worrying about what would be the effect of the oil glut, the Bahraini economy has now properly entered a recession. The main problem is that the country is so dependent on oil that it has not had any drastic results.

Three of the 77 offshore banks have left. The closure of some of these banks, which are the core of the service economy Bahrain has developed in the last ten years, had been a subject of nervous speculation for a long time. But in the event their departure was accepted as one of the normal features of a recession.

Several bank representative offices have closed. More seriously some of the offshore banks have shut parts of their operations and/or fired staff.

The expatriate population, which six months ago was estimated to number about 100,000 in total population of some 350,000, has fallen by 15 per cent so far this year. This is putting pressure on the margins of importers and on rents, which for good-quality property have fallen by 50 or 60 per cent in the past two years.

Much of the new residential and office property in the "diplomat area", a large piece of reclaimed land next to the Manama-Muharraq causeway, is proving impossible to let. It is said that many of the owners of buildings in this area will soon find it difficult to repay their bank loans.

What there have not been in Bahrain are the bankruptcies or debt rescheduling of contractors that have occurred in Saudi Arabia, or the banking problems of the United Arab Emirates. Nor are banks having difficulties, as they are in Saudi Arabia and the UAE, in obtaining repayment of loans they have made to contractors. In those two countries there are no modern laws on loan security.

In Bahrain one contracting-cum-industrial company—the United Building Factories—has had to be rescued by the Government, though it has recently been resold to private business. The Arab Asian Bank is undergoing a distressed take-

over. And a large number of offshore companies are still in great difficulties as a result of their dealings in Kuwait or the Gulf. None of these corporate problems is regarded as very serious for the economy.

Bahraini government revenues are stagnant, but because the country is not dependent on large oil exports which are prone to fluctuate with the state of the market, they have not declined significantly. According to the revised budget estimates for this year they will be BD 550m, which is only marginally below the peak revenues of BD 556m received in 1982.

The Government has been able to increase its non-oil income, and last year it was able to pay for the decline in production of its own tiny oil field—it hopes for the field produces 40,000 barrels a day, about a third of the state's total oil revenues, the balance comes from Saudi Arabia.

The problem for the Government, and the reason for the present budgetary squeeze, is that spending has steadily been rising, particularly in the recurrent part of the budget.

In the downward revision of the 1985 budget—in Bahrain calendar years and fiscal years are the same—the Government is keeping capital expenditure at the original level but is trimming current spending by between 5 and 10 per cent. The revisions have not yet been published—they have only recently been agreed—but in general terms it has been made known how the Government intends to achieve its aims.

## Lower rents

It is asking ministries to negotiate lower rents, it is reducing the numbers of direct telephone lines in government offices and it is eliminating the use of cars in the civil service. It is also cutting the amount of overtime people will be allowed to do in government offices.

Given that Bahraini budgets are normally marginally under the limit, the Bahraini bureaucracy, like the bureaucracies in all the Arabian oil states, is unusually wasteful, these seemingly trivial economies are expected to achieve the desired saving this year. In the next two years, when it is intended that there will

## Revenue and expenditure

(BD m)	1982	1983	1984	1985	1985
Total revenue	556.1	484.8	548.8	575.0	549.6
(a) Oil revenue	401.9	328.5	355.4	361.4	n.a.
(b) Non-oil revenue	154.2	156.2	193.4	213.6	n.a.
Total expenditure	472.6	535.4	538.6	575.0	549.6
(a) Recurrent	298.3	309.9	325.0	364.5	339.1
(b) Capital	174.3	225.5	213.6	210.5	n.a.
(c) Others (including University College expenditure)	—	3.5	3.6	n.a.	n.a.

\* Original estimates. † Revised estimates.

## GDP/GNP

(BD m)	1981	1982	1983	1984
GDP (current prices)	1,615.3	1,746.0	1,822.1	1,895.0
GNP (current prices)	1,230.1	1,398.1	1,488.8	1,548.4

† Estimate. Source: Ministry of Finance.

## Balance of payments estimates

(BD m)	1981	1982	1983	1984
A. Trade balance	+ 83.6	+ 65.9	- 53.8	- 146.0
B. Services, transfers, capital	+ 224.4	- 1.1	+ 106.2	+ 106.9
C. Overall balance (A+B)	+ 308.0	+ 64.8	+ 52.4	- 39.1

again be 5 per cent cuts in recurrent spending, it is realised that the process will be much more painful. Ministries are being asked to decide themselves what economies they wish to make.

In general it remains the Government's policy to continue balancing its budgets. To raise more revenues it may privatise some state corporations—the Government has holdings in Gulf Air, several heavy industries, hotels and even cinemas. The problem with this idea is that the share market is very depressed at present.

It has thought of levying personal or corporate taxes, an idea which all the peoples of the area regard as dangerously socialist and thoroughly un-Arabian. In this case the specific difficulties are that there is not a very big tax base, the percentage would have to be so low that it might not justify the cost of collection, and it might cause businesses to move to other states in the region.

It would be more logical for the Government to reduce the subsidies it gives to its popula-

penditure is the most realistic one.

The issue in the back of the Government's mind at all times—and the reason for the insistence on maintaining capital expenditure—is the growing size of the Bahraini workforce and the prospect of unemployment.

The population of Bahraini nationals at present is about 280,000 and the Bahraini workforce is about 70,000. As in other states in the area, half of the population is under 19 and 4,000 schoolleavers, equivalent to nearly 8 per cent of the existing pool of labour, are coming onto the job market every year.

Between now and the end of the century the Government expects the Bahraini labour force to increase by nearly 100,000.

Officials talk of several solutions to this extremely daunting problem. First it is hoped that young Bahrainis will go to find employment in neighbouring states, where the bulk of the workforces or present are made up of expatriates. It is suggested that they might take industrial jobs in the Saudi Eastern Provinces, though they do not like going to Saudi Arabia, and banking jobs in the United Arab Emirates. The Saudi-Bahrain causeway may open the Saudi market to them.

Second, the Government intends to invest in high technology and high added value industries and services geared to the Gulf market as a whole. It recently signed an agreement for the development of an instrumentation and electronic control systems industry—installation and maintenance business. The creation of jobs in this type of business is particularly effective in leading to the creation of less skilled secondary jobs.

Somewhat plausibly it is hoped that the private sector will play a role in investing in industrial development—just as it is hoped it will do in Saudi Arabia.

Third and lastly, government officials point to the expatriate labour force—90,000 out of a total expatriate population of about 100,000 at the beginning of this year—and suggest that most of it can be repatriated by Bahrainis.

In practice this will be much more difficult than it sounds. At the top end of the spectrum

there are managerial and highly technical jobs for which Bahrainis generally do not have the skills, though there are many very impressive exceptions to this. At the other end there are rough labouring jobs which Bahrainis simply will not do.

Where there seems to be most scope for Bahrainisation is in the middle—in the ranks of clerks and moderately skilled technical labour. Already there are predominantly Bahraini labour forces in the oil and aluminium industries, which have run good training programmes.

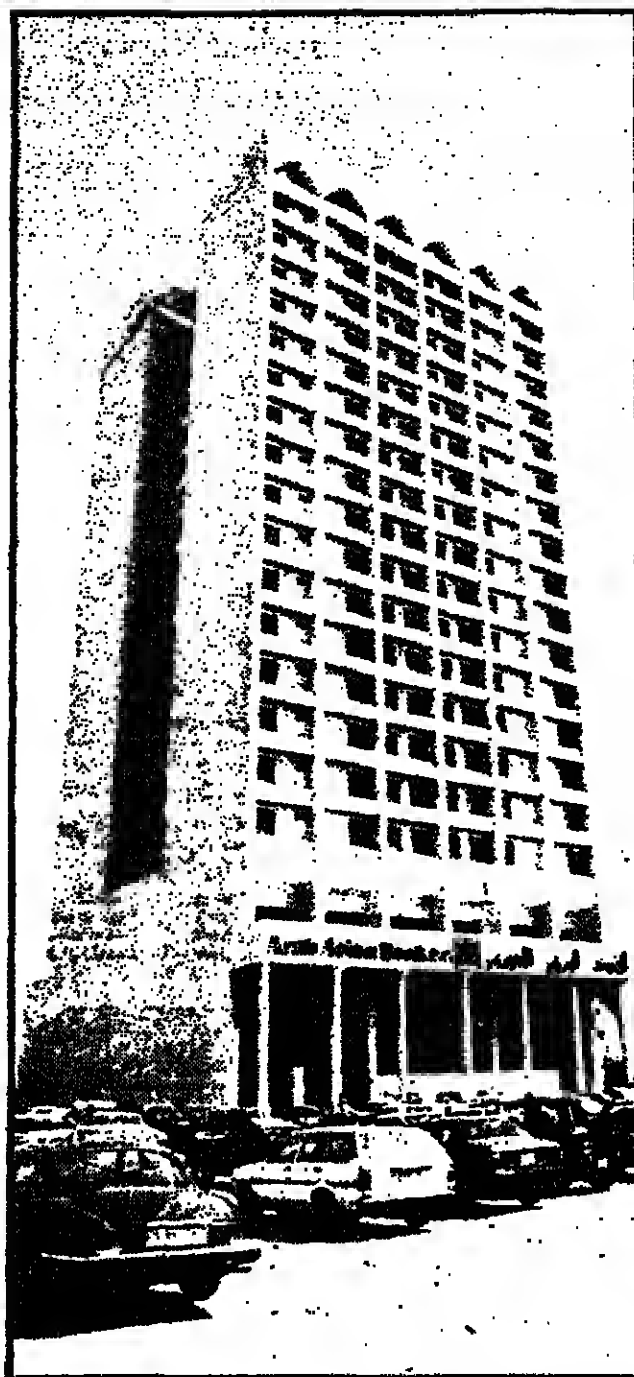
The problem with the middle of the labour market is that many of the jobs are in the private sector. Whereas the Government and big state organisations manage to employ almost entirely Bahrainis and foreign companies, such as banks, employ about 60 per cent Bahrainis. The Bahraini private sector employs only 20 per cent Bahrainis.

Clerical jobs in private business have become "typed" as Indian jobs and they do not appeal to Bahrainis. Furthermore private businessmen, who are a powerful force in Bahraini society and who ignore the Ministry of Labour, prefer to employ Indians. They are already trained, they speak English (of a special sort) and they can be worked harder.

The Government hopes that if it can give the private sector the incentive, in the form of a pool of well-trained middle echelon labour, it will decide that the advantages of Indians are outweighed by the cost of having to provide them with housing and air tickets.

To produce this type of labour and the skilled labour that will be needed by the hoped-for new generation of industries, the Government is trying to reform the Bahraini educational system. It wants to have people at the undergraduate level pursue their education in Bahrain rather than in the West and it intends to develop polytechnics to make this possible.

The emphasis is to be on an educational system moulded to the country's economic requirements. But whether this and the Government's other job creating policies will be enough to absorb the flood of Bahrainis coming onto the job market is an open question.



Terry Kirk

The Diplomat Tower (above) owned by Sheikh Mohammad bin Khalifa Al Khalifa, the Minister of the Interior, is best known as the Arab Asian Bank building. The bank arranged 100 per cent loan finance for its construction, but although its name is writ large it occupies only a couple of floors. Earlier this year, Arab Asian became technically insolvent and was bought for \$1 by Middle East Finance Group, a minority shareholder. MEFG is owned by the Bin Mahfouz and Al Kaiki families of Saudi Arabia, who also control National Commercial Bank.

The former chairman of Arab Asian, Hussain Najadi, is held in gaol. He has been refused bail. No formal charges have yet been laid.

He is the one who stands to lose most from the affair, since he was the biggest single shareholder, after buying out Sheikh Fawaz bin Mohammad Al Khalifa, the Interior Minister's son.

## Gloomy outlook for oil-based projects

## Still in the miserable Eighties

Industry  
MARY FRINGS

"If I were a man of guts and had the money, I would build it tomorrow. But who is going to take me seriously in the summer of 1985?"

THE SPEAKER is Mr Youssef Shihawi, Minister of Development and Industry. The topic is a heavy oil conversion project which has been on the shelf for the past two years. His faith in the proposed joint venture with Kuwait and Saudi Arabia is based on the forecast world demand for oil products in the 1990s—and he believes a 30,000 barrels a day hydrocracker will eventually be built in Bahrain.

"Once we get rid of the miserable eighties,"

Without it, Rapco's ageing 250,000 b/d refinery may be less able to meet the challenge of new and expanding regional refineries backed by their own crude.

Bahrain's crude production is only 40,000 b/d, although the 100 per cent state-owned producing company, Banoco, is embarking on a five-year development drilling programme and has succeeded over the past three years in arresting the historical 5 per cent annual decline.

In the offshore concession area leased to KUPPEC (Kuwait

Foreign Petroleum Exploration Company) drilling will start in October but hopes of a major new find are not high.

In this situation, the shareholders in Rapco (Government 60 per cent, Caltex 40 per cent) purchase feedstock either from Saudi Arabia at official prices, or on the spot market. The average (official) price of crude FOB is \$20.75 a barrel, while the mean products price was recently \$28.35 from which must be deducted the cost of refining.

Inevitably, refining costs per barrel go up as throughput drops, and the refinery has been running well below capacity since 1982. In the first half of this year the average crude run was nearly 30,000 b/d down on last year's 198,000 b/d.

## Bright spot

There is more than a possibility that the operation would have been shut down, but for majority government ownership and the consequences of putting 3,000 Bahrainis out of work. As it is, manpower has been reduced from a 1982 peak of 4,450 to under 3,600, although in the case of Bahrain this has been achieved by natural attrition.

The only bright spot on the oil scene is the five-year-old Banaga liquefaction plant, where contribution to state revenue during 1984 amounted to \$57m in the form of taxation, dividends and newly-introduced feedstock charges. The process is based on oil-associated gas and the output of more than 3m barrels a year of propane, butane and naphtha is purchased by Caltex, one of two 12½ per cent shareholders.

For the Arab Iron and Steel Company (AISCO), the "miserable eighties" brought a Gulf war which closed 2m tonnes per year of steel-making capacity in Iran and Iraq, and snatched away 50 per cent of its natural market even before the \$310m pelletiser went into production.

The first ship bringing iron ore from Kudremuth in India embarrasingly went aground, and although the 3m tpy pelletiser was inaugurated on schedule, on December 12 last year, there has been litigation over letters of intent for a marine works sub-contract and differences with the main contractor, Kobe Steel, which led to encasement of the performance bond.

That problem was resolved amicably and the guarantee was completed on May 5, but the plant then closed for eight weeks with its stockyards full of unsold pellets.

When it reopened on July 6, it had the firm prospect of only five weeks work, with small orders from Germany, Portugal and Turkey and a second 20,000 tonne shipment for Hadeed in Saudi Arabia.

Hadeed has promised to take another 60,000 tonnes before the end of the year, although the Saudis are believed to have advised against the plan to build a regional pelletiser in the first place and neither they nor the Bahrain Government have a direct investment in it.

In the short-term, AISCO's survival hangs on the willingness of its mainly Kuwaiti and pan-Arab shareholders to support it, pending an improvement in the world steel market and the end of the Gulf war.

Gulf Petrochemical Industries Company (GPIC), whose \$450m ammonia and methanol complex has just gone into pilot production, does not have the same marketing problem; that has been passed on to Bahrain's joint venture partners, Saudi Basic Industries Company (SABIC) and Petrochemical Industries Company (PIC) of Kuwait.

There seem to be better prospects for downstream petrochemical development (into intermediate rather than finished products) than for establishing a direct reduction steel plant in Bahrain to support AISCO.

The shiprepairing industry continues in deep recession, as a result of the oil glut and the Gulf war. In the first half of this year the Opec-owned Arab Shipbuilding and Repair Yard (ASRY)—which may also be feeling the cold wind of competition from Dubai

It gained no new steel fabrication orders, which contributed a third of 1984's gross revenue of \$16.6m, although ongoing work will continue until the end of 1986. The results are disappointing after ASRY had achieved a respectable 12 per cent share of the world vicer repair market and almost reached breakeven point with average 1981-82 revenues of \$30m. London-based Maynard Shipbuilding Consultants have

now been called in to devise a strategy for the future.

The smaller yards are also suffering. Although BASREC stayed in the black, its operating profit of BD 370,000 (\$960,000) was 50 per cent down on the previous year, and Bahraini Shipway made a loss. The company has terminated its 30-year-old management contract with Gray MacKenzie and plans to cut staff and diversify its activities.

The aluminium industry is in better shape, although the going is getting harder. Production at the ALBA smelter in 1984 was a record 177,288 metric tonnes, and trials are going ahead on the first stage of a retrofit programme aimed at increasing output by up to 15 per cent, without consuming more power.

BALCO, which markets the Saudi and Bahrain Government's 78 per cent share of metal efforts to struggle through this year with a modest profit, despite the drop in world prices. After earning nearly \$40m in 1984.

## Joint venture

June 30 marked delivery of the first 9 mt rolling slab for testing by the joint venture Gulf Aluminium Rolling Mill, which is on schedule for commercial production by November. GARMCO is already "pre-marketing" using other manufacturers' sheet products to establish customer relationships, and reports an encouraging response both regionally and internationally. With a 40,000 tpy rolling mill, and a 6,000 tpy foil plant due for completion in 1988, GARMCO will be ALBA's most important local customer.

Among the smelter's existing satellites, the Government-owned extrusion company, Balenco, operated profitably last year, with production up from 4,400-4,800 mt and a 20 per cent increase in revenue.

But the privately-owned Midal Cables has been hit by the reduction in regional electrification programmes. A plan to produce its own alloy has been postponed, although the company is buying in metal to make alloy cable and has diversified into other wire and insulated products.

Metal throughput last year was down from 13,000 to 11,000 mt, but has recovered in the first half of 1985 to between 6,000 to 7,000 mt. The bulk of the product goes to Saudi Arabia.

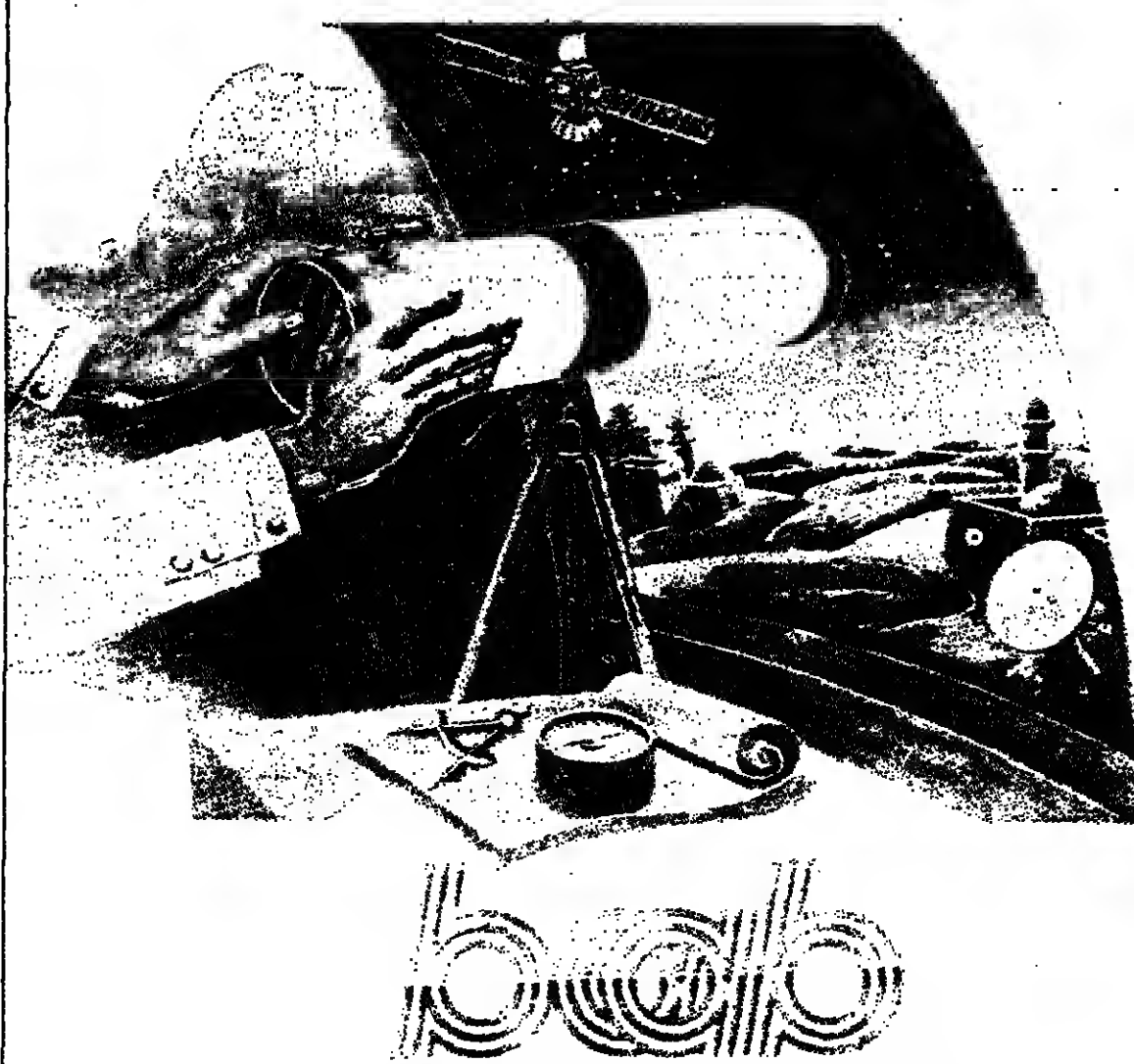
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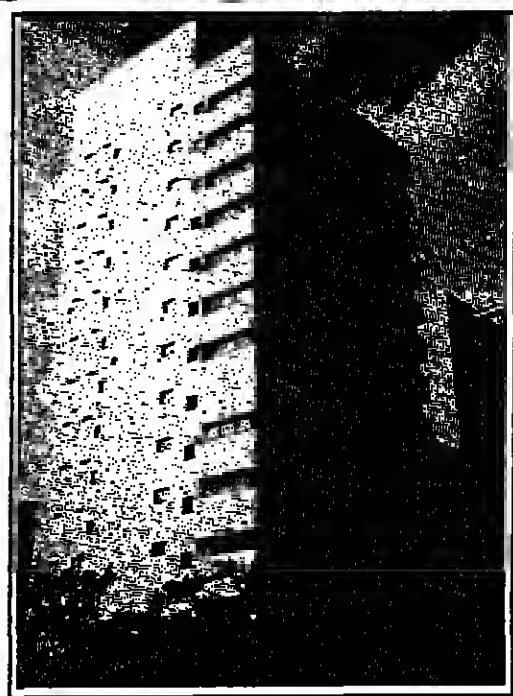
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### Consolidated Balance Sheet

31 December

	1984 US\$ (000)	1983 US\$ (000)
<b>Assets</b>		
Cash and short term funds	225,309	277,791
Other deposits with banks	125,331	48,764
Certificates of deposit	43,000	1,000
Commercial loans and advances	205,673	142,765
Fixed assets	1,301	1,855
Accrued interest and other assets	12,283	6,508
<b>Total assets</b>	<b>612,897</b>	<b>478,683</b>
<b>Liabilities</b>		
Deposits from customers	13,059	876
Deposits from banks	533,981	418,194
Minority interest	55	73
Proposed dividend	2,000	2,000
Accrued interest and other liabilities	9,204	4,154
<b>Total liabilities</b>	<b>558,299</b>	<b>425,297</b>
<b>Shareholders' Equity</b>		
Share capital	50,000	50,000
Statutory reserve	860	539
General reserve	3,500	2,750
Retained earnings	238	97
<b>Total shareholders' equity</b>	<b>54,598</b>	<b>53,386</b>
<b>Total liabilities and shareholders' equity</b>	<b>612,897</b>	<b>478,683</b>

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## Special niche in the market

INVESTMENT BANKING has become a buzzword in the Bahrain market since the scope for profitable commercial and merchant banking has narrowed. But few of the Offshore Banking Units (OBUs) now moving in this direction have put as much time and effort into planning their strategy and building a corporate identity as Arabian Investment Banking Corporation (Investcorp).

Unlike Trans-Arabian Investment Bank (TAIB), which recently added a trade finance house in New York (Greditcorp International) to its finance and real estate subsidiaries in Geneva and Florida, Investcorp does not manage syndicated loans, arrange construction finance or issue guarantees and letters of credit.

It is purely a financial intermediary, and its special niche in the market is the acquisition, packaging and placement of real estate and direct international investments with a three to five year horizon.

"Quality is a word Investcorp uses a lot, whether it is talking about investment opportunities, management or clients. No expense has been spared to ensure that quality oozes from the wood-paneled walls of its Bahrain headquarters and the glossy pages of its corporate reports.

### Investcorp MARY FRINGS

The minimum subscription to Investcorp's latest investment offer is \$100,000, because in the words of Naim Kirdar, the Iraqi-born president and chief executive, "we don't want to be too retail."

On the same basis \$500,000 is the smallest term deposit that its dealers will place on behalf of clients, although eight mutual funds will be launched shortly to accommodate investments in multiples of \$50,000.

Its advisory and financial packaging services do not come cheap either, and Investcorp recently lost out to Gulf International Bank and Chase in bidding to carry out the privatisation of Gulf Air, before privatisation.

The handful of deals which Investcorp has done over the past two and a half years add up to \$350m, of which \$300m has so far been sold. Each one has involved painstaking preparation in consultation with international investment houses, tax advisers, appraisers and industry analysts, and exhaustive documentation.

Although Kirdar is clearly the motive force, last year's \$11m profit (representing a 20.5 per cent return on average equity) was the result of a team effort. Every decision is a corporate decision, and every potential customer receives his private placement memorandum from one of the 12 executive managers personally.

The \$135.5m leveraged buyout of Tiffany and Co., the New York jeweller, was closed last October. By last month, the building on Fifth Avenue had been sold to an undisclosed European buyer and leased back to Tiffany for 35 years; the entire \$75m of senior debt and half (\$12m) of the subordinated debt had been placed with General Electric Credit Corporation of the U.S.; and the 45 per cent of equity reserved for U.S. investors had been taken up.

Investcorp will retain up to 10 per cent of the equity for its own account, and will market the remaining international placements in the fourth quarter of this year.

Meanwhile a subscription offer for a \$36m equity interest in the luxury powerboat industry is already on the table, backed by an 86-page private placement memorandum with a payback projection (on a conservative case basis) of five and a half years. This follows last year's acquisition, partnership with a Whitaker affiliate of Whitaker Corporation's Kettenburg Marine and Bertram, Trojan and Riva Yacht divisions.

Kirdar describes 1985 as "very busy. We have a lot of deals in the air." He says the fact that Investcorp has not offered international investors or its own 335 founding shareholders around the Gulf anything in the Arab World is not for want of trying. "It has to make sense to us, within our criteria."

Another untapped area so far is the Islamic banking system, which is awash with funds for which the banks cannot find acceptable outlets, untainted by "riba" (usury or interest). An additional problem is that Islamic banks want short-term liquid assets while Investcorp is more at home with medium-term products. But they are working on it.

## BAHRAIN 4

# Offshore investment companies in decline

### Exempt companies MARY FRINGS

THE BEST thing Bahrain could do with its Exempt Company (EC) regulations is to amend them, to permit the registration of shell holding companies, captive insurance companies and flags of convenience. There is no reason why Bahrain should not become the Luxembourg, Caymans or Panama of the Gulf.

This would substantially boost the \$U.S.2m to 2.5m in offshore company fees which the Ministry of Commerce collects annually, and would give legal recognition to a situation which to a minor extent already exists.

The requirements to maintain a fully-staffed head office in Bahrain has proved to be unenforceable, both in the case of publicly-quoted investment and insurance companies controlled from Kuwait, and of some closed companies operating in Saudi Arabia. Others are dormant, as business has failed to materialise, or consist of one man working from his home.

In principle, however, the ministry dislikes the tax-haven label and is unwilling to abandon its prohibition of "brass-plate" companies, despite the urgent need to increase non-oil revenues from every available source. Recent requests for new companies to be registered and operated through a local solicitor or auditor have been turned down.

The EC regulations were introduced at the end of 1977, two years after the launch of the offshore banking concept, to enable trading and service companies with business in the region to be incorporated in Bahrain, provided they did not compete in the local market.

There are some grey areas in this respect, and propensity of EC banks to put up buildings and seek to let surplus space has incensed local property owners.

The "exemption" is from the provisions of the Commercial Companies Law, which require majority Bahraini ownership or in the case of foreign branches, local sponsorship. The attractions are freedom from taxation, proximity to the Saudi market, good communications and a relaxed lifestyle—against which must be set the high cost of living and the rigours of the Gulf summer.

By the end of last month a total of 182 ECs had been registered, of which 21 have gone into voluntary liquidation. Among these was CIBC Corp.

International (Middle East), which was set up five years ago to exploit a regional bond market which never developed. Citicorp has now replaced it with a regional representative office for its investment bank.

The newcomers this year are Al Khaleeja Insurance and Reinsurance Brokerage Company, with 30 Gulf (mainly Saudi) shareholders in the paid-up capital of \$83m; Gulf Development Corporation (general contracting and trade); Marubeni Bahrain (marketing, advertising and management consultancy services); Gulf International Insurance Bahrain majority-owned by an Ajman (UAE) insurance company, with capital of BD 1,026m (\$2.7m); Petreco, which has the minimum capital of BD 20,000 and offers management and consulting services to the oil and manufacturing industries; Schlumberger Gulf Services, for the sale and hire of oil industry-related equipment; two new subsidiaries for Gulf Consolidated Services and Industries (GCSI), and Indeco, an industrial and development consultancy owned by the BAIL banking group.

### Disaster

There are 10 more applications pending, including three new insurance companies to join the 20 already established. But no applications are being considered for the establishment of more public shareholding companies. Those already in existence are enough of a disaster story, although it is a Kuwaiti disaster rather than a Bahraini one (except for those unfortunate investors who bought shares in them).

The six companies listed are not the only ones who speculated in shares, but they incurred the heaviest losses following successive write-offs on post-dated cheques and value of investments.

Al Jazira, which has not yet published its 1984 results, does have a contracting operation but it is hard to see it competing successfully for the dwindling number of new construction contracts now available. It recently completed a sub-contract on the pelletising plant built in Bahrain by the affiliated Arab Iron and Steel Company EC, and in 1983 it declared a \$18m loss on its involvement with the Abu Ghraib irrigation project in Iraq.

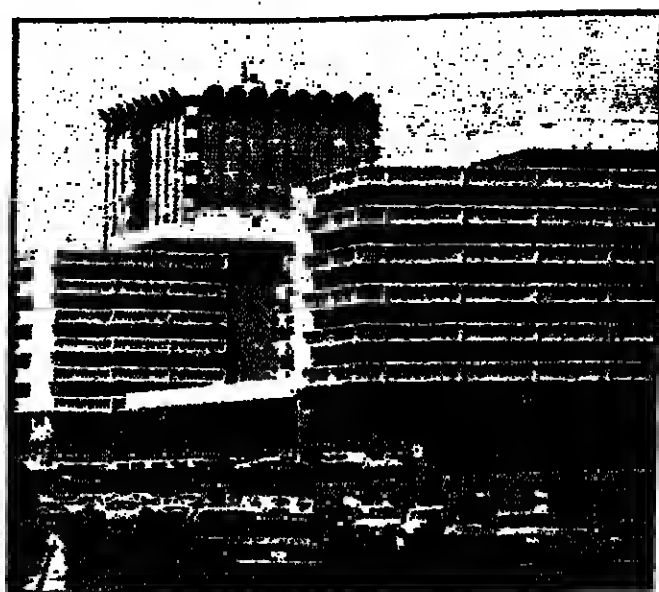
The others have no business, although apart from Gulf Investment Company their remaining assets are substantially liquid. Pearl, for example, has 94 per cent of current assets in cash and bank deposits.

In all, there are 14 EC public shareholding companies, if one includes Bahrain International Investment Centre, which is legally a closed company but has so many shareholders its share prices are quoted—another infraction of the law which seems to be winked at.

Among them only one, the Arabian Investment Banking Corporation (Investcorp), showed a healthy profit from operations. Bahrain International Bank (BIB) made just as much money (\$11m), but this was earned principally by placing its \$180m of paid-up capital on deposit, while Bahrain Middle East Bank (BMB) earned only \$762,000 after provisions.

All the rest made losses, adding up to a staggering \$265m. The losers included Bahrain International Investment Centre \$27m, Gulf Union Insurance \$37m, Arab International Insurance \$2.6m, AISCO \$7.2m, United Gulf Bank \$5.4m and Gulf Consolidated Company for Services and Industries—GCSI—\$32.3m.

The report on GCSI from auditors Ernst & Whinney carries no fewer than five qualifications, relating to the recoverability of a \$29m investment in an Ajman oil concession, together with \$7m in receivables; the use of \$14m in company funds to repay a loan to a director in contravention of the Bahrain Company Law; and a reservation on the preparation of the financial statements on a "going concern" basis, pending



Bahrain's capital, Manama, where many of the offshore investment companies have offices.

the availability of adequate financial support.

Interestingly, the auditors also state that a charge of \$33m in provisions directly against shareholders funds is "not in accordance with accepted accounting principles, which would charge this amount against income for the year," although they made no such comment on a similar move by a locally-incorporated QBU, Al Bahraini Arab African Bank (ALBAAB).

Although GCSI has a potentially rewarding contract from the Indian state of Uttar Pradesh, to manage a joint-venture fertiliser plant, the plant is not built yet and the company's best immediate prospect seems to lie in a merger with a partner in Ajman—or with a major oil strike there. The profitable disposal of a second-hand petrochemical plant in Puerto Rico seems questionable.

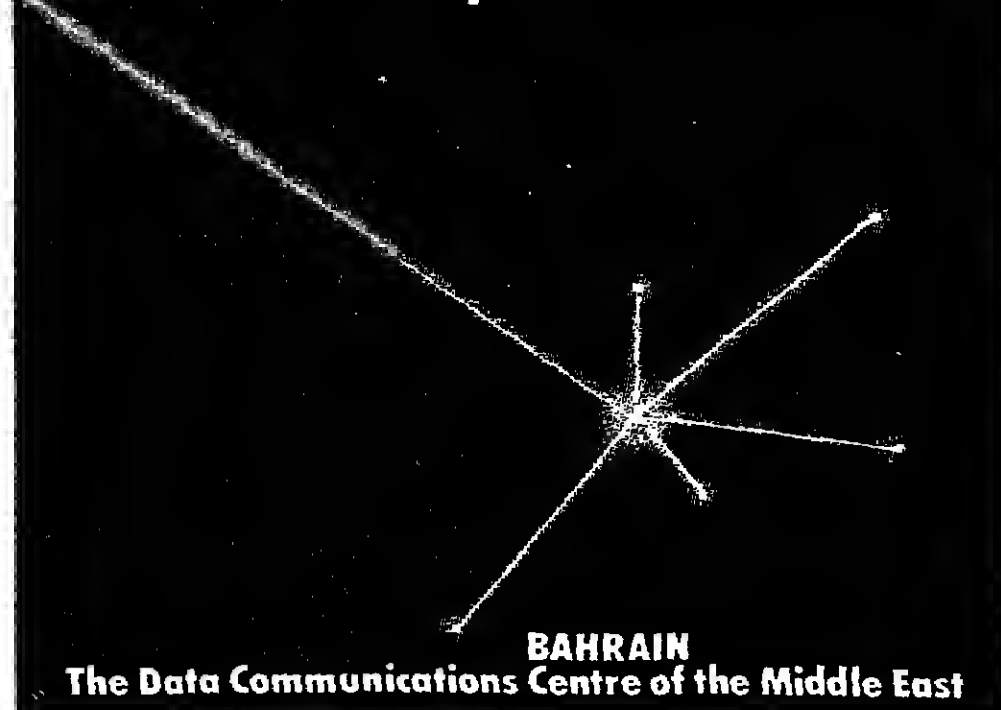
### Record low

The share prices of all these companies are at a record low on the Bahrain stockmarket—as indeed are those of much more solid domestic companies. Trading in very thin and Bank of Bahrain & Kuwait (BBK) shares which once sold at BD 35-50 in forward deals have recently changed hands at between BD 2 and BD 2.600, although it should be noted that successive bonus issues have diluted their value.

The establishment of a formal stock exchange in Bahrain, listing initially only domestic companies and ECs, has been under preparation for more than two years, and a report on its final stages was made to the Prime Minister last month.

If it gets the go-ahead now, it could be in operation as an independent corporation by the end of the year—but it remains to be seen whether it will restore investor confidence sufficiently to inject some life into secondary trading and promote the success of new issues.

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## BAHRAIN 5

The sector is adjusting to a rapidly changing market

## Tremors and shocks

## Offshore Banking

MARY FRINGS

NO BANK has collapsed in Bahrain, or had its licence revoked. Not many financial centres around the world can say as much.

But the first-ever distress sale of a Bahrain offshore Banking Unit (OBU) when Arab Asian Bank was taken over in April by a minority shareholder, was a shock to the local banking community. Puzzlement followed, as the detention of its chief executive, Hussain Najadi, dragged into months without formal charges being laid.

Then came another shock when United Gulf Bank, also an OBU, let select groups of bankers know that as it would be concentrating on investment activities in future, it planned to run down its loan portfolio, release up to half its 77 staff and put its still uncompleted building up for sale.

Coming on top of a general malaise over the prospects of the oil market, political turbulence in the Middle East, shrinking business opportunities and the build-up of bad debt, these two events caused a number of bankers to question the viability of their own operation.

## Departure

They may even have wondered, as they added Security Pacific to the departure list and Barclays joined Midland in closing its dealing room, whether Bahrain as a banking centre was going down the drain.

The governor of the Bahrain Monetary Agency (central bank), Mr Abdullah Saif, says banks have to obtain an economic return wherever they are based, and retrenchment is superimposed by the business environment. He is confident that Bahrain has a useful long-term role to play, both as a regional centre and as a link in a global operation.

He comments: "There is still a good basic operation here, but the market is changing rapidly. Successful bank management must be innovative in extending the range and quality of services, making use of new technology, and finding new vehicles to facilitate the flow of funds between lenders and borrowers. And we, as a supervisory authority, have to look at the prudential requirements."

The debt problem, he points out, is nothing new: two years

ago the concern was over concentration of risk, now it is over quality. This calls for a joint review of provisioning policy by supervisors and bankers, and management to ensure that banks build up adequate protection, even if that is achieved in some cases at the expense of profits.

The governor said the BMA had a legal responsibility towards depositors and shareholders of its dinar-based local banks and a moral obligation to ensure that all banks in Bahrain were prudently and professionally run. "In a crisis, the action taken would depend on the nature of the problem, but prevention is better than cure."

A new departure for the BMA is the assumption of a degree of responsibility for the soundness and liquidity of branches of foreign banks, since they are a major component of the offshore market. After further consultation with the Bahrain Bankers Society, branches will be required to submit regular prudential information returns from the end of the year. The returns include a list of the largest bank and non-bank exposures.

At the same time, the BMA wishes to be seen to be fully responsible for its own offshore banking, with the help of the host authorities. Over the past two months, senior staff members have travelled to London, Switzerland, Hong Kong and Singapore to make courtesy calls on central banks and to visit branches, subsidiaries and affiliates of Bahrain-based banks to ensure the proper controls are in place.

At home, the BMA is agreeing individual lending limits with locally-incorporated banks, and the timing of any necessary adjustments. This follows the formal introduction in January of legal limits amounting to 15 per cent of capital and reserves for loans to single borrowers and related parties, and the establishment of unit trusts and mutual funds, to encourage the growth of a capital market.

Following applications from United Gulf Bank and Kuwait Asia Bank for permission to separate their banking and investment activities, consideration is being given to the creation of bank holding companies as a suitable structure for banks with a number of subsidiaries. This could result in a new type of licence. Another possibility is the establishment of unit trusts and mutual funds, to encourage the growth of a capital market.

Only a handful of banks, led by Arab Banking Corporation (ABC), Gulf International Bank

(GIB) and the Arab Investment Company (TAIC) are active bond traders, and local new issues are few. Last year two revolving Euronote facilities were brought out for Saudi corporate borrowers, Algasabi and Bin Laden, and ABC issued a 12-year U.S.\$100m floating rate in its own name.

This year, there has been a U.S.\$150m FRN which ABC co-led with Société Générale, and a HK\$360m note led by Citicorp Hongkong, Bank of China and Sun Hung Kai International Limited, to fund ABC's 75 per cent acquisition of Sun Hung Kai Bank.

On its own account, ABC has five branches, four rep offices and four affiliates. The whole empire has been built up in under five years.

At least two OBUs are following the same route, on a more modest scale. Mr Katch J. Kachadourian of the three-year-old Bahrain Middle East (BME) has started his portfolio with 40 per cent of a small Swiss bank and with the help of Morgan Stanley is now finalising the purchase of a U.S. subsidiary, which will bring him expertise in futures, commodities and fiduciary services. Kuwait Asia bank, which recently reduced its head office and foreign exchange activity, has investments in Hong Kong, Korea, the Philippines, Japan and New Zealand, and is opening a merchant bank in Melbourne.

If GIB seems timid in comparison, conservatism is part of its character as the "international bank of the seven Gulf states." Mr John Porter, an assistant general manager, comments that "our general low-risk, low-reward policy proves at this time to be very apt," and another banker who describes the market as being in "a storm-fil situation" clearly agrees.

GIB had a satisfactory first half, and expects to maintain its U.S.\$76m asset level with profits 5 per cent up at year-end. Although its syndications team was redeployed last year, GIB has still lead-managed 15 credits totalling U.S.\$56m in 1985, including a U.S.\$1.5bn facility for the Kingdom of Sweden.

"A change of strategy" was

responsible for the release of five people at GIB's New York branch. With a smile, Mr Porter explains: "We want it to be a real New York branch before it tries to take on the whole United States."

After the Arab banks, the U.S. banks carry the most weight in the OBU market. Apart from Security Pacific and Continental Illinois, the only departures have been those of one-man representative offices, although a number of OBUs have pared down their operations.

The British banks too are slimming down and biding on the hope of a new boom in three-five years' time. Barclays officially closed its dealing room on July 11 and will reduce manpower by a third.

Midland took similar steps earlier in the year, as part of its global rationalisation, but it is opening a new representative office for M&G International Trade Services. This will specialise in export finance and credit risk insurance, with guarantee support from Lloyd's of London where cheaper ECGD or similar backing is not available. Lloyds and NatWest continue dealing, and economising, although both have substantial corporate business in the region.

One concern is that if more banks scale down their dealing operations, six moneybrokers in the market could become too many. Brokerage earned in 1984 was slightly down on the previous year, at US\$14.50m, and well down on the US\$16.36m earned in 1982, before an adjustment in agreed rates. New volume discounts on foreign exchange transactions were introduced in April this year, with considerably less acrimony than over the previous change (September 1983).

In the last analysis there are still 74 OBUs reporting to the BMA and assets have held up remarkably well around the U.S.\$400m level. The latest figures (for April) were US\$461.7bn. What gives the market its basic stability is the presence of ABC and GIB (who between them hold nearly one third of the assets), and banks such as Citibank with a long-standing commitment to the region.

This is not to say the assets may not fail. As the BMA Governor points out, the figures take no account of off-balance sheet trade financing and fee-earning business which more and more banks are trying to obtain as a replacement for syndicated lending.

A gradual decline in assets—if it does occur—might therefore reflect successful diversification rather than impending disaster.

## Locally-incorporated Bahrain OBUs

(Ranked by size of assets at December 31 1984 in U.S.\$m)  
(Does not include investment banks, or the OBUs of local commercial banks)

	Assets ex contra	Total equity	Net profit (loss)	Reported provisions
Arab Banking Corporation	11,055	1,114	110.0	45.0
Gulf International Bank	7,419	580	63.9	n.a.
ARLABANK International	1,863	245	20.0	11.1
ALBAAB	1,370	129*	15.8	7
Gulf Riyad Bank	1,186	61*	5.1	3.5
United Gulf Bank	1,176	246	(5.4)	20.7
ALURAF Arab Intnl Bank	613	55	3.2	2.0
Arab Asia Bank	(1983 assets \$605m 1984 not available)			
Kuwait Asia Bank	574	121	5.3	2.5
BAH (M.E.)	475	25	2.7	n.a.
Bahrain M.E. Bank	446	157	0.7	3.0
European Arab Bank (M.E.)	377	15	0.3	n.a.
Bahrain International Bank	294	198	11.0	6.4
Masraf Faisal Al Islami	256	24	2.6	—
Frah-Bank (M.E.)	247	14	0.6	1.2

\* Plus \$30m subordinated loan with \$50m of new capital to be added in addition to undisclosed specific charges against income. \$17m was transferred from the general reserve to loan loss provision.

† Includes SR 65m subordinated loan on which interest is paid at market rates.

Compiled by Mary Frings.



Gulf International Bank's head office in Manama.

## Insurance upturn expected

## Arig

MARY FRINGS

THE ISLAND of Bahrain is still a very small dot on the world insurance map, even though it plays host to the heavily capitalised international re-insurance group ARIG, and to nearly 40 other underwriting companies, brokers and agents.

As more offshore companies come in, and the insurance law which is now in the final stages of preparation is implemented, Bahrain could have a significant role to play as a regional insurance centre, although take-off is unlikely to be as spectacular as it was in the early days of offshore banking. If the growth curve is flatter perhaps it might be longer.

For direct insurers, the most obvious prospect is the Saudi market where the concept of insurance is not officially recognised and no commercial framework exists for the local registration of underwriters and agents. But many adventurers have lost their shirts in Saudi

Arabia, and establishing a viable operation from offshore requires a high degree of both local knowledge and technical expertise.

There is also the possibility, albeit a distant one, that the abutters will come down on those companies which are not 100 per cent Saudi-owned.

Onshore, the potential for expansion is limited. Gross premium income in 1983, according to Bahrain's Ministry of Commerce, amounted to only \$58m, and the figure is unlikely to have grown in 1984.

There are 18 insurance companies operating in Bahrain's domestic market, but three-quarters of the gross premiums are collected by the five "nationals" which are incorporated locally. These five have a monopoly on government-related business, even though their retentions may be minimal.

The privilege is jealously guarded, and Bahrain Kuwait Insurance Company complained bitterly in its 1984 report about "master-minds in offshore broking offices and exempt companies" who seemed to be knocking in.

Last year was clearly a trying one, because of "harmful

irresponsible rate-cutting" and difficulties in obtaining re-insurance cover in unprofitable motor lines. Four of the five locally-incorporated companies managed to show a positive result overall, but Al Ahlia, which still had to publish its results at the time of writing, was expected to show a substantial loss.

## Watchful eye

Pending the application of the insurance law, little is known of the activities of the closed offshore companies; but the Ministry of Commerce is beginning to keep a watchful eye on Gulf Union and Arab International Insurance, whose shares are publicly quoted.

As a re-insurer, Arab Insurance Group (ARIG) is in a very different class. It was set up four years ago by the governments of Kuwait, Libya and the United Arab Emirates (UAE) with a brief to increase Arab participation in the global market, and endowed with an authorised capital of \$3bn. Even though it is only 5 per cent paid up, it is still a tidy sum, which ARIG has used with circumspection.

In the period covered by the

1984 report, just over 35 per cent of ARIG's business was drawn from the Arab world, 20 per cent from Asia, 15 per cent from Europe and 13 per cent from North America. Gross premiums increased by 10.7 per cent to \$93.6m, of which \$53.6m was retained, but net income fell sharply from \$12.7m to \$2.8m.

The deterioration in performance was attributed to increased underwriting losses (from \$3.5m to \$7.6m), related to treaty business in property and marine lines, and to lower investment income (from \$26.7m to \$20.1m).

However, the leadership vacuum has now been filled with the appointment of Nooruddin A. Nooruddin, a former banker, as general manager, and the directors say in their report that ARIG enters 1985 with more confidence.

"A stronger management structure is in place and better technical capabilities have been acquired. This, coupled with an expected improvement in market conditions, should make it possible for the company to achieve better results."

## Quest for quality business

## Domestic Banking

MARY FRINGS

BALANCE-SHEET growth has always been a cause for congratulation in Bahrain's offshore commercial banking community. But perceptions are changing, and bigger is not necessarily better in an economic climate described in annual reports either as dull, constrained, difficult or "challenging."

According to Mr Hassan Juma, general manager of National Bank of Bahrain (NBB): "If a bank can reduce its portfolio without affecting profitability, that is an achievement."

So he is happy with a consolidated interim result which shows a 51 per cent decrease in total assets to BD 604m (\$1.6bn) and an 8 per cent increase in net profit to BD 8.7m. Loan loss provisions are charged against income only at year-end.

Loans, advances and overdrafts were reduced by 13 per cent, which together with a useful 81 per cent increase in current saving and deposit accounts enabled NBB to cut its inter-bank borrowings by 14 per cent. But a less satisfactory development was a recession-induced 31 per cent drop in off-balance-sheet letters of credit and guarantee business.

Because of its Kuwaiti branch operation, which is understood to represent close to one third of its consolidated assets of over \$2bn, the joint-venture bank of Bahrain and Kuwait (BBK) has been unable to get its mid-85 results out so promptly.

Although both BBK and its 49 per cent government-owned rival have an offshore banking licence in addition to their Full Commercial Bank (FCB), in neither case is the OBU run as a separate unit. NBB has a small and admittedly struggling branch in Abu Dhabi, while BBK's last annual report seems to make the hope that the least said about its Kuwait branch the better.

Fortunately BBK is a strong and well-capitalised financial institution with ample reserves, since inevitably it is more heavily exposed than other FCBs to Kuwait and its bad debt problems, many of which remain un-

resolved nearly three years after the stock market crisis. It is certainly not the only bank to have lent money to investors to buy shares, and to have taken those now far less valuable shares as collateral. Or to have lent to brokers, merchants, contractors and property-owners who, because of the downturn in trade and construction activity and a 25-50 per cent drop in rents, can no longer service their loans at the same rate.

Even some of the biggest local companies are illiquid, because their main assets are offshore and everything they have in Bahrain belongs to the banks. The five locally-incorporated commercial banks—including Grindlays Bahrain and the newly-operational Bahraini-Saudi Bank, as well as third-ranking Al Ahli Commercial, are all invited to tender on a competitive basis for government deposits. But NBB does have the advantage of holding current accounts for a number of government departments, in return for which it handles their monthly salary payments. The Government, insists Mr Juma, gives nothing away free.

## Restructured

Grindlays Bahrain, which was restructured as a 60 per cent local bank in May last year, has not only gained access to these deposits but to government-related bonding, guarantee and LC business. Whereas foreign banks are not permitted to extend their branch network, Grindlays has already opened two new offices and plans to go ahead with more.

Bahraini-Saudi Bank, which opened only in February, is full of ideas for gaining a foothold in the market but is prepared for a long haul. One of its products is a life insurance-linked savings account for customers under 60 years of age who maintain a minimum balance of BD 1,000. It also pays 6 per cent interest.

BBK is publicising a high-earning "Money-Maker Account" to attract foreign currency deposits, but the bank's main new marketing thrust will be into India and Turkey, where it has obtained branch licences.

No one has yet emulated BBME, which has installed Automatic Teller Machines (ATMs) at all its branches and achieved a 20 per cent increase in profit last year, although the first half of 1985 has been less encouraging.

## Bahrain's domestic banks

Ranked by size of assets on December 31 1984  
(in BDm (BD=\$2.65))

	Assets	Contrs	Advances	Net profit (loss)†
National Bank of Bahrain*	369.9	205.2	178.2	10.3
Bank of Bahrain and Kuwait*	298.4	59.0	179.3	10.1
Al Ahli Commercial Bank	158.4	58.5	99.4	2.4
Standard Chartered*	136.6	38.2	70.3	1.8
British Bank of the ME*	101.6	26.9	73.0	2.3
United Bank	45.6	6.8	18.2	0.7
Bahrain Islamic Bank	42.9	4.3	20.7	3.0
Habib Bank*	31.5	2.6	11.5	0.16
Bank Mellat Iran	30.9	0.1	25.6	0.06
Grindlays Bahrain	30.5	22.3	12.9	0.21
Bahraini Saudi Bank†	21.8	—	—	1.5
Arab Bank*	20.8	4.6	6.5	0.1
Bank Paribas*	18.9	7.9	13.3	(0.9)
Citibank NA*	14.9	4.1	6.6	0.6
Algemene Bank Nederland*	13.5	1.5	6.5	0.09
National Bank of Abu Dhabi*	13.3	4.5	8.6	(1.1)
Bank Saderat Iran*	11.8	0.2	11.2	all
Rafidain Bank	10.2	2.4	7.2	0.19
Bank of Cairo	4.3	0.7	2.3	0.04
Chase Manhattan Bank*	2.9	43.1	1.3	0.37

\* Does not include OBU or overseas branch.

† After provision for bad and doubtful debts.

‡ Not operational until 1985.

Source: Bahrain Monetary Agency.

Both BBME and Standard Chartered have a long history in Bahrain and a loyal customer base. It remains to be seen whether they will eventually lose market share to aggressive new local banks, but there is no sign of their following the route Grindlays has taken.

## Higher costs

The local banks had 67 per cent of aggregate assets last year and 70 per cent of the contra business. Including Bahraini-Saudi Bank (which earned interest on its BD 20m of paid-in capital), they also accounted for 88 per cent of the profits—with Bahrain Islamic Bank ranking third in the earnings league because of low provisions and very modest operating costs. Al Ahli Bank's costs went up sharply as a result of its move to a new headquarters and heavy investment in technology.

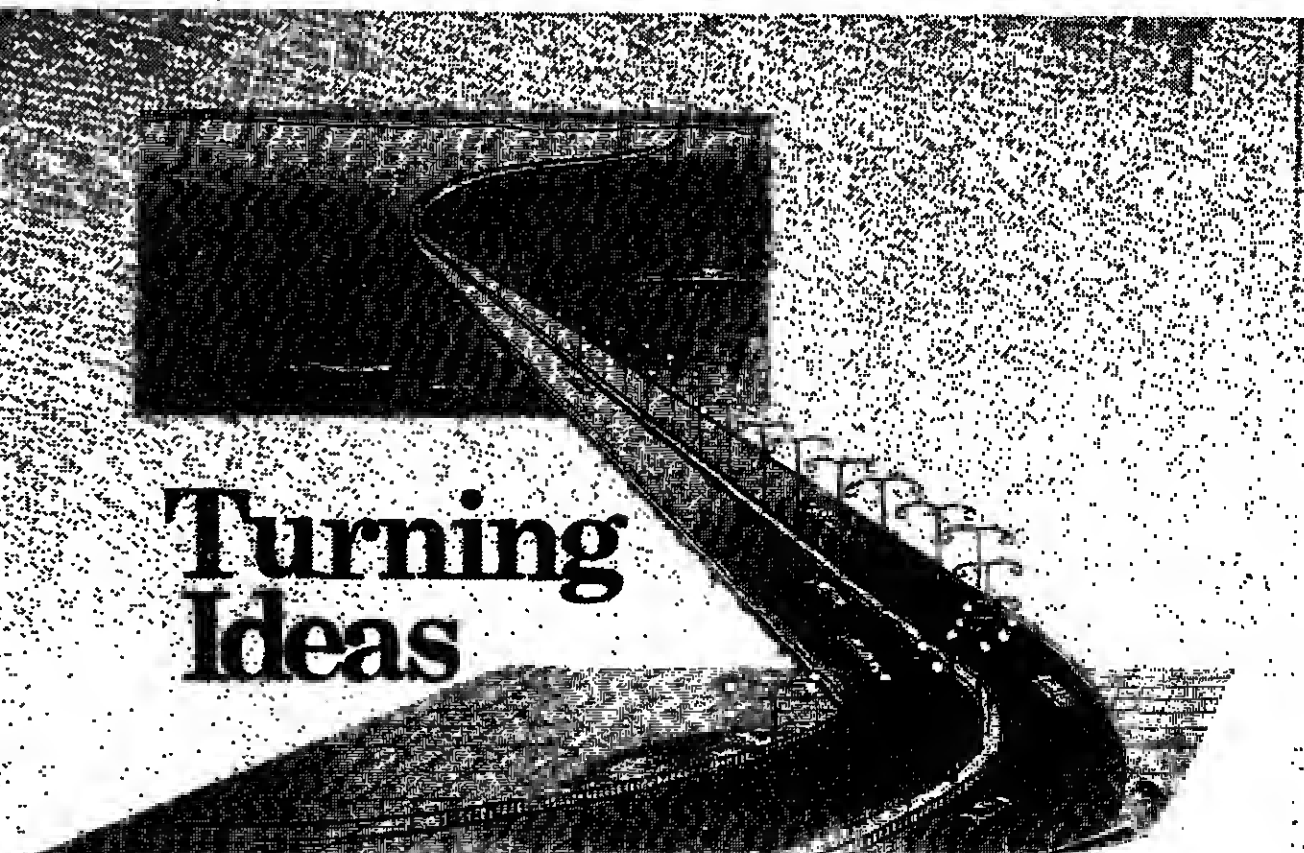
The remaining foreign banks in the market either serve their national communities or survive as appendages to a more important OBU. Paribas and National Bank of Abu Dhabi recorded

substantial deficits, not only because of loan loss provisions but because their branches cost more to run than they actually earned.

Among monetary developments affecting the domestic market this year was the inclusion of negotiable certificates of deposit in the Bahrain Monetary Agency's calculation of reserve requirements, which amount to 5 per cent of Bahraini Dinar deposits and 1 per cent of foreign currency deposits.

Maximum recommended deposit rates were reduced by 1 per cent on June 1, in line with the fall-off in dollar interest rates, and this was followed by a reduction in the prime lending rates which banks are required to display to the public. All major banks are now quoting 10-10 1/2 per cent.

The EMA regards the local liquidity situation as quite good, and says the banks have not had recourse to its BD swap facility for the past three years. But the feeling in the market is that there has been "less money about" in the past three months.



The Bahrain-Saudi Arabia causeway

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## BAHRAIN 6



The 26 kilometre causeway is expected to open on National Day, in December

Terry Kirk

## The link with Saudi Arabia

ON APRIL 11 this year, the last gap in the \$40m-a-mile road link between Bahrain and Saudi Arabia was bridged.

Before a large gathering of dignitaries on the Bahrain side of the madia lioe, a gaily decorated box girder was swung into place, a red carpet was rolled out and Bahrain's Prime Minister walked across, accompanied by Mr Mohamed Alkhalil, the Saudi Finance Minister.

From the main span, still unprotected by balustrades and a vertiginous 28 metres above sea level, the Bahraini coastline merges into the dust haze but the buga desalination plant and highway office blocks on the Saudi shore look very close.

Since February, access to the site has been restricted in preparation for the link-up. There are no more jollies for wives, children and friends of supervisory staff, and no sight-seer gets through the security gate at Jasra without high-level official authorisation. Ballast Nedam has always run a "tight ship," with no alcohol allowed anywhere on the worksite or in the labour camp.

As far as the main causeway contract is concerned, there is a lot of work still to be done, but Mr Uffe Hansen, chief engineer for Saudi Danish Consultants, says the job is running below budget and ahead of time. Priority is being given to the border island facilities, which now include panoramic restaurant towers on either side.

Barring accidents, the opening ceremony will be held on Bahrain's National Day, December 16, rather than on the contractual completion date nearly five weeks later.

Mary Frings discusses the \$40m-a-mile road link and looks at its impact on Bahraini society and the economy

Although the causeway will be open for official traffic before the end of the year, it is not yet clear when private and commercial vehicles will be able to use it. Only the first phase of the feeder road system will be completed, and the border stations will not be ready for another four months.

It might be possible to set up temporary border stations, suggests Sheikh Ibrahim Abdulh Khalifa, the project co-ordinator for Bahrain's Ministry of Development and Industry, but that decision will be up to the governments on either side. A bi-lateral Causeway Authority to be responsible for operation and maintenance will be formed soon.

Bahrain's Cabinet has delegated a committee headed by the Minister of the Interior to look into all the security aspects, and customs and immigration officials are busy trying to work out how to carry out

all the normal border checks on vehicles, baggage and freight without causing a log-jam.

A Saudi official has estimated the time needed to pass through the two customs and immigration posts as a minimum of 90 minutes, but Mr Khalil Motawa, Bahrain's Director of Customs, says that on his side the aim is to expedite procedures so that vehicles do not stay longer than 15 minutes, depending on the volume of traffic.

The original feasibility study projected two-way traffic flow by 1990 of 30,000 cars a day, 2,037 light goods vehicles and 873 heavy trucks. Mr Motawa regards those figures as exaggerated, and is basing his studies on 250 vehicles an hour, rising to 500 at peak periods.

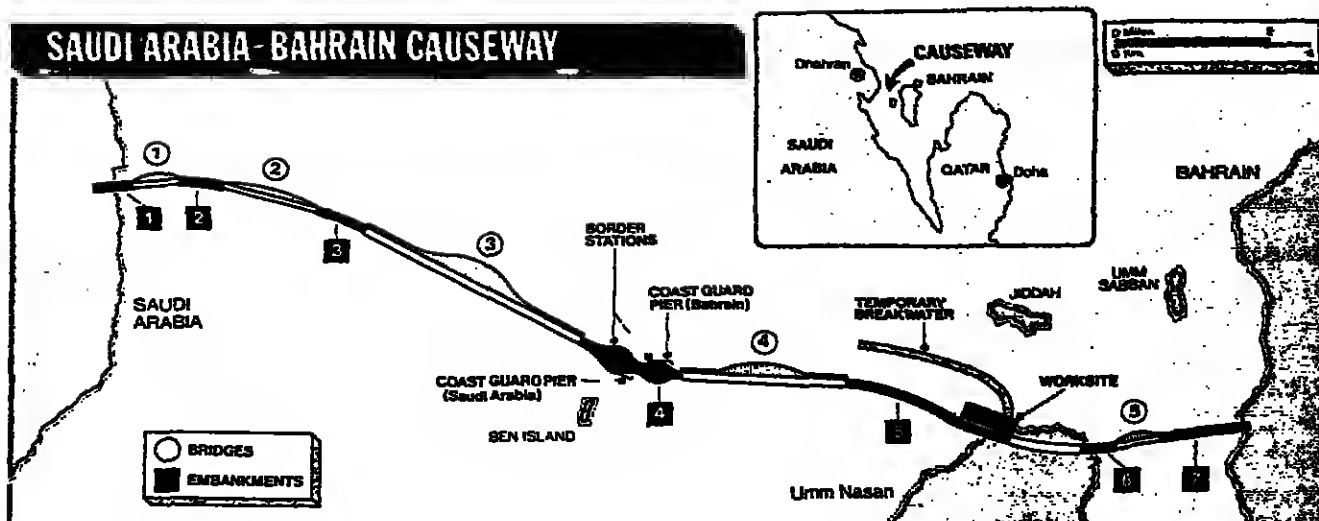
Some of the traffic might not cross the border at all, if toll charges are not prohibitive. It might become a popular outing to drive up to the island, speed the afternoon fishing, have a meal at a restaurant 56 metres above sea level, and turn around and come back.

"We have not ruled that out," says Mr Yousuf Shirawi, the Minister for Development and Industry. "We are making changes in the traffic flow system to allow a return before the boundary — after all, some one might forget his passport. But we will be guided by experience. We don't want to produce a car-torn policy and get stuck with it."

Initially at least, cross-border travel will be restricted to citizens of the Gulf Co-operation Council (GCC) and expatriates with the requisite visas. The rules will be no different from those governing entry by sea or air.

Although some people in Bahrain hope that after a 6-12 month trial period, expatriates with residence permits may be allowed to drive across as freely as GCC citizens, with a simple passport inspection, the signs are that Saudi Arabia has no intention of relaxing its visa requirements.

The "park and ride" idea aimed at reducing both congestion and possible drunken driving on Bahrain's roads has been dropped. The laws against drinking and driving are "adequate," according to one government official, and flyovers on the 10 km of new or upgraded approach roads will ensure a smooth transfer into and out of town. Trucks and buses will drive a restricted route, but it is thought that the much improved internal road system will be able to handle the extra cars.



Project supervisor: Saudi-Danish Consultants (Al-Muhandis Kundi Christensen and Nilsen A/S, Kampax International).

Client: Ministry of Finance, Saudi Arabia.

Total cost of contracts 1-4: \$800m.

Contract 1 (causeway): Awarded in 1981 to Ballast Nedam Groep (BNG) on their alternative bridge design; completion January 20, 1986. Includes seven embankments (12.5km), five bridges (12.5km), and a 660,000 sq m island for the two border stations. Cost \$564m, raised to \$600m by various provisions.

Contract 2 (border stations): Awarded in August 1984 to BNG; completion April 28, 1986. Cost \$100m. A supplementary contract for tower restaurants (90m to the top of the flagpole) on each side was awarded on May 18, 1985, for completion October 17, 1986. The original contract covers 49 buildings for customs, immigration, health, civil defence, etc. plus two 230 cum a day desalination plants and two sewage treatment plants.

Contract 3 (Saudi approach roads): Awarded April 1985, to Al Kharafi of Saudi Arabia; completion in 20 months. Includes 35km of motorway with seven interchanges.

Contract 4 (Bahrain approach roads): Awarded in April 1985 to Nasir bin Fazza Bros of Saudi Arabia, with BNG as sub-contractor for the bridges. Includes 10km of motorway with three interchanges.

## The Causeway means Bahrain is no longer an island

THE ECONOMIC impact of the causeway gives rise to endless discussion but this is really a side-issue. Its primary purpose is to create a physical link with Saudi Arabia which will protect Bahrain from predators and guarantee the stability of the Khalifa regime.

Today, Bahrain has ceased to be an island, and if that fact involves some loss of independence, so be it. In the words of one senior Bahraini: "What independence did we have anyway?"

The idea of a life-line to Saudi Arabia was born just over 30 years ago during a visit to Bahrain of King Saud bin Abdul Aziz. It is significant that the Fittis were years of internal dissension, marked by conflicts between the Sunni and Shia communities, and a subsequent joining of forces to demand political reform.

The idea was revived at intervals, with the initiative coming first from one side, then from the other. The devout and conservative King Faisal is thought to have backed-pedalled to some extent, fearing the moral erosion which might result from contact with a more liberal neighbour.

The first real progress was made in 1976 under King Khalid, and a committee was

formed to study the practicalities. The Iranian revolution and the spread of Islamic fundamentalism no doubt hurried things along.

It has been understood from the outset that Saudi Arabia would meet the entire cost, but there seems to be less likelihood now than there was a few years ago that "he who pays the piper will call the tune." There would be little point in burning alcohol in Bahrain when young Saudis can, and do, spend a much wilder long weekend in Bangkok, and when the inevitable result of such a move would be a thriving black market.

Political and sociological implications apart, the causeway will have a positive economic impact on Bahrain, and not just in terms of filling empty hotel rooms and finding tenants for rent-starved apartments. Many people, in fact, are coming to the conclusion that, once the novelty value has worn off, the forecast flood of cars will become a trickle, and most business travellers will continue to use the "air bridge."

Firstly, it will boost Bahrain's export trade, which already exceeds the value of non-oil imports from Saudi Arabia. Aluminium cable and extruded section, for

example, can be delivered more cheaply and efficiently by road.

Secondly, it will open up employment possibilities in the Eastern Province industrial zones, since finding jobs for Bahrain's educated young is going to be one of the big challenges of the future.

Thirdly, it will give Bahraini traders access to a bigger market and encourage healthy competition. Already the Chambers of Commerce on either side have looked into the possibility of recognised agents making joint purchases from manufacturers of cars, appliances and food products.

The early outcry from small traders fearing loss of business or a serious squeeze on profit margins seems to have died down. In the recession, profit margins have fallen anyway, and Bahrainis are unlikely to make regular trips across the causeway just to shop at a supermarket. They might be able to buy videos and electronic goods more cheaply in Saudi Arabia, where import duty is only 4 per cent — but imported goods are not covered by GNT Customs Market protection. By the time the buyer had paid another 10 per cent in duty at the Bahrain customs check-point, he would not have much of a bargain.

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## Zallaq project

MARY FRINGS

IT TAKES confidence to put a \$170-\$180m price-tag on a Gulf leisure development in these troubled times, and confidence in the viability of an expensive tourist resort on a two-and-a-half mile strip of Bahrain's west coast seems to be less than exuberant in business and government circles.

As a concept, the Zallaq project has everything: a luxury hotel complex on a magnificent island, beach villas, chalets and condominiums, a marina with catering and boat maintenance facilities, swimming pools, tennis courts, health club, beauty parlour, children's zoo, aviary, aquarium, funfair and theme park, plus lots of greenery and flowing water.

Possibly an air-conditioned monorail to carry guests from one resort area to another, or as far as the neighbouring Al Areen Wildlife Sanctuary.

Although the sea is shallow for some distance offshore, the dredging of land-fill to create the island and breakwaters would cut a channel for the approach of sizeable yachts.

### Disneyworld

Even the project's harshest critics concede that an Arab version of Disneyworld would be popular locally, although the promoters are rather pained by references to anything so American. They prefer to call their theme park a Heritage Park, where visitors could meet characters such as Haroun Al Rashid and Sindabad instead of Mickey Mouse and Donald Duck.

The critics also concede the need for a private beach where families can relax in pleasant surroundings, since none of the hotels has one. But they question whether it makes sense to build another five-star hotel, when the Hilton, Sheraton, Regency International, Gulf, Ramada, Holiday Inn, TEF Diplomat and Delmo are all struggling for business. At weekends, it is the more moderately priced hotels which are comparatively crowded.

The weekend tourism pattern, and the habit of visiting businessmen of staying no more than one night, is a major problem facing the newly-formed Supreme Council for Tourism,

headed by Mr Tariq Almoayyed, the Minister of Information.

His first priority is to "sell" Bahrain to the Gulf holiday-maker, especially in the prevailing climate of insecurity about international travel. More than 154,000 Gulf nationals came to Bahrain "for tourism" last year, and Mr Almoayyed believes the number will multiply once local families can be packed into cars and driven across the Saudi-Bahrain causeway.

Efforts to attract transit passengers through Bahrain Airport for two-to-three day stopovers (with hotel packages averaging \$50 a day), have brought in only a trickle of trade, and international package tours are rare indeed. The truth is that there is not a lot to come for, apart from hotel entertainments and swimming pools, a stroll around the colourful suq area and a trip in a dhow, although the Ministry of Information is working hard to create more.

It has already opened a small

but fascinating exhibition of scenes of traditional life and historical photographs in the restored Law Courts building, but unfortunately the exhibition is not well patronised. A new art gallery and museum complex is being built at a cost of \$35m, and old forts and houses are being preserved.

### Theme park

Local people would undoubtedly flock in much greater numbers to Zallaq's funfair and theme park, but to ensure profitability the project is the right to operate a hotel and 120,000 staying guests a year, for a minimum of three room-nights.

Given the high cost of air travel and Bahrain's fairly restrictive immigration policy, Disneyworld, Zallaq, is unlikely to rate very highly with international tour operators who are also offering Disneyworld, Florida. So its success seems to hang on being able to sell enough room-nights to those elusive transit passengers, and

above all to families around the Gulf.

No further steps will be taken until the Cabinet gives its blessing, even though no government investment is involved. The Cabinet could accept or reject the whole concept, or approve only a phased development, which would mean building the theme park and leisure centre, and postponing the hotel and marina.

In that case there might have to be a rethink on the financing structure, but under the original plan at least one third of the project should come from equity and the rest from commercial loans.

The development company's financial consultant, Dr Wolfgang Fahrenkamp, is understood to be in discussion with three international banks who will guarantee to arrange a loan package if equity contributions reach at least BD 20m (\$53m).

Pending government approval, a private placement memorandum is under preparation for issue in August.

## Facts and figures about Zallaq

Zallaq Tourism and Development Company (authorised formation):

Authorized capital: BD 40m (\$106m) of which BD 500,000 issued and paid up.

Founding shareholders: Unitrac WLL, Transitec Gulf WLL (both members of the Unitrac Group) and Projects SA. Local, Gulf and international investors will be invited to participate.

Object: the founding shareholders were given exclusive rights to form a development company for a resort project in Bahrain, and a 35-year lease on a 4km strip of foreshore owned by the Central Municipal Council.

Chairman: Sheikh Ebrahim bin Hamad Al Khalifa, member of Bahrain's ruling family and chairman of Projects Group. Also vice-chairman of two locally-incorporated banks.

Vice-chairman: Mr Mohamed Zubair, a director of Unitrac Group (to which there are important Al Khalifa family interests). Project manager: Alastair McCowan & Partners, consulting engineers. A division of Allison & Hutchinson & Partners of Edinburgh.

Financial co-ordinator: Dr Wolfgang Fahrenkamp, a Munich investment consultant.

Managing and general contractor: Tarmac Overseas Ltd of UK in joint venture with Bahraini contractor Abdullah A. Nasir.

Bahraini contractor Abdullah A. Nasir.

Estimated construction period: three years.